

sion toll

to be in house build investment in homes has been the rising cost of housing has deterred many private buyers.

Public sector investment in housing has also been in decline, as central and local governments seek to control expenditure.

Public sector investment in housing has also been in decline, as central and local governments seek to control expenditure.

Public sector investment in many countries has also declined

ethnic minorities.

Germany's biggest title manufacturer which is owned by British firm materials group Red Bull has estimated that it has lost 110,000 new households a year since 1980-89, losses in housing demolition and reconstruction have created a shortage of about 100,000 new homes.

a bid to close this gap and with the refugee problem, German government is proposing substantial amounts of aid in the form of direct aid incentives.

contrast, house building in France and Holland is still to decline.

Britain, housebuilding in 1990 was down 10% on 1989 and has been in recession since August 1989. The number of new houses started by firms has declined from 140,000 in 1988 to 133,000 in 1989.

Living interest rates are set to push the figure up year but only slightly. The D has forecast that building work on 140,000 for 1990, but this year's total house building is expected to be 133,000.

Austria	100.00	100.00	100.00	100.00
Belgium	100.00	100.00	100.00	100.00
Denmark	100.00	100.00	100.00	100.00
France	100.00	100.00	100.00	100.00
Germany	100.00	100.00	100.00	100.00
Greece	100.00	100.00	100.00	100.00
Hungary	100.00	100.00	100.00	100.00
Ireland	100.00	100.00	100.00	100.00
Italy	100.00	100.00	100.00	100.00
Japan	100.00	100.00	100.00	100.00
Netherlands	100.00	100.00	100.00	100.00
Portugal	100.00	100.00	100.00	100.00
Spain	100.00	100.00	100.00	100.00
Sweden	100.00	100.00	100.00	100.00
Switzerland	100.00	100.00	100.00	100.00
UK	100.00	100.00	100.00	100.00
USA	100.00	100.00	100.00	100.00

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World News Business Summary

France raises the stakes in campaign to protect Kurds

France raised the stakes in its campaign to protect fleeing Kurdish rebels from Iraqi reprisals with an implied threat to break ranks with the international community in the United Nations. Page 14

Albanians seek visas

Some 5,000 Albanians, desperate to leave the country after the election victory of the ruling communist, massed outside Tirana's Greek embassy in the hope of getting visas. Protest strikes, Page 2

Graham Greene dies

Graham Greene, one of the best English literary fiction writers of his generation, died in Switzerland aged 86. His work earned the double distinction of wide popularity and critical acclaim. Among more than 50 novels and plays, many reflecting a lifelong preoccupation with his Catholic conversion, Brighton Rock, The Third Man and Our Man in Havana became successful films. Obituary, Page 11

Kashmiris march

Thousands of Kashmiri separatists opposed to Indian rule marched to a ceasefire line with India, which they are threatening to cross in protest at lack of Pakistani support for their cause.

Bomb kills five

A bicycle bomb killed five people and wounded 26 near a police post in the Sikh holy city of Amritsar in the northern Indian state of Punjab.

Cameroon clashes

Thousands of street hawkers and students clashed with riot police in the centre of the Cameroon capital, Yaounde, in escalating protests against President Paul Biya's one-party rule.

Lebanon gun battle

Israeli-backed militiamen killed two guerrillas during a gun battle inside Israel's self-proclaimed security zone in south Lebanon.

Fishermen shot

Tamil separatist guerrillas shot dead at least four fishermen and injured nine off eastern Sri Lanka. The navy rescued 15 others from the sea.

Daley wins easily

Mayor Richard M. Daley, son of Chicago's legendary political boss, was easily elected to his first full term in Chicago. He first became mayor in a special by-election after his predecessor died in office. Page 3

Bangladesh deaths

A diarrhoea epidemic has killed more than 200 Bangladeshis and infected about 5,000 others in the past three weeks.

Raffles to reopen

Singapore's 105-year-old Raffles Hotel, closed for renovations two years ago, will reopen in September.

Chief told to quit

Mayor Tom Bradley of Los Angeles asked embattled police chief Daryl Gates to resign over the videotaped beating of a black motorist.

Alcatel plans to boost market value by FF6.8bn

Alcatel Alsthom, the French electrical engineering and telecommunications group, has unveiled a plan to overhaul its complex financial structure by absorbing three of its subsidiaries, adding an estimated FF6.8bn to its stock market value. Page 15

MARKETS

Tokyo, the Nikkei average gained 220.08 or 2.2 per cent to 10,200.05 after reaching a high of 10,203.43 near the close. Frankfurt, the DAX closed 38.89, or 2.5 per cent higher at 1,577.50. New York, by midday the Dow Jones Industrial Average was up just 2.97 at 2,922.03 and the Standard & Poor's was up 1.49 at 360.99.

Back Page, Section II

VENDIX International, large Dutch family-owned retailing group, is to sell its 26 per cent stake in Durr Department Stores of the US to a syndicate of banks for \$581m. Page 15

MANILA: The Philippines

expects to receive \$519m (298.4m) in fresh overseas development assistance (ODA) this year, according to official budget documents. Page 4

NISSAN Motor, the Japanese

carmaker, is to rescue Ikeda Bussan, a car seat manufacturer which has been plunged into financial difficulties through speculative investments in the stock market. Page 17

SOUTH KOREA's current

account deficit widened to \$2.73bn (\$1.56bn) for the first two months of 1991, more than the deficit for all of last year and already in excess of this year's target. Page 4

COMPAQ Computer, a US

personal computer manufacturer, is to acquire a stake in Silicon Graphics, the California-based manufacturer of computer workstations with three-dimensional graphics. Page 17

ROLLS-Royce, UK aero-

engine maker, has signed a contract with the Garuda Indonesia airline to supply Rolls-Royce Trent engines for nine aircraft. Industry officials estimated the contract at \$20m-210m (\$10m-\$178m). Page 5

WASHINGTON: The US

Treasury is sticking by its list of 89 businesses and individuals named as fronts and agents for the Iraqi government despite claims by many of those listed that they are innocent of the charges. Page 4

WORLD'S Two Norwegian

oil and gas engineering and equipment supply companies are making acquisitions which will allow the companies to break out of the North Sea offshore oil and gas market. Page 17

SELLELI, Italian engineering

group, has won a 1.9bn (\$65.1m) order from Nederlandse Aardolie Maatschappij (NAM), a Shell-Exxon joint venture, to build topside facilities for a new production platform in the Dutch sector of the North Sea. Page 6

ARGON, the second largest

Dutch insurance group, reported a 14.1 per cent rise in 1990 operating profit and a 25 per cent increase in its dividend. Page 15

US Federal Reserve has published

a survey showing a reduction in the proportion of US banks tightening credit standards, raising hopes that the "credit crunch" will ease soon. Page 3

NEWS LTD, Australian subsidiary

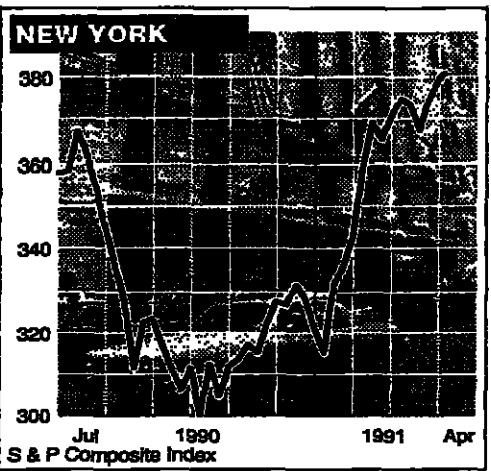
of Rupert Murdoch's News Corporation, yesterday closed its quality Melbourne Sunday Herald newspaper to stem losses estimated at A\$15m (\$US\$11.5m) a year. Page 18

BRUSSELS: The European

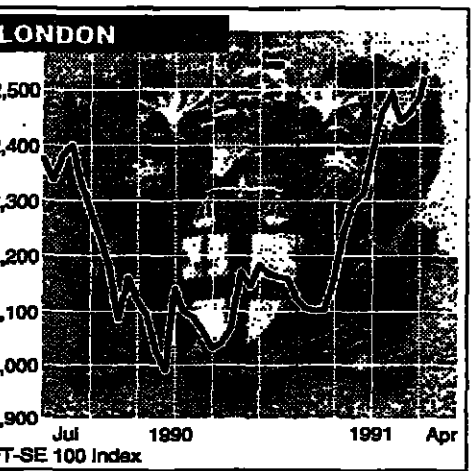
Commission is pressing richer member states of the Community to do more to bolster the economic development of poorer members. Page 2

ATL BRASSI, a new airline,

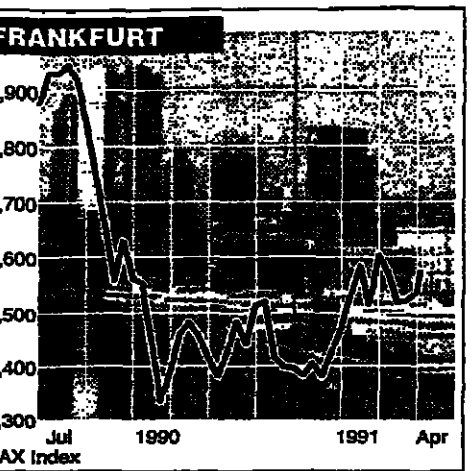
will be launched today as a joint venture by TNT Savi, the Brazilian subsidiary of TNT Worldwide, and Lider Taxi Aereo. Page 6



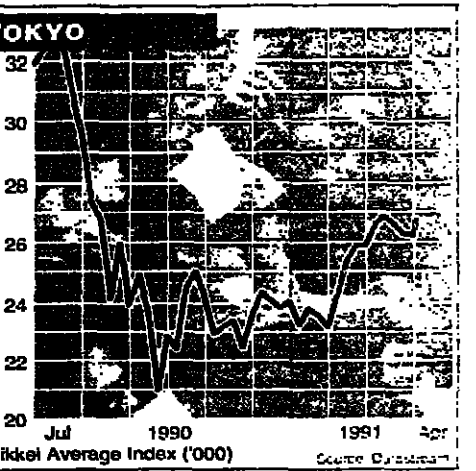
NEW YORK S & P Composite Index



LONDON FT-SE 100 Index



FRANKFURT DAX Index



TOKYO Nikkei Average Index ('000)

European bourses rise strongly on hopes for economic recovery

SHARE prices advanced in Europe yesterday after strong overnight performances in New York and Tokyo, writes Peter Marsh.

The London market rose to a record level amid signs that the UK recession might be close to bottoming out and that a further cut in interest rates could come soon. The FT-SE 100 share index closed 1.5 per cent higher at 2,422.03, up 59.3 points.

The mood of optimism about the world economy improving later this year lifted other European bourses. Led by Frankfurt, which closed 2.5 per cent up, stock markets in Paris, Milan, Amsterdam and Zurich all finished the day between 1 per cent and 2 per cent higher.

In New York, the Dow Jones Industrial Average was holding on to most of its near-64 point gain on Tuesday. It was quoted at mid-session at 2,936.88, down 8.17. In Tokyo, the Nikkei index ended at 28,780.05, up 2 per cent.

London traders took heart from a Confederation of British Industry report earlier in the week indicating that manufacturers were becoming more confident about business prospects. Sterling's recent strength was another cause for optimism.

On foreign exchanges in London, sterling closed at DM1.9235, almost 1 pence down against the D-Mark. Against the dollar, the pound rose more than 1 cent to \$1.7810.

Concern was expressed by some traders that the Bundesbank, which today holds a regular council meeting, might decide to raise interest rates in response to signs of inflationary pressures.

That could lead monetary authorities in other parts of Europe to rethink their options for easing borrowing conditions to promote growth.

Market reports, Section II

withhold \$105bn, while the Ukraine would withhold \$57.7bn.

The crisis measures called for by the three officials include:

- Suspending republican economic laws which contradict the Union laws on banks, taxes and the budget;
- Authorising Mr Geraschenko to dismiss his counterparts in the republican banks who the three believe are breaking the law;
- Giving the Gosbank chairman greater powers over money supply, loans and foreign exchange; and
- Authorising him to revoke decisions of the republican banks which "destabilise monetary circulation".

They say that the crisis is too urgent to wait for the signing of the union treaty between the republics.

Radical economists yesterday dismissed the attempt to put all blame on the republics. Mr Grigory Yavlinsky, a former deputy prime minister of the Russian Federation and an unofficial adviser to Mr Boris Yeltsin, the Russian leader, said "the crisis lies with the centre". He claimed that the budget deficit last year was actually \$250bn, compared to an official figure of \$65bn. Reforms "inevitable", Page 2

cent will come from France Telecom, which holds minority stakes in both companies and which had made no secret of its unwillingness to take part. The rest is being provided directly from government coffers.

In addition, Bull is to receive a FF2.7bn contribution to its research budget over the next four years.

This will bring to FF6.7bn the total of grants and fresh capital it is receiving from the government - almost equivalent to the record annual net loss of FF6.8bn which Bull announced last week.

The industry ministry has also set aside FF2.4bn more than half its research budget this year - for electronics, including Thomson's work on high definition television, joint European research into semiconductors and support for small company research and development.

Mr Fauroux said action was made doubly urgent by the sharp slowdown in European electronics markets and the blow to the competitiveness of European exports caused by the fall of the dollar and the yen.

Commission proposals tabled last month to increase public support for the electronics industry were an essential first step.

Paris boosts aid to electronics groups by FF6.7bn

By William Dawkins in Paris

THE French government yesterday committed FF6.7bn (\$1.03bn) of fresh capital for its electronics industry and called for stronger European Community policies to support EC high technology companies.

The move, announced by Mr Roger Fauroux, the industry minister, looks set to rekindle the EC debate over how far the Community should go to defend its computer and electronics producers against US and Japanese competition.

The European market should not be allowed to turn into "a territory open to all winds", said Mr Fauroux.

He called for strict reciprocity on market access between the EC and third countries, as well as tough use of anti-dumping rules and an analysis of national preferences allowed in US and Japanese public procurement.

The Paris government is to provide FF2.7bn of capital injections over the next two years for Bull, the heavily loss-making state computer maker, and nearly FF2bn this year for Thomson, the loss-making consumer and defence electronics group.

The grants will be examined by the Commission's competition directorate.

Of the FF6.7bn total, 17 per

Financial specialists warn Gorbachev of catastrophe

By John Lloyd in Moscow

MOSCOW must immediately reassert control over the Soviet Union's rebel republics to avoid an economic catastrophe, the country's three senior financial executives have told President Mikhail Gorbachev.

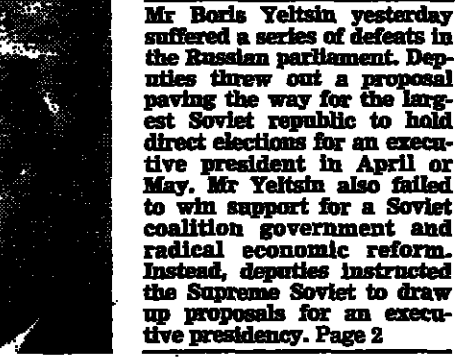
They have called for a financial crackdown which would put Moscow on an even sharper collision course with the two biggest republics, Russia and Ukraine, as well as the three Baltic republics, and Moldova, Georgia and Armenia.

In a stark six-page letter, they warn that the state budget will not be able to continue funding expenditure on the army, welfare payments and industrial investment in the second quarter of this year.

"The economy is on the brink of a catastrophe," says the letter, which has also been distributed to all 542 deputies in the USSR Supreme Soviet.

It was signed by Mr Vladimir Orlov, the finance minister, Mr Victor Geraschenko, chairman of the state bank, and Mr Victor Kucherenko, chairman of the Supreme Soviet's Budget and Planning Committee.

Although the letter was addressed to the president, it conforms with Mr Gorbachev's own efforts to regain political, economic and military control over republics that are increasingly acting independently.



Mr Boris Yeltsin yesterday suffered a series of defeats in the Russian parliament.

Income to the union budget from the republics for the first two months stood at only \$2.7bn, against a planned \$23.4bn - or less than one third - while the republics have cut the proportion of tax they raise for the centre by 72.2 per cent to 1.9m.

A special fund established by the centre to stabilise the economy, to which the republics had agreed to pay more than \$45bn in 1991, has received "practically nothing".

Gosbank estimates a shortfall in budgetary income for this year of \$123m - about half of that planned.

By far the largest deficit would be Russia, estimated to

planned deficit for the entire year of \$25.7bn.

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Brazil issues angry protest at suspension of development loan

By Christina Lamb in Rio de Janeiro

BRAZIL yesterday called in foreign ambassadors and issued a protest note over the suspension by the Inter-American Development Bank of a \$350m loan to the country.

Ms Zelia Cardoso, Brazil's economy minister, is expected to protest strongly over the IADB decision at the bank's annual meeting, starting tomorrow in Nagoya, Japan.

However, she is unlikely to find a sympathetic hearing. Brazil accused members of the Group of Seven leading industrialised nations of blocking multilateral loans to force it into an agreement with foreign creditors.

Brazilian officials say such a linkage has never before been made.

The allegation comes in reaction to the IADB's suspension of a \$350m development loan because of pressure from member countries worried by mounting arrears on Brazil's commercial bank debt.

An angry protest note issued by the Brazilian Foreign Ministry accused the US, France, Canada, Japan and the UK of

using the IADB to exert political pressure.

The "illegitimate and unacceptable" action of the five countries "jeopardises the role of the IADB as a multilateral institution for supporting economic development".

The ministry called in ambassadors of countries which voted to suspend the loan to point out that Brazil has never defaulted on payments to multilateral institutions and in the last four years has repaid \$700m to the IADB.

Ms Cardoso was yesterday in Paris, meeting the head of the Paris Club group of creditors. According to ministry officials, she was planning to ask for Brazil's \$350m official debt to be halved in a deal similar to that granted to Poland.

Given Brazil's isolation by the international financial community, there was little hope she would succeed.

According to the IADB representative in Brasilia, the "badly needed" loan was to "pay sewerage lines in areas of low income and high unemployment to alleviate some of

the tougher measures of Brazil's current economic stabilisation programme". The loan had already been delayed from last year.

The International Monetary Fund has also delayed visits of a mission to discuss a \$2bn standby facility, apparently because of US pressure. A letter of intent signed last September has long since been torn up.

Brazil has been negotiating since last October with its commercial creditors, whom it stopped paying in July 1989.

As a goodwill gesture it resumed partial interest payments for the first three months of this year and was thought to be close to an accord on the more than \$8bn outstanding in interest.

Brazil has agreed to pay 24 per cent of these arrears this year, close to the banks' demand of 25 per cent. But there is still considerable difference over interest rates on bonds to be created to cover the remaining portion.

Mexico, Colombia, Venezuela plan free trade zone, Page 3

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MARKETS

STERLING		DOLLAR		STOCK INDICES
New York lunchtime:		New York lunchtime:		FT-SE 100:
\$1.78		DM1.6785		2,422.03 (+31.8)
London:		FF1.4245		FT Ordinary:
\$1.78 (1.739)		Y138.3		1,965.9 (+32.0)
DM2.97 (2.965)		London:		FT-A share:
FF10.085 (10.055)		DM1.8805 (1.7055)		1,205.25 (+1.07)
Sfr2.5225 (2.53)		FF5.9225 (5.7325)		New York lunchtime:
Y244.75 (245.5)		Sfr1.427 (1.455)		DJ Ind. Av.
£ index 92.7 (92.4)		Y138.5 (141.12)		2,902.23 (+21.04)
GOLD		Y index 85.8 (86.3)		S&P Comp
New York: Comex Jun		Tokyo close: Y138.13		374.31 (+3.01)
\$380.6 (382.4)		US lunchtime rates		Tokyo: Nikkei
London:		Fed Funds 6 3/4%		26,252.0 (+244.6)
\$357.75 (355.85)		3-mo Treasury Bill:		LONDON MONEY
N SEA OIL (Argus)		yield: 5.933%		3-month interbank:
\$18.025 (18.125)		Long Bond:		closing 12 3/4% (same)
Chief price changes		yield: 8.23		Libor 3-month offer:
yesterday: Page 15				Jun 82 1/2 (82 1/2)

Calculating on a last chance to overhaul the US banking system

Nicholas Brady, US treasury secretary, was blunt with Congress when he recently presented his bank reform plans, describing "a bleak picture that demands action - prompt action - to correct it".

Page 12

£34,000,000

Management buy-out of
RPC Containers from
Svenska Cellulosa Aktiebolaget

Transaction arranged, negotiated
and underwritten by

CIN Venture Managers Limited

Equity Underwriters
British Coal Pension Funds
British Rail Pension Schemes
Barclays Bank Pension Fund

Senior Debt underwritten by
National Westminster Bank

Coopers & Lybrand Deloitte acted as investigating accountants and Nabarro Nathanson as Solicitors to the Company and Equity Underwriters.

CONTAINERS

EUROPEAN NEWS

Serbs wreak havoc in secessionist dispute with Croats

A YOUNG man clad in khaki emerges from the woods, raises a rifle to his shoulder and shouts from behind a barricade: "Leave or I'll shoot." Reuter reports from Zagreb.

In many parts of the Yugoslav republic of Croatia, the Serbian minority is rebelling against Croatian rule by blocking roads with trees and rocks.

Armed with anything from hunting rifles, automatic weapons, and grenades to mines apparently stolen from the Yugoslav army, the Serbs are wreaking havoc.

A 600,000-strong minority in Croatia's 4.5m population, the Serbs complain of persecution. They oppose secessionist moves by Croatia's nationalist government and want to remain part of Yugoslavia.

Barricades have gone up across Croatia since Sunday, when three people were killed and dozens injured in gunfights with Croatian special police in the Plitvice national park.

The Yugoslav army has been deployed around Plitvice to prevent further clashes. Any approaching barricades risked being shot down. A woman was shot three times when she was riddled with bullets in the town of Vukovar but she survived.

The barricades have caused chaos with transport and closed some schools. In Plitvice, about 15 cars stood abandoned by the roadside, hit with bullets. Snow by the roadside was spattered with blood.

"It is very tense. The situation is very difficult," Croatian presidential spokesman Mario Njibić said. Shooting has been reported in several towns and towns owned by Croats have been bombed in Knin at the heart of the Krajina region of southern Croatia which is dominated by Serbs.

Serbs and Croats are old power rivals with a history of bloody conflicts. Croatian fascists massacred Serbs in the second World War but post-war tensions were held in check by Yugoslavia's Communist ruler Josip Broz Tito until he died in 1980.

In a sign of the divisions Serbian flags are hoisted in many towns hundreds of miles from Serbia. Croats fear entering some Serbian towns and some Serbs are wary of entering Croatian towns.

Croatia fears Serbs will take over huge areas of Croatian territory to create a Greater Serbia. Serbia says Croatia wants to destroy Yugoslavia by seceding.

"Civil war is already in progress," Belgrade's student organisation said in an appeal for peace. "Its instigators must be uncovered and stopped."

EC seeks more aid for poorer members

THE EUROPEAN Commission is pressing richer member states of the Community to do more to bolster the economic development of its poorer members, writes David Gardner in Brussels.

It is doing so partly in order to head off a more radical proposal by Spain, which wants extra-EC budget transfers to help the south and the periphery catch up.

In a submission to the inter-governmental conference (IGC) on political union, which is examining changes to the Rome Treaty, the Commission has said it wants to widen spending designed to root out regional disparities widened. It also wants economic and social "cohesion" (Euro-speak for more balanced development across the Community) to be an overt object of all EC common policies.

The idea, Commission officials say, is to prepare the ground for member states to increase the so-called structural funds devoted to helping backward and declining regions of the EC develop competitive advantages before the completion of the single market. These funds were doubled in 1988, to Ecu95bn (\$78.1bn) for 1989-93. Most of this money goes to finance roads, railways, telecommunications and training in Spain, Portugal, southern Italy, Ireland, Greece, and industrially declining areas of Britain.

Spain last month caused a controversy by urging the IGC to agree not only to bigger structural funds, but to set up a new EC fund to shift resources from richer to poorer members. Madrid says plans for economic and monetary union (Emu) will fall without this more overt federal approach.

The Commission believes Spain's suggestion could stall progress on Emu and political union.



Albanians at Greek embassy in Tirana: an estimated 5,000 people are waiting for visas to the west

SOVIET CRISIS

Radical market reforms 'inevitable'

By Leyla Boulton in Moscow

ECONOMIC CRISIS will force the Soviet Union in a matter of months to undertake radical market reforms of the sort it rejected last year, Mr Grigory Yavlinsky, the main author of the ill-fated 500-Day Programme predicted yesterday.

Mr Yavlinsky, who resigned as deputy prime minister of Russia last November on the grounds that his programme for a crash transition to a market economy could not be implemented in just one republic, said in an interview that a renewed wave of co-ordinated reform would involve all the republics, including those which want independence.

But he shared Mr Boris Yeltsin's view that such reform could only be carried out by a coalition government with real power devolved to the republics.

This is not surprising since he helped the Russian leader draft a speech on Friday outlining financial stabilisation measures and other points contained in the 500-Day Programme, otherwise known as the Shatalin programme.

As well as advising the president of Kazakhstan, the 38-year-old economist has set up an independent centre - temporarily housed in the Russian government premises - to provide economic expertise and draft legislation for republican authorities.

"I want to repeat my experience of August last year when they (the republics) were all shouting about sovereignty but we signed with them the 500-Day Programme," he said.

The republics, including most of those who want independence, agreed last summer to implement the radical programme on the basis of an economic union.

But the project, which also had the backing of Mr Yeltsin, collapsed after it was abandoned by President Mikhail Gorbachev.

He poured scorn on Prime Minister Valentin Pavlov's handling of the current economic crisis, saying that the price reform would unleash hyperinflation and probably lose the central government any support it had.

"Our population has no experience of living in conditions of high and really dangerous inflation," he said.

"I don't think people will come out on to the streets - thank God - but in their souls they will put the last full stop to this government."

He said Mr Pavlov had as yet no proper economic programme and doubted whether an anti-crisis plan he is due to present next week would be able to tackle problems ranging from a soaring budget deficit to falling output and looming hyperinflation.

The situation is coming to the point where it needs a real answer on what should be done.

He added, however, that any attempts by republics to save themselves through unilateral measures asserting economic independence were doomed to failure.

"It is clear that for all of them there is no way out unless we have a common currency and common customs. All the professionals in the republics understand this. Their people won't wait for them to create their own banking system and their own currency," he said.

Until a co-ordinated strategy was agreed for the whole country, however, republics could only act to soften the impact of the crisis for their inhabitants and lay the ground for market reforms.

As well as providing advice

to this government.

On how to do just this, Mr Yavlinsky's Centre for Economic and Political Research is also drawing up proposals to advise foreign governments and institutions on how best to help the Soviet Union with economic aid.

East Japan Railway plans to remodel second-hand railway cars for export to the Soviet Union, and is considering other ways of helping modernise the Soviet rail system, the company said, Reuter adds from Tokyo.

The number of cars and timing of the shipment will be decided when company officials meet Soviet authorities soon.

East Japan Railway is considering supplying carriages free of charge and accepting payment only to cover remodelling and shipping costs.

The Soviet request came when Japanese railway representatives visited the Soviet Union in early January to study its distribution network.

East Japan Railway plans to supply technology for building signal systems and high-speed railways to the Soviet Union, and may introduce the Bullet Train there in the future.

They say they also favour a presidency, but are likely to campaign hard for its powers to be diluted.

Another meeting within the Kremlin walls gathered together dozens of ministers' representatives and the government for a second day of talks.

Mr Gorbachev joined the meeting after the two sides continued to work on a joint agreement elaborating concessions on the miners' economic demands.

Even if an agreement emerges from the meeting, it is unlikely to end the strike, which has engulfed mining regions in Russia, the Ukraine and Kazakhstan.

Independent trade unions, which represent a majority of strikers, have indicated they will not back any agreement which does not address their political demands, including a call for the resignation of President Gorbachev.

Many of the miners have come out first in support of Mr Yeltsin and his calls for radical market reform.

has the right to adopt the constitutional amendments needed to create a new post of president. The congress is expected to end today after plans originally to end it on Tuesday.

Supporters of Mr Yeltsin said they were already gathering signatures for the congress to reconvene in May.

Hardline Communists, who initially summoned the congress, have given up attempts to unseat Mr Yeltsin for now, partly under the pressure of a 70 per cent vote in favour of an elected presidency in last month's referendum in Russia.

The net foreign debt gave bankers the fitters for several years. It soared to a peak of Dkr266bn in 1988, about 41 per cent of GDP. Per capita, the debt was among the highest in the world, at \$8,600 at 1988 exchange rates. After allowing for currency adjustments and last year's current account surplus, the debt was down at the end of 1989 to Dkr279bn, about 34 per cent of GDP, according to the National Bank.

The improvement in Denmark's economic performance began after 1986, when the current account deficit at Dkr36bn or 5.2 per cent of GDP caused the government to implement a radical tightening of fiscal policy, together with tax reforms. Among other things, mortgage relief was cut, which, together with a falling inflation rate, has stimulated household sector savings considerably.

The picture is not wholly positive, however. There was barely any GDP growth in 1987 and 1988, and the increase was only just over one per cent in 1989 and 1990. Unemployment has remained high, at a seasonally adjusted rate currently of about 8.5 per cent.

But Mr Anders Fogh Rasmussen, the economy minister, believes the outlook is positive. His ministry's latest economic survey predicts GDP growth of about 1.5 per cent in 1991, but, as business investment and private consumption recover,

could gain market share for the first time in recent years.

The government, however, is the first to agree that the economy will not grow fast enough to make a significant dent in unemployment. An inflexible labour market means that even small reductions in unemployment send wage rate spiralling upwards. Hence, the government's attention is focused on reforms of the unemployment benefit system, although Mr Fogh Rasmussen has yet to find a majority in the Folketing for the kind of reforms he wants.

Therefore, the minister warns, the current account surplus does not mean that there is any room for easing up in economic policy. "On the contrary, if we are to achieve sustainable growth and an improvement in living standards it is essential that we resolve the remaining structural problems of the economy," he says.

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Albania's opposition party calls nationwide strike

By Laura Silber in Tirana

ALBANIA'S opposition Democratic Party has called a nationwide general strike today to protest against a wave of communist-backed violence which has gripped the country following last Sunday's free elections.

The strike, which is expected to paralyse the country's main industrial centres, is likely to bring Albania closer to a complete breakdown of order.

The possibility of further confrontation cannot be ruled out since the ruling Albanian (communist) Party of Labour (APL) appears determined to exercise its power through force, and anti-communist demonstrators are refusing to accept the election result.

The APL won 182 seats in the 250-member parliament while the Democratic Party won 65 seats.

Three people were killed and scores injured earlier in the week after police quashed an anti-communist demonstration in the northern city of Shkoder.

Yesterday more than 50,000 people packed the central square of Shkoder for the funeral of those who were killed on Tuesday.

"People of Shkoder, you are the victims of the communist system of a state that wants to kill its citizens," said Mr Sali Berisha, a leader of the Democratic Party.

Sporadic violence continued yesterday. Mr Gramoz Pashko, a leader of the Democratic Party, said the home of an opposition official in the southern Adriatic town of Saranda had been bombed.

Earlier in the day, the headquarters of the Democratic Party in the central industrial city of Elbasan, were also bombed.

"The strike signifies our demand that the perpetrators of this violence must be prosecuted," said Mr Edl Islami, an opposition leader.

Yesterday workers in several towns refused to turn up at their workplaces, and in the western industrial

town of Kavaje, where violence and demonstrations broke out last December, hundreds of people were out on the streets protesting against the communist victory.

"The success of today's strike will depend partly on communications."

The media are controlled tightly by the communists, and telecommunication links throughout the country are poor.

It remains uncertain who is now running the ruling party. President Ramiz Alia, head of the APL and a cautious reformer, lost his seat in the elections.

But although he will remain as party leader for the time being, it is not certain he will be able to peacefully steer the party along a reformist path.

Moreover, the defeat of party moderates and the election of Stalinists could facilitate the ascendancy of hardliners led by Mr Shkoder, secretary of the Communist Party's central committee.

EUROPE IN BRIEF



Japan and Brussels to sign deal

A joint declaration which would govern future relations between Japan and the European Community could be formally adopted by July, according to the European Commission, writes Andrew Hill in Brussels.

Commissioners discussed the important economic clauses in the agreement, which would be modelled on similar statements signed by the EC and the US, and the EC and Canada, last November.

The Commission hopes to submit a draft text to the next meeting of EC foreign ministers on April 15. If accepted, the text would be put to Japan at the Organisation of Economic Co-operation and Development meeting planned for June, with formal adoption expected the following month.

A senior Commission official said the EC-Japan statement was similar to the US and Canada declarations, but was likely to add specific clauses on individual economic sectors.

Walesa bemoans trade barriers

Mr Jacques Delors, president of the European Commission, said he hoped an association agreement between the EC and Poland could be signed before the end of this year, writes David Gardner from Brussels.

But this did not prevent President Lech Walesa, in Brussels for talks with Mr Delors, from voicing new Polish complaints about EC barriers to his country's farm produce, steel and textiles.

The association agreement, similar to those being negotiated in parallel with Hungary and Czechoslovakia, would lead gradually to a free trade area, probably over 10 years, a Commission official said. Both sides acknowledged it would take a long time for Poland and its post-Communist colleagues to approach EC

Lisbon calls banks to order

The Portuguese government has warned banks against giving "misleading" information in their efforts to win deposits and sell new products, writes Patrick Blum in Lisbon.

The move follows increasing complaints to the National Institute for the Defence of Consumers about some banks, which are fighting an increasingly bitter battle for market share.

Mr Jose Macario Correia, secretary of state for the environment and consumer affairs, said that the government would introduce legislation in order to protect customers against incomplete or inaccurate descriptions of services and products offered by banks.

Yacht fees prompt protest

At least 15 luxury yachts have slipped their moorings at St Tropez harbour this week in protest at increased charges at the Mediterranean jet-set port, according to residents, Reuter reports.

Residents say wealthy boat-owners began moving their floating palaces out after April 1, refusing to pay a 44 per cent increase imposed by the town council.

"We're leaving," said one skipper. "It's madness. We wouldn't mind if the amenities were worth the price, but most of the yachtsmen don't work and we can't use the air-conditioning on board because the electrical system can't cope."

Paris abandons Metro snob symbol

Paris transport authorities are to abolish one of the French capital's most enduring snob symbols - first-class tickets on the Metro railway, Reuter reports. The authorities say higher prices for first-class tickets are no longer justified because carriages in both classes are now identical. A generation ago, first-class had padded seats and second-class had wooden ones.

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France assesses unemployment

The French government is to investigate the statistical basis of France's unemployment figures. These are substantially higher than those of its main European partners and it is suspected they overstate the true picture, writes Ian Davidson in Paris.

At the same time, the government is preparing to crack down on the clandestine labour market, which harbours illegal immigrants as well as workers on the unemployment register.

The investigation comes after a sharp jump in the unemployment figures last month, when an increase of 45,500 registered unemployed raised the total from 9.1 to 9.2 per cent - the worst deterioration since 1984.

A pilot study by the Labour Ministry has suggested the figures would be much lower if France applied the criteria used by the Geneva-based International Labour Organisation.

Under ILO measurements, French unemployment might be 720,000 lower than the present official total of 2.5m.

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Handwritten text in Arabic script: "البيان الصحفي"

AMERICAN NEWS

Pentagon develops new SDI rocket

By Peter Riddell, US Editor, in Washington

THE Pentagon is developing a nuclear-reactor powered rocket to carry very large and heavy loads above the earth as part of the Strategic Defence Initiative, or Star Wars, programme.

The previously secret project, codenamed Timberwind, has been disclosed by the Federation of American Scientists, an anti-SDI group. The administration has refused to comment publicly, though US newspapers yesterday reported private confirmation.

The rocket, still in early stages of development, would differ significantly from existing propulsion systems involving nuclear power generators because it would have a full nuclear reactor. This reactor would provide the power needed to lift very large weapons or satellites into space orbit, which cannot be done with existing rocket engines.

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Inflation slows in Venezuela

INFLATION in Venezuela in the first quarter of 1991 totalled 5.9 per cent, compared with 6.2 per cent for the same period last year, according to the central bank, writes Joe Mann in Caracas.

The government has predicted inflation of 20.25 per cent for the whole of this year, against 36.5 per cent last year and a high of over 80 per cent in 1989. The economy is to expand by 6 per cent or more this year, the government says, but the central bank has indicated it will use monetary measures to rein in price increases.



William Vander Zalm criticised over conflict of interest

British Columbian premier quits

By Bernard Simon in Toronto

THE outspoken premier of British Columbia, Mr William Vander Zalm, has quit after an official inquiry accused him of mixing private business interests with his public responsibilities.

Mr Vander Zalm made a name during his five years in office for his forthright condemnation of abortion and his open-door policy to Asian investment in Canada's most westerly province. He stepped down within hours of being criticised by the province's conflict-of-interest commission for his role in the sale of his family-owned amusement park, Fantasy Gardens, to a Taiwanese investor.

Vander Zalm, left, exits his resignation after his declining fortunes of his Social Credit Party

Prior to Mr Vander Zalm's departure, it was almost a foregone conclusion that the next provincial election, which must be held later this year, would be won by the social-democrat New Democratic Party. The NDP, which is the most left-wing of Canada's main political parties, took office in Ontario last September and is also expected to win forthcoming provincial elections in Saskatchewan.

The resignation of Mr Vander Zalm is bound to revive the election hopes of his Social Credit Party. He is succeeded for the time being by Mrs Rita Johnston, the deputy premier. A convention to choose a new party leader is expected in June.

Canada's more colourful politicians. Until recently, he lived in a castle at Fantasy Gardens surrounded by a moat and overlooking a mock-Dutch village.

But his penchant for speaking his mind on issues as diverse as his strong religious beliefs and his disdain for social welfare cost him the resignations of 11 cabinet ministers and a series of by-election losses.

The inquiry into the sale of Fantasy Gardens concluded that the premier had violated his government's own conflict-of-interest guidelines. Among other things, the report criticised him for giving the Taiwanese buyers red-carpet treatment with government officials, and for intervening in his official capacity in the sale of an adjoining property to the same investors.

Mexico, Venezuela and Colombia plan free trade zone

By Damian Fraser in Mexico City

MEXICO, COLOMBIA and Venezuela plan to establish a free trade zone by July 1994, according to an announcement made yesterday in Bogota by the foreign ministers of the three countries.

The three countries already have close political links but these have only recently been translated into closer economic co-operation and trade between the three.

According to figures from the International Monetary Fund, in 1989 Mexico exported just \$181m to Colombia, and \$42m to Venezuela, one half of one per cent, and one fifth of one per cent respectively of its total exports. Trade between Colombia and Venezuela is more significant; Colombia exported \$237m to its neighbour (4 per cent of its total) and imported from it \$185.7m (1.4 per cent of Venezuela's exports).

The three foreign ministers announced that they would initiate a high-level study to decide which goods would be excluded from the free-trade agreement. In the meantime they agreed to give free access to each other's ports, waters and shipping rights. They said they would work together to

promote tourism and cultural exchange between the three countries.

Mexico is already in the process of negotiating a free trade agreement with Chile, Costa Rica and the other Central American republics. The impetus behind the agreements is said to come from the foreign ministry, which fears that Mexico is overly dependent on the US, with whom it hopes to have signed a free trade agreement by next year.

The agreement differs from that reached on March 24 between Argentina, Brazil, Paraguay and Uruguay, which decided to set up a Southern Cone common market by the end of 1994. Under the Group of Three treaty each country will be free to set its own external tariffs with countries outside the agreement; under a common market each country agrees to abide by the same tariffs.

Venezuela and Mexico are both considerably more protectionist than Colombia, and the impact of the trade agreement on them will be far greater. Since Mexico joined Gatt in 1986 it abolished import licensing, and cut maximum tariffs to 20 per cent.

Dollars and cents rule in Chicago

Barbara Durr on how good money management won an election

CHICAGO, said American writer Mr Saul Bellow of his home town, "... has earned the right to be considered the centre of American materialism".

And true to their dollars and cents pragmatism, Chicagoans on Tuesday overwhelmingly re-elected Mr Richard M. Daley, a mayor who sees his primary duty as good money management.

Mr Daley, who won a special by-election in 1989 after Mayor Harold Washington died in office, this week took over 71 per cent of the vote, according to preliminary figures, from a low turnout of only 46 per cent.

Mr Daley sees himself more as a corporate chief executive officer than a politician. "Better management in government, that's what people want. This is a major corporation and they're sitting out there, the shareholders, and they are saying, 'Hey, we want to make sure that this money is being spent wisely and fairly,'" said Mr Daley.

Apart from his own positive record in the last two years, Mr Daley has the benefit of instant name recognition. He is the son of Chicago's legendary political boss, Mr Richard J. Daley, who was mayor of Chicago for over 20 years.

The senior Mr Daley, a staunch Democrat, ran the last great US political machine.

But since his death in 1976, the Irish-American-dominated machine has declined, and the younger Mr Daley has been careful not to appear to be rebuilding it.

He has instead been trying to construct a fresh coalition of political forces with greater racial and ethnic variety than in his father's day.

Seven of the nine largest city department chiefs are from minority groups and Mr Daley has chosen Hispanics, Chicago's fastest growing minority, for key posts.

This comes after more than a decade of bitter political battles, many of them racially motivated.

The administration of Mr Washington, a charismatic black leader who was elected twice during the 1980s, had been especially prone to paralysis, in part owing to an uncooperative city council.

As a result, while Mr Washington's tenure gave the city's majority black population a sense of empowerment, it fell down on many basic services.

Mr Daley's chief strength has been to make the city work again while deftly avoiding political confrontations with minority groups.

He has also succeeded in making many residents feel that he is interested in their problems, even if a solution is not at hand. And in a vastly popular move, he has managed

to lower the city's high property taxes.

Cutting back on bureaucracy seems to be his favourite sport, and he has privatised certain city services. The towing of abandoned vehicles, for example, was privatised, which prompted a doubling of the vehicles towed. He also put alcohol and drug abuse programmes in private hands.

Despite a tendency to speak in a garbled and badly mauled version of the English language, his success has been such that no other candidate has succeeded in mounting

Daley sees himself more as a corporate chief executive than as a politician

more than a fly-weight challenge to him.

He easily defeated the Harold Washington Party black candidate, Mr Eugene Pincham, who took 25 per cent of the vote, and the Republican contender, Mr George Gottlieb, who trailed with only 4 per cent.

The Chicago business community has become an enthusiastic supporter. Mr Daley is unabashedly pro-business and is accessible to US business leaders and foreign investors.

Mr Daley has been helped by the buoyancy of Chicago's

economy, which has come nearly unscathed through the US recession. But significant problems lie ahead.

Foremost is education. City schools are considered some of the worst in the nation and Mr Daley acknowledges that if Chicago cannot turn around its school system, the decline of the quality of the workforce will eventually prompt companies to relocate elsewhere.

To attract more investment he has proposed two big infrastructure projects - the construction of a third airport and an expansion of the convention and exhibition centre known as McCormick Place.

He also has proposed building a mass transit system in the central business district called the "Circulator". The mayor hopes these projects will help consolidate Chicago's status as a world financial centre, based in large part on its futures and options markets.

Yet, the most intractable problem for the mayor will be race relations. He has adroitly defused tensions so far, but he has also been lucky - Chicago has not had a major racial incident to galvanise the black community.

Depending on how he handles these thorny problems, Mr Daley, like his father, could be in office for a long time. So far, his political ambitions seem only to reach as far as city hall.

Hopes rise of easier US credit

By Michael Prowse in Washington

HOPES that the US "credit crunch" will ease soon were lifted yesterday by a Federal Reserve survey showing a reduction in the proportion of US banks tightening credit standards.

The Fed's latest survey of bank lending officers shows that about 25 per cent of domestically-chartered banks tightened credit standards for commercial and industrial loans in the six weeks to mid-March.

In a previous survey covering the three months to late January, a third of respondents reported a tightening of credit terms.

No respondents, however, reported an easing of credit standards.

The proportion of domestic banks reporting a tightening of credit standards for commercial real estate loans fell from about 50 per cent to just under 25 per cent in the latest survey. The proportion reporting tougher standards for loans for residential mortgages fell from one-third to about 15 per cent.

The proportion of foreign banks tightening credit standards on US loans also fell. Foreign banks, however, remain more cautious than domestic banks.



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INTERNATIONAL NEWS

US adheres to list of Iraqi front 'agents'

By Our Foreign Staff

THE US Treasury is sticking to its list of 89 businesses and individuals named as fronts and agents for the Iraqi government despite claims by many of those listed that they are innocent of the charges.

In spite of evidence that some of the named companies are no longer at the addresses listed, a US Treasury official said yesterday that the addresses were the last known ones and said the Treasury believed the list was accurate and was sticking to it.

US officials seemed surprised at the extent of the criticism of the list, especially in Britain, where 31 of the 89 companies are based.

Mr John Robson, Treasury deputy secretary, has said people feeling they have been treated unjustly can apply to its Office of Foreign Assets Control to have their names removed if they can prove no involvement on behalf of Iraq.

Three of the Iraq-based companies named in the US list yesterday issued formal letters of complaint to Britain's Department of Trade and Industry, thus joining a growing list of businesses that consider themselves wronged by their inclusion on the list.

The companies are Keencloud, Atlas Air Conditioning Company Ltd and Atlas Equipment Company, which have issued complaints through their solicitors for wrongful representation.

The address of two of these companies, Atlas Equipment Company and Atlas Air Conditioning, was given incorrectly by the US Treasury.

Mr David Wiltshire, Tory MP for Spelthorne, said he had received a protest from Solihull, another company on the list. He said: "They are jumping up and down like fury protesting their innocence. Every time we have approached the US embassy demanding an explanation we are told that this is a security matter and that Washington has not told them the reasons."

Meanwhile confusion continues to surround other companies on the list, including one named as Dominion International, London, England.

Until now attention has been

focused on Dominion International Group, a UK-based financial services and property company to which administrators were appointed in January 1990. Its administrators and former directors say they have no links with Iraq.

Yesterday it emerged that another company called Dominion (England) also exists. This company is a UK group whose ultimate holding company in 1988 was Dominion International SA of Luxembourg which traded extensively with Iraq before the imposition of the UN embargo.

According to Dominion (England) director Ms Sandra Kane, this company had supplied spare parts for Toyota and Nissan cars and other items including polypropylene and food for Iraq. She said yesterday there was nothing illicit in its dealings and the "Dominion International in those lists is not us." She added: "We stopped trading when the embargo was enforced. The Department of Trade and Industry knows all about our business and no-one has contacted us in this respect."

Parallels have been drawn in Washington with the controversy which developed two years ago after a similar naming of fronts and agents acting for Panamanian leader General Manuel Noriega. In spite of the protests then by those named, no one proved that they had not been involved.

These restrictions have been imposed under the terms of the executive order by President Bush freezing Iraqi assets of August 2 rather under the economic embargo imposed by the United Nations Security Council later that month. In that respect the action is a specifically American move.

Britain's DTI last night repeated its view that any company that felt itself wronged by their inclusion on the list should take the matter up with the US government.

Thatcher joins calls for humanitarian aid

By Ralph Atkins

MRS Margaret Thatcher, former UK prime minister, last night joined calls for immediate humanitarian help for Kurds and other Iraqi dissidents, adding to the pressure on the British government to increase its aid provision.

As the government signalled its willingness to consider such requests, Mrs Thatcher said it was not a time for "legal niceties". It should "not be beyond the wit of man to get planes there with tents, food and warm blankets," she said.

Her comments, insisting it was a "real mercy mission", followed all-party pleas for swift action to aid the casualties of Saddam Hussein's crackdown.

The Foreign Office said it was "concerned" at the plight of Kurds in northern Iraq and of the Shia population in the south. Its efforts focused on "early action" by the UN. The UK had already given \$10m

(\$5.6m) aid to international agencies to help civilians in all parts of Iraq.

Britain said on it would consider requests for more aid to Iraqi civilians, including the Kurds, from non-governmental organisations.

The Kurds were "yet further casualties of Saddam Hussein's inhuman policies which are aimed wholly at the preservation of his position at any price," the Foreign Office spokesman said.

Around 100 Kurdish men, women and children gathered outside the US embassy in London to vent their anger against Bush's policy.

For Labour, Mr George Robertson, foreign affairs spokesman, said the UK would continue to support the UN, "to help those who have risen against Saddam's regime". Aid should be given to neighbouring countries to allow them to take refugees.

S Korean trade gap widens to \$2.7bn

By John Riddling in Seoul

SOUTH KOREA's current account deficit widened to \$2.72bn (\$1.55bn) for the first two months of 1991, more than the deficit for all of last year and already in excess of the targeted deficit for this year.

The Bank of Korea announced yesterday.

But the central bank said that there were signs of recovery in the country's exports and it is sticking to its full year target of a \$2.5bn deficit.

"The first two months have been special cases because of sharply higher imports of oil and transport equipment," said a spokesman for the bank. "With exports beginning to pick up we should move back towards monthly surpluses."

In February, the current account deficit amounted to \$1.27bn, a slight improvement from the \$1.45bn shortfall recorded in January. The central bank estimated that the deficit would be about \$300m in March, giving a first quarter deficit of \$3.6bn. In 1990, the full year deficit was \$2.18bn.

The February shortfall was the result of a sharp increase in imports which rose by 25.5 per cent to \$6.18bn. Exports, however, which developed two years ago after a similar naming of fronts and agents acting for Panamanian leader General Manuel Noriega. In spite of the protests then by those named, no one proved that they had not been involved.

Exports rose by 6.2 per cent to \$4.8bn, led by improvements in chemicals, electronics, and steel. But light industrial exports, such as textiles and footwear, suffered their first decline since 1982.

South Korea's deficit with the US hit a monthly record of \$272m in February. Korea also had deficits with Japan and the EC of \$638m and \$134m respectively.

Yesterday South Korea recorded a trade deficit of \$1.5bn in March, the third consecutive month of deficit, the Trade and Industry Ministry announced.

The deficit marked a 70 per cent increase on that of \$868m a year earlier.

However, the March deficit was the narrowest of the past three months. The trade gap totalled \$1.57bn in January and \$1.73bn in February.

The trade deficit for the first quarter now totals a record \$4.45bn - already 83.6 per cent of the government's original year-end deficit projection.

Officials said the country's trade balance was likely to improve in the latter half of the year when exports are expected to rise with an improvement in the world economy, including that of the US, following the end of the Gulf war.

US and Japan try to bridge a widening gulf

By Stefan Wagstyl in Tokyo and Peter Riddell in Washington

PRESIDENT George Bush and Mr Toshiki Kaifu, the Japanese prime minister, are due to meet in Newport Beach California later today for the first top-level bilateral meeting since the Gulf war.

President Bush sees the meeting as a chance both to underline close US/Japanese relations after the strains of the Gulf war and to stress continuing US trade worries.

For Mr Kaifu, the trip to Newport Beach will be an opportunity to try to regain Washington's trust and respond to American criticism of Japan's policy during the crisis.

In a rare move for a Japanese prime minister, Mr Kaifu will submit to interviews by American journalists in an attempt to appeal directly to American people.

He will try to answer charges that Japan was lukewarm in its support for the US-led coalition by pointing to Tokyo's \$11bn (\$8.5bn) contribution to military costs and by explaining the pacifist nature of Japan's constitution.

For its part the Bush administration does not want to revive the strains over the Gulf crisis in spite of congressional criticisms of Japan for being slow in making and disbursing its promised contribution. These have been underlined by

Japan will strive to increase imports to help shrink its large trade surplus with Washington. Mr Eiichi Nakao, minister of international trade and industry, told Mr Robert Moshbacher, US commerce secretary, Reuters writes from Tokyo. Mr Moshbacher is here for two days of bilateral trade talks beginning today.

Japan's refusal to compensate the US for the reduced dollar value of its Yen denominated pledge resulting from the rise in the US currency. The gap is roughly \$500m.

A senior Japanese foreign ministry official said yesterday that Mr Kaifu's visit was intended to smooth relations which had been soured on both sides in the past half year.

But Japan fears that political pressures could force Mr Bush to be more aggressive on economic issues than he might otherwise be. Hence the importance Japanese officials have attached to Mr Kaifu's planned media appearances.

Mr Bush wants to look beyond the tensions. He will discuss peace moves in the Middle East as well as Japan's possible role in reconstruction in the region and elsewhere. This is part of what the White House calls the US/Japan

global partnership, in which Washington has sought to involve Tokyo more in non-regional issues, though the Kaifu government's hesitancy over the Gulf war was a setback.

The Japanese hope Mr Bush will refer as little as possible to bilateral disputes. They would like the conversation to range freely on issues such as President Gorbachev's forthcoming visit to Japan, the future of the General Agreement on Tariffs and Trade and Japan's role in the global partnership.

Nevertheless, Japanese officials fear the president is bound to raise some specific difficulties.

The most sensitive trade issue on the agenda is Japan's ban on rice imports, which the US wants removed. Japan argues that the ban is a subject for discussion at the multilateral trade talks of the Uruguay Round of GATT.

Washington's determination to maintain the pressure on Japan was highlighted, however, by the arguments earlier this month over the display by American farmers of US-grown rice at a Tokyo trade fair.

With eye on an agitated congress, US officials have recently taken an increasingly tough line towards Japan on a range of issues including semiconductor, the access of US construction groups to the Japanese market and requests for faster derogation of Tokyo's financial markets. There has been limited progress on some of these questions.

But Japanese officials say that Mr Kaifu will not go bearing gifts, nor will he make any promises he cannot fulfil - on rice or on other issues.



US Commerce Secretary Robert Moshbacher (left) shares a laugh with Japanese Prime Minister Toshiki Kaifu in Tokyo yesterday.

The Foreign Ministry official said too often in the recent past Japan had raised American expectations only to cause disappointment later - notably by the public discussion of the possible dispatch of non-combat personnel to the Gulf. There had been too much "big talk", said the official.

A softer Gandhi woos India's largest state with flowers

David Housego reports from Lucknow on the ex-PM's campaign

IN WHAT are still early days in India's general election campaign, the most significant trend to have emerged is that Mr Rajiv Gandhi, the Congress leader and former prime minister, has been drawing large, enthusiastic crowds.

At meetings over the last three days in his constituency of Amethi in the northern state of Uttar Pradesh (UP), he has been swamped by villagers anxious to see and hear him.

Abandoning his normally heavy security precautions, he has tossed flowers back into the audience, laughed and exchanged jokes in an effort to shed his image of upper caste aloofness. With his Italian wife Sonia at his side, he has driven himself along hot, dusty roads in a station wagon - projecting an image of concern by stopping at crossroads or village tea-houses to hear people's problems.

In the last election Mr Gandhi faced thin audiences and stony faces even in his own constituency. Under strong advice from Congress party elders, he has this time changed his approach to a more personal and spontaneous style of campaigning.

While it is too early to know how crowd response will translate into votes, the immediate impact of his reception in UP has been to boost the depressed morale of the Congress party which feared it might be squeezed into second or third place in the new parliament.

"The situation is vastly different to what it was three weeks ago," says Mr N.D. Tiwari, the Congress leader in the state and a former Indian finance minister. Party morale revived sharply last week when Mr Gandhi, on his first tour of UP, met unexpectedly large and enthusiastic crowds in the industrial town of Kanpur and in Jhansi.

Indian Elections



Both the Hindu radical BJP and the Janata Dal have so far run low-profile campaigns in the state. Congress none the less, is not sufficiently confident of its strength to fight single-handedly there.

It is negotiating an alliance with Mr Mulayam Singh Yadav, the disident Janata Dal chief minister, who has a strong influence with the Muslims and the farmer castes. Muslims account for 20 per cent of the state's 120m population. In the 1988 election they turned against Mr Gandhi because of what they believed was his implicit support for the construction of a Hindu temple at Ayodhya, which is also in Uttar Pradesh.

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Philippines expects \$519m in fresh aid this year

By Greg Hutchinson in Manila

THE Philippines expects to receive \$519m in fresh overseas development assistance this year, according to official budget documents.

The amount compares with \$3.3bn pledged by Philippines aid donors and creditors in Hong Kong in February. As there is a lead time, the flow of aid will rise next year.

The impact on the budget for this year will be a positive 15.3m pesos, using the government's projected average exchange rate for the year of 29.50 pesos to the dollar.

The inflow is expected to

shore up further the budget surplus that has been in evidence since February as well as the peso, at least until the government scraps its temporary revenue-generating but export-inhibiting, 9 per cent import levy.

The country has been grappling with a consolidated budget deficit of more than 50m pesos, some 5 per cent of gross national product, but the nation's prospects of trimming the gap rose markedly when oil prices slid and the country received the seal of good house keeping and fresh loans from the International

Monetary Fund in January. February.

The Philippine peso, which fell 20 per cent against the generally depreciating dollar last year, has remained stable so far at 28 to the dollar, with the black market differential progressively shrinking to the point where it is now poised to go below the official rate.

Official documents from the Department of Budget and Management forecast that 85 per cent of the Hong Kong pledges would be "actually committed in 1991," of which

70 per cent would be in the form of prearranged loans while 30 per cent would be in the form of project loans.

Projected inflows from project loans are placed at \$421m or 12,412m pesos, while inflows from project loans is seen at \$98m or 2,896m pesos.

By donor and creditor, Japan is expected to disburse within the year a total of \$204m or 5,881m pesos out of its agreed pledge of \$1.3bn, followed by the World Bank with an expected disbursement of \$110m out of its total pledge of \$700m.

France could help Malaysia through its patchy relationship with Australia, after intermittent periods of sourness, has now entered another trough. Similarly, while the US has discouraged Malaysia's proposals for an East Asian Economic Grouping, Mr Dreyfus has warmly welcomed them. On the environment too, the French government shares Malaysia's approach, according to Mr Dreyfus.

Precisely how such a conver-

Kabul lays low on Khost

THE Afghan garrison captured by mujahideen guerrillas four days ago was reported quiet yesterday with no sign of a promised government effort to recapture the city, Reuters reports from Islamabad.

Mujahideen sources in the Pakistani frontier city of Peshawar said the government fired three Scud missiles on Tuesday but they fell harmlessly outside the garrison.

The capture of Khost by the rebels on Sunday was a morale boost after two years of political and military stalemate in the 12-year-old Afghan conflict.

Mr Ahmad Sarwar, Afghanistan's ambassador to India, vowed on Tuesday that Khost would be retaken soon and reiterated Kabul's charge that Pakistani forces played a decisive role in the battle.

Western diplomats in Islamabad said the Afghan government had reinforced Gardez city which lies between Khost and the capital Kabul, but had detected no sign it was preparing a counter-offensive.

A special sitting of parliament in Kabul declared on Tuesday that the assault on Khost, 15 miles from the Pakistan border, had done nothing to change the military balance.

Air power remains a key advantage for the Soviet-supported government of President Najibullah.

Chantiers may have won the contract because it met all the client's specifications and promised a shorter delivery time. However, it was the lone outsider against five bidders from Japan, the sole shareholder in the LNG and processing plant.

Japanese executives acknowledged their surprise of Chantiers' success.

Mr Dreyfus said his visit to Malaysia was basically political. But in his rounds to the various ministries, including finance and defence, business was also on the agenda.

Such discussion involved equipment for telecommunications, power generation and water treatment, as well as military hardware, French investments and landing rights at French airports.

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Precisely how such a conver-

gence of Malaysian and French interests will develop is as yet unclear. However, the commercial benefits are already encouraging, particularly for France.

Last February, Chantiers d'Atlantique, the only French shipbuilder, won Malaysia's single largest foreign supplier contract for five liquid natural gas tankers. According to one western businessman, the \$1.5bn Petronas deal, was not necessarily without its "political significance".

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PENSION FUND INVESTMENT

The FT proposes to publish this survey on

18th April 1991.

It will be of particular interest to 96% of the fund managers in the U.K. who are regular FT readers. If you want to reach this important audience, call Maria Bevis on 071 873 4052 or fax 071 873 3078.

FT SURVEYS

MR Tony Dreyfus is the most senior French official to visit Malaysia in many years. The arrival of the minister of state marks the final stages of a French regional initiative, the country's most vigorous since its ignominious retreat from Vietnam more than 35 years ago.

Mr Dreyfus's visit was part of a tour, which also included Vietnam, intended to gauge the local response to a revival of French interest in south-east Asia. Malaysia would provide the focal point of such a policy.

The general Malaysian view of France is skewed, often limited to cognac and fashion. Trade volume is small - smaller, for example, than with the Netherlands.

Nevertheless, Thomson CSE, the French electronics group which employs 16,000, is one of the biggest foreign employers. Another French company, Transroute works closely with United Engineers - a construction group controlled by the ruling United Malays National Organisation party - on road engineering projects.

France wants to build a "new presence" in the region and keep active communication links with Europe, according to one western diplomat. Otherwise, he said, France risks committing the "deadly error" of leaving the region to Japan and Taiwan.

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(left) shares a laugh
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PUBLIC NOTICES



MMC INVITES EVIDENCE AND VIEWS ON THE ACQUISITION BY MR ALAN J LEWIS OF JARMAIN AND SON LIMITED.

The Monopolies and Mergers Commission is inquiring into the acquisition by Mr Alan J Lewis of Jarmain and Son Limited, to determine whether or not such an acquisition might operate against the public interest. The Commission will in particular be studying the possible effects of this acquisition on competition in the market for commission wool scouring.

The Commission would like to hear from those who have information which could help the inquiry, and from those who have views on the acquisition. Please write, as soon as possible, to: The Reference Secretary (Mr Alan J Lewis/Jarmain), Monopolies and Mergers Commission, New Court, 48 Carey Street, London WC2A 2JT.

SCOTTISH EQUITABLE LIFE ASSURANCE SOCIETY

Notice is hereby given that the ANNUAL GENERAL MEETING of the SOCIETY will be held at the SOCIETY'S HEAD OFFICE, 28 ST. ANDREW SQUARE, EDINBURGH, on Thursday, 18th April 1991 at 12.30 p.m. to consider the Accounts and Balance Sheet and Reports of the Directors and the Auditor, to elect Directors and to transact such other business as may come before the Meeting.

A member of the Society entitled to attend and vote at any Annual General Meeting is entitled to appoint another person to attend and vote instead of him. Proxies must be lodged at the Society's Head Office not less than forty-eight hours before the time for holding the Meeting.

By Order of the Board
D.A. BERRIDGE
Chief Executive
28 St. Andrew Square
EDINBURGH

COMPANY NOTICES

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FLOATING RATE NOTES
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April 4, 1991

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THE COMPUTER INDUSTRY

The FT proposes to publish this survey on 23rd April 1991.

It will be of particular interest to the 18.1% of all UK businessmen who make decisions concerning the purchase of Computer Systems, who are regular FT readers. If you want to reach this important audience, call Andy Barrons on 071 873 3201 or fax 071 873 3062.

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WORLD TRADE NEWS

Boeing spots demand for eastern European travel

The airline forecasts a sharp rise in aircraft sales and leasing in the region, writes Anthony McDermott

VIENNA might seem a little out of the way for Boeing, but the company is looking to launch a foray into eastern Europe, but Boeing recently chose the Austrian capital as the base from which to publicise its campaign to capture a slice of the newest market for airlines.

Malev Hungarian Airlines is shortly to receive on lease from GFA, the Shannon-based group, its first Boeing 737-300, and in February announced it was to buy direct two 767-300s. It is this interplay between leasing aircraft and direct purchases, according to Mr John Hayhurst, Boeing's marketing vice-president, which could make the eastern European market worthwhile.

As the world's largest manufacturer of commercial jets, Boeing's historical share of the world market between 1947 and 1990 - at constant dollars - has been 56 per cent. Boeing sets much store by the introduction of the 777 twin-engine wide-body airliner as a means of maintaining its share of the market.

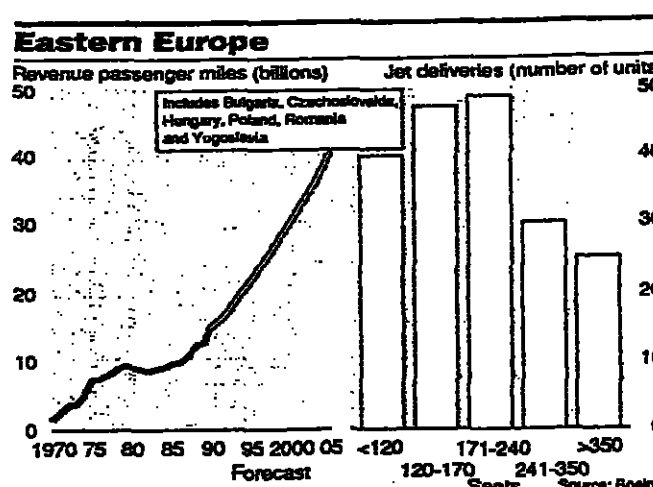
On a global scale, eastern Europe is likely to account for only 2.5 per cent of Boeing's sales and its growth rate will be outstripped by those of the Newly-Industrialised Econ-

omies of Asia. But, as he points out, according to revised forecasts for sales to eastern Europe to the year 2005, this share amounts to around \$15bn out of \$617bn - "and that's a lot of money by almost anybody's standards". It is, furthermore, a market which had not hitherto bought western aircraft on any sizeable scale.

Boeing's eastern European forecasts cover Bulgaria, Czechoslovakia, Hungary, Poland, Romania and Yugoslavia, but not the Soviet Union. Revenue passenger miles (the number of passengers times the number of miles they fly) are due to rise from about 15bn in 1990 to just over 40bn in 2005. Jet aircraft deliveries of all sizes between 1991-2005 are to total over 180, reaching a peak in about 1996, according to Boeing.

The forecasts concentrate on these six countries because, according to Mr Hayhurst, Boeing has experience of selling its aircraft to eastern Europe dating back two decades. This provided the basis for credible forecasting, while, according to Mr Hayhurst, "the number of western-made airplanes sold to the Soviet Union you could count on one hand".

The Gulf war and recession have forced Boeing to revise



their long-term forecasts. Worldwide air traffic growth for this and next year were initially put at 7 per cent. These have been revised to 2.9 per cent for this year and 4 per cent for next. "We'll be back to the long-term trend in traffic growth relatively quickly", he said.

The 15-year aircraft forecast has been reduced from 9,210 to 8,850, but the overall value has shifted only slightly from \$630bn to \$617bn. Some of the

smaller aircraft have been taken out of forecasts and replaced by larger versions. With a view to reducing air traffic congestion, he saw the trend towards more passengers on individual aircraft. "Today, the average jet airplane has 185 seats. By the year 2005, the number will be 233 seats."

These developments will also effect estimates for central Europe, which made an average world airline growth contribution of 9.7 per cent

between 1970 and 1990. But for the following decade it was put at 5.8 per cent.

On the 15 year forecast, Mr Hayhurst says, "the perception that there's a lack of money may be a matter of the current condition as opposed to any long-term trend".

In addition, Mr Hayhurst argues, financial institutions have tended to set more store by the asset value of specific aircraft as opposed to the specific creditworthiness of an airline. He cited the examples of direct finance for the purchase by the Polish airline LOT of 767s, and the experience of Balkan, Bulgaria's airline, in leasing 737-500s from Ansett.

For the moment, although worldwide Mr Hayhurst estimates that cargo traffic will grow at a faster pace than that of passengers, this is not likely to apply yet to eastern Europe.

He says there is "a pent-up demand for travel" going hand-in-hand with political developments. The development of tourism will be a focus and therefore make the acquisition of a passenger over a cargo aircraft "a priority".

The economic development of central and eastern Europe and the closer co-operation between east and west is likely to increase traffic demand

for business travel.

All these factors, taken with the desire of these six east European countries to modernise their fleets, made the market more accessible to western aircraft. With a dip at the Soviet Union, he said, "most western people have much more comfort flying on a Boeing aircraft than on an Ilyushin".

The strategy would seem to be to build on the desire to generate more hard currency, perhaps initially more through leasing than direct sales. He said "the leasing companies are here to stay. I don't think they will buy a significantly higher proportion of production than they have in the several years. But they will play a vital role in the placement of airplanes in eastern Europe."

If these airlines proved successful at running their western-equipped fleets "then through their reserves build up they could attract financial institutions" for direct purchases.

But the Malev deals did not represent an exclusive pattern for LOT's acquisition of 767s showed. "We like to find an arrangement that would be attractive to specific customers - each one is different."

Malaysia steel mill contract goes to Italy

THE government-owned Perwaja Steel group of Malaysia has awarded a Ringgit 400m (\$82.5m) contract to Danieli of Italy to build a rolling-steel mill, AP-DJ reports from Kuala Lumpur.

Under the present schedule, the rolling mill will begin production by November 1992 and reach an output of 450,000 metric tons of steel bars and wire in three years, Perwaja said. The mill's eventual production will be worth Ringgit 400m-450m a year.

Perwaja, Malaysia's biggest steel plant, is in the middle of a reconstruction programme, initiated to overcome problems that have kept the facility running at a fraction of capacity.

Late last year, Perwaja arranged for more than Ringgit 1bn in financing to cover its reconstruction and expansion. An extra Ringgit 300m direct loan from the government will cover the cost of the new mill, Perwaja said.

The rolling mill is designed to produce high-quality engineering steel, suitable for use in making cars and other machinery.

Austrian-led group to finance Polish hotel and office complex

By Judy Dempsey

POLAND'S Baltic port of Szczecin will receive a big face-lift over the next two years, following an agreement by an Austrian-led international consortium of banks to finance the building of an important hotel, office and shopping complex.

Girozentrale, Austria's second biggest bank and the agent of the international banking syndicate, has signed a Sch 1.5bn (\$70m) loan with Pzfin Joint Venture, an east-west joint venture company set up to oversee the Szczecin project.

Pzfin's two partners are the Polish Steamship Company (PZM), Poland's biggest shipping company, which will hold 74 per cent of Pzfin, and Iban, the Austria-based building group, with a 26 per cent share.

Pzfin Joint Venture will manage the office buildings of the complex, and the hotel will be managed by Radisson Hotel Corporation.

Like other leading Austrian banks, Girozentrale has been cautious about financing large contracts in eastern Europe, largely because the countries of eastern Europe owe Austria a total of \$15.1bn (\$8.5bn).

Following the collapse in 1989 of the communist system in the region, Viennese banks have tended to finance small and low-risk ventures, especially in Hungary, Czechoslovakia and the Yugoslav republic of Slovenia.

In the case of the Szczecin project, Girozentrale's risk exposure is likely to be mini-

mal because of its previous experience in financing/constructing hotels in Poland, as well as the ability of most investments in hotel projects in eastern Europe to create a quick turnover.

Analysts at Girozentrale believe Szczecin, a big industrial centre bordering Germany, with excellent links to Scandinavia, but with an under-developed infrastructure, is an attractive investment.

The bank and LOT, Polish Airlines, formed a joint venture to finance the Marriott hotel in Warsaw, which was completed in 1989 and which increased orders to the Austrian construction industry and its ancillaries by Sch 1bn.

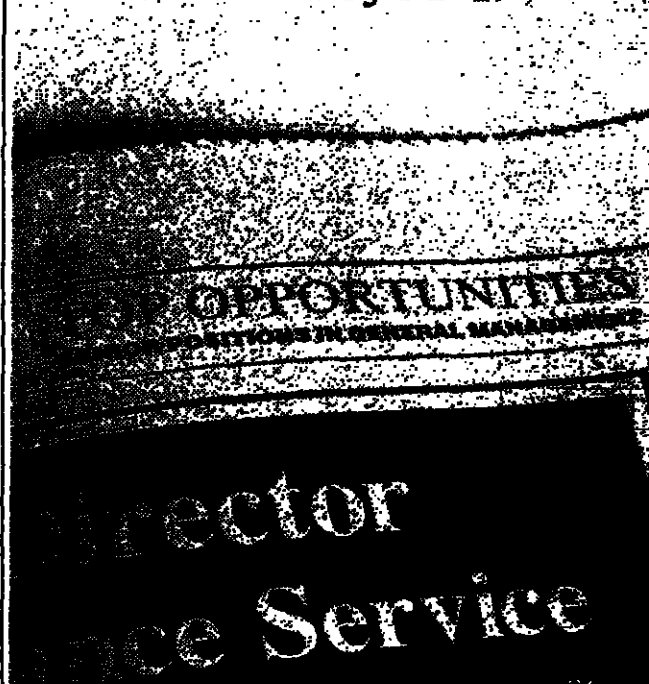
French win Bolivian gas contract

SOFREGAZ, the engineering and consulting arm of the French state-owned Gaz de France, has won a FF800m (\$8m) contract to build a natural gas distribution system in Bolivia, it said yesterday, AP-DJ reports from Paris.

Financed by a French foreign aid credit accorded through a 1989 agreement, the contract involves furnishing equipment and supervising construction in four Bolivian cities. Bolivia will also contribute FF400m.

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POLAND

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FT SURVEYS

New Brazil airline flies today

By Paul Abrahams

AIR BRASIL, a new airline, will be launched today as a joint venture by TWT Sava, Brazilian subsidiary of TNT Worldwide, and Lider Taxi Aereo of Belo Horizonte.

The airline has leased three BAe 146-200 aircraft with which it plans to operate a shuttle between Rio de Janeiro's Santos Dumont airport and São Paulo. It will also fly to Belo Horizonte.

The 146 is the only commercial jet capable of taking off from short runways at Santos Dumont with a full load, according to British Aerospace.

The company claims the operations there will set a precedent for other inner-city airports such as London City and Toronto Island. A planning inquiry to extend London City's runway to accommodate BAe 146 jets should report its findings this summer.

Air Brasil plans to increase capacity on its routes next July by replacing the leased aircraft with three BAe 146-300s. These can carry 100 passengers.

BAe says it has taken 300 orders for the BAe 146 which is designed to operate from short runways with the minimum of noise and emissions.

Belleli awarded Dutch topside platform order

BELLELI, the Italian engineering group, has won a £80m (\$26.6m) order from Nederlandse Aardolie Maatschappij (NAM), a Shell-Exxon joint venture, to build topside facilities for a new production platform in the Dutch sector of the North Sea, Haig Simonsen reports from Milan.

The 7,000-ton structure marks the first order for any Italian platform-builder in the Dutch market. Topside facilities comprise a single integrated deck containing oil and gas extraction plant. Last year, Belleli won an order from Amerasia Hess to build a drilling deck for a platform in the Scott field of the North Sea.

Intermarine, a US ship-building subsidiary of Italy's Montedison group, has won its third order for a glass-fibre minesweeper from the US Navy. The first of the vessels, costing an average \$75m (\$43.8m), was launched last month from the company's Savannah, Georgia, yard.

Latin America anxious to boost Japanese investment

LATIN America is anxious to attract more investment from Japan, which lags behind the US and the EC as an economic player in the region, Mr Enrique Iglesias, president of the Inter-American Development Bank (IADB), said yesterday, Reuters reports from Tokyo.

"We are not satisfied with trade or investment and we need to improve both," Mr Iglesias added. "Japan is not very important in trade (in Latin America) and that is our problem." Although Japanese investment had been rising in Chile, Mexico, Brazil and Venezuela, "we see potential for much, much more".

The IADB, which funds development programmes in Latin America and the Caribbean, is holding its annual conference in Nagoya, Japan, on April 7-9, the first time the bank has held such a meeting in Asia.

Japan machine tool maker sets up UK technical centre

By Andrew Baxter

MATSUURA Machinery of Japan has set up a technical centre in the UK to help develop its European sales of sophisticated machining centres - large machine tools performing a variety of tasks.

Initially, the facility will offer spare parts and technical information to bolster the service offered by Matsuura's agents in Europe. Similar ventures by Japanese machine-tool builders have led to full-scale assembly overseas, and the European manufacturers will be watching the project closely.

Japanese producers were the most successful in capturing world markets in the 1980s, based on volume production of standardised machines for export. Matsuura is a more specialised producer with a reputation for high-speed machines.

Matsuura chose the UK for its technical centre partly because of its confidence in its UK distributor, Beaumont

Machine Tools of Coalville, Leics. Beaumont has been marketing, installing and servicing Matsuura machines for over two years. Mr Jeremy Gough, Beaumont's managing director, will head the technical centre, launched this week with an initial staff of about six.

The UK was also chosen because of its aerospace market - the biggest user of Matsuura's machining centres. The company's decision was influenced by advice from Sir Hugh Cortazzi, former British ambassador to Japan.

Japan is the world's largest producer of machine tools and overtook Germany in 1989 as the biggest single importer into the UK.

Japanese exports to the EC account for about 7 per cent of the regional market, the world's largest, but there is also significant local production by Japanese companies. In the UK, the biggest Japanese producer is Yamazaki.

Fujikura-Pirelli cable deal

FUJIKURA, Japan's fourth biggest maker of electric wire and cables, has reached agreement with Pirelli of Italy to form a joint venture for making and selling electric cable connectors for telecommunication system cables, Fujikura said yesterday, AP-DJ reports from Tokyo.

The Pirelli Servocavi joint venture, to be based in Livorno, Italy, will be set up around May, on receiving government approval.

The venture will be capitalised at £2.5m (\$1.14m), with Pirelli holding 51 per cent and Fujikura 49 per cent.

Officials said the new company will be the first joint venture formed between Japanese and Italian electric cable makers.

Output of "heat shrinkable sleeves" to connect telecommunications cables is due to start next year, with an initial annual sales target of £15m.

The product will be sold throughout Europe, except in Ireland and the UK.

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Travel industry seeks new levy on all bookings

By David Churchill, Leisure Industries Correspondent

THE BRITISH travel industry yesterday called on the government to impose a levy on all holiday bookings as an additional money-back guarantee for travellers booked with companies which cease trading without adequate financial safeguards.

The Association of British Travel Agents told the government that it could not be expected to provide an indefinite guarantee that it would meet all the liabilities of travel companies which go out of business.

"It's our problem at the moment, but the government can't expect us to go on forever to bail out travel firms in trouble," said Mr John Dunscombe, Abta's president.

Mr Dunscombe yesterday wrote to Mr Edward Leigh, the Minister of State for the Department of Trade and Industry, urging the government to impose a one per cent consumer levy on holidays.

This would add about £7 to the price of an average package holiday costing £350 and would raise some £20m in the first year.

"This would provide the consumer with a long-stop guarantee to ensure they get their money back when travel firms go out of business but are not

covered by existing bonding arrangements," said Mr Dunscombe.

His letter is aimed at placating the Abta membership, which is angered by its leadership's decision to impose a levy on them to replenish its finances following the recent failure of several travel companies.

Many members reportedly believe they should not be expected to pay for the liabilities of tour operators who do not have financial safeguards.

Abta's 3,000 travel agency members yesterday received a letter asking them to pay an extra 25 per cent of their annual subscriptions now and a further 50 per cent in July.

This follows a 25 per cent levy imposed last January. "This levy, along with one for the 700 tour operators in membership, will bring in £2.1m over the next six months," Abta says. It is also increasing its insurance cover to £7m to cover further failures.

Abta hopes the government will be forced to impose a levy under a new EC travel directive, due by the end of next year.

This requires travel groups to satisfy their governments that they can repay consumers if they cease trading.



Evans: challenging British reluctance to haggle

Making a living at the art of haggling

MR LEIGH EVANS has found his meal ticket for the recession. He bargains with suppliers on behalf of businesses which lack the confidence or clout to haggle for themselves.

Mr Evans takes the last price offered by a supplier and goes in to bat for his client. He is paid 35 per cent of any additional savings he achieves through negotiation.

"The idea is perfectly simple," says Mr Evans, a 30-year-old former advertising executive and general manager of a company selling storage and materials handling systems. "If I don't save anything, I don't get anything."

The first deal six months ago paid the annual overheads of his company, Evans-Munday Associates. Now discussing deals worth millions of pounds, he can afford to describe a £10,000 contract, the smallest he accepts, as a "low loader".

"I am trying to challenge the reluctance to haggle over prices which is central to the British character. Negotiation is a difficult thing for the British to do because it involves conflict. British people traditionally will do anything to avoid conflict."

The traditional purchasing approach is simply not hard-nosed enough for him. "Competitive tendering is an essential pre-requisite, but negotiation is absolutely critical if you're going to get the best value."

He argues that negotiation is especially important in the current economic climate. "Purchasing people can have a greater effect on profits than sales people in a recession because all savings fall straight through to bottom line."

Part of his negotiating technique, in fact, is to keep things deliberately formal. "I don't have suppliers calling me by my Christian name - it's always Mr Evans."

He has haggled for computers, cars, insurance policies and contracts with employment agencies. But he is wary of pushing a negotiation too far.

His main advice to buyers is: "Always assume that you're in a stronger position than the salesman."

Clay Harris

Bazaar economics move to the boardroom

Whether buying aircraft or renting office space, many customers can name their price

ALMOST anything is now negotiable in Britain. Recession has shifted the balance of power in the marketplace, not just in retail stores or car showrooms. In business deals as well, many customers are trying to name their price, and some are succeeding.

"If you want to buy a corporate jet, now is the time," says Mr John Keeble of Luton-based Twinjet Aircraft Sales. A British Aerospace 125 executive jet was recently sold for \$5.25 although it would have commanded a price of \$7m six to seven months ago.

Another dealer in the same field says: "We have got one aircraft for sale at £150,000 but I know that the seller would take £200,000 without even thinking about it."

Bargain-hunters are especially likely to circle around what they perceive to be distressed sellers, such as receivers and liquidators.

Mr Philip Sykes of BDO Binder Hamlyn, the accountancy firm, says: "I always get a few calls along the lines of 'I will give you 5 per cent of the value of the stock' and some people may be that desperate."

Mr John Allan, a partner at London-based accountants Grant Thornton, who has acted as a receiver to several companies in recent months, has encountered many stock buyers on the hunt for bargains.

One offered to buy film videos at one-fifth of the price for 50p apiece, but the receivers succeeded in holding out for about 57p.

"The only attraction of selling to people like that is if you want instant cash," says Mr Allan.

"Most receivers will look around for better prices even if they have to release things on the market at a slower rate."

Bargaining has always been central to buying and selling



Tony Andrews

Bargains on sale: the recession has created a buyers' market in the UK economy

advertising space in the media, but in recent months, the wheeling and dealing has been more frenzied than ever.

"Some of the media owners are in such dire straits that advertisers can virtually dictate their own prices," says Mr Richard Byrne, media director of Bartle Bogle Hegarty, one of the larger London advertising agencies.

The negotiations over price are most intense in television which is very vulnerable to fluctuations in demand because of the pre-emptive buying system.

Agency media buyers bid "blind" for specific spots in the knowledge that if a competitor makes a higher bid they will be bounced out of the space.

Since Britain's independent television companies have a fixed amount of airtime to sell, the price is dictated directly by the level of demand. At the

Bargaining has always been central to buying and selling... but in recent months, the wheeling and dealing has been more frenzied than ever

moment, both are very low.

Mr Ray Morgan, chairman of Zenith, the media buying subsidiary of Saatchi & Saatchi, which is the UK's biggest single media purchaser, reckoned that the average price of television airtime was around 20 per cent lower than at this time last year.

He estimated that the cost of newspaper advertising in the first quarter of this year was between 10 and 20 per cent lower than at the same time in 1990. Some parts of the market,

such as middle market national dailies and regional newspapers, have been particularly badly affected and rates are very soft.

Some of the country's newspapers are said to be selling advertising space for as much as 40 per cent less than a year ago.

The most vulnerable areas of the media are new titles and channels still struggling to establish themselves as the recent demise of TV Plus, the listings publication, and Journalists Week, the media trade magazine, suggest.

Media buyers can drive particularly hard bargains with new publications. Similarly, media owners are said to be prepared to agree to exceptionally low prices to coax potential advertisers into the market.

In commercial property, "vulture funds" have been set

up by property companies, financial institutions and surveyors aiming to take advantage of knock-down prices, which, relative to income, are lower than the crash of the mid 1970s.

Even so, finding cheap property with reasonable rental prospects is a tough business. "We still are not seeing great bargains," says Mr Michael Slade of Helical Bar, which is behind a fund investing in retail property.

Banks are supporting many bankrupt companies rather than offloading the property on to a depressed market.

Receivers, likewise, are prepared to hold on to properties for years if necessary, rather than sell at absurdly low prices.

Anyone trying to find bargains in prime property is likely to be disappointed. It tends to be held by institutions or large property companies which are not forced sellers. "If it is good, you are having to pay a decent price," says Mr Slade.

The real property bargains are for tenants looking for new space.

Rents in the City of London are down 20 per cent from their peak and may fall another 10 per cent this year.

A building in Austin Friars in the City's financial quarter that a year ago would have cost £50 per square foot per annum to rent, has recently been let for £45.

Tenants can also haggle over rent-free periods, which can be as long as two years. In addition, they can often get cash injections and fitting out allowances, which can be as high as £50 a square foot.

Vanessa Houlder
Alice Rawsthorn
John Thornhill

Council settles swap dispute with bank

By Tracy Corrigan

HAMMERSMITH and Fulham Borough Council, the London local authority at the centre of a two-year court case on interest rate swap agreements, has reached an out-of-court settlement with one of the banks involved.

Hammersmith still faces 11 outstanding writs from banks seeking to recover sums paid to the council under swap agreements. The bank with which settlement was agreed had not issued a writ against the council. Details of the agreement were not disclosed.

Hammersmith is willing to discuss settlement with other banks, but is not currently involved in any negotiations, an official said.

Swap agreements entered into by councils were ruled invalid by the House of Lords earlier this year. The 80 banks were involved in swap transactions with 130 local authorities and face losses of more than £500m as a result of the decision.

For most of the 1980s, many councils were active in the swaps market, where they exchanged fixed-rate and floating-rate interest payment flows. Some, like Hammersmith and Fulham, used the market to speculate on interest rate movements, but misjudged the swings of the markets.

In the wake of the Lords ruling, many banks vowed to seek restitution, a legal process which allows them to recover payments made to local authorities, but not to retrieve notional sums owed by the authorities under the agreements.

The Hammersmith settlement is the second since the Lords ruling. In March, Ogwr council in south Wales reached an out-of-court settlement with Citicorp, the US bank, just before a case for restitution was due to be heard. The settlement included a full repayment of net principal payments between Citicorp and Ogwr on both open and matured contracts, and interest relating to those payments, totalling more than £1m.

Last Thursday, Mr Norman Lamont, the chancellor of the exchequer, met the British Bankers Association to discuss the issue. Earlier in the week, Mr Robin Leigh-Pemberton, the governor of the Bank of England, put his weight behind the campaign for retrospective validation of the contracts, which would allow councils to honour swap agreements.

But retrospective legislation is politically unpopular, and the government may instead decide to simplify the process for restitution.

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Swissair Customer Portrait 74: Keiko Miyasaka, photo producer, Tokyo, photographed in Paris by Hanspeter Schneider.



UK NEWS

Europe fails to enter the TV race

Raymond Snoddy reviews the chase for franchises across Britain

RUNNERS and riders are limbering up for the UK's great commercial television franchise race. For the first time in British broadcasting history the regional commercial television franchises will go to the highest bidder after applicants have passed a "quality threshold".

But after years of media hype there is, so far, a surprising lack of interest in the competitive tenders for new 10 year franchises to run from 1992. There is, for example, little sign of the expected invasion from continental Europe.

One source, however, in the broadcasting industry, acting as an unofficial forecaster, said yesterday: "If I was running a book I would give no better than evens on the incumbents surviving."

Awarding commercial broadcasting licences in the UK has always been a strange business. This time around it is a very tricky gamble indeed because in most cases winning or losing will depend on blind bids in a brown envelope.

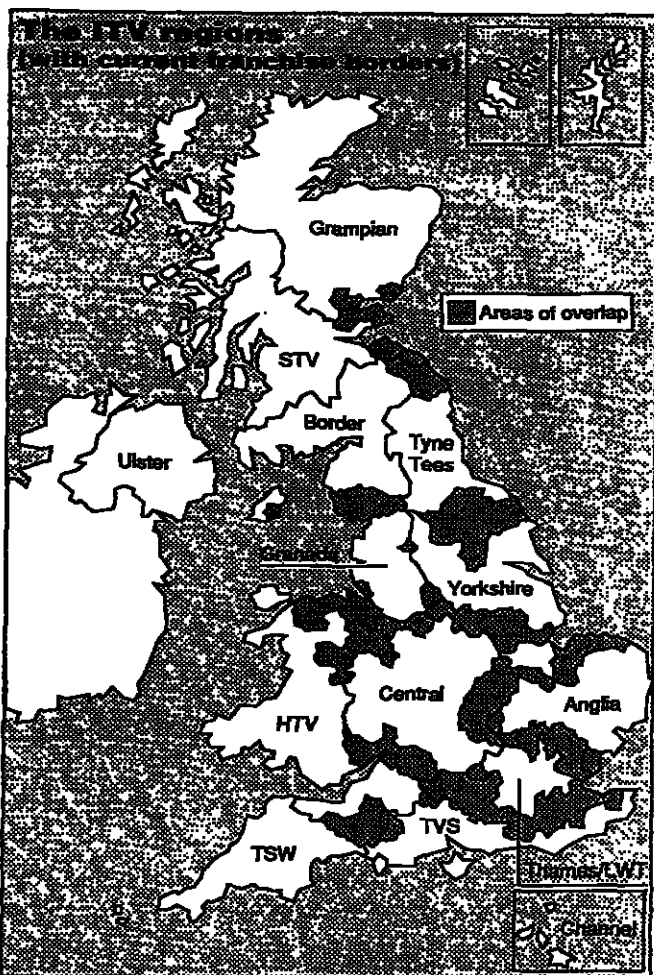
Yet despite the uncertainty that will continue until May 15 - the deadline for bids - and beyond, the race, so far, is looking surprisingly dull. Some of the established companies are starting to look good against weaker than expected opposition.

Six weeks from "the off" there is, at least in the public domain, a noticeable absence of major British corporations from outside the television industry in the field or any outward sign of an invasion from continental Europe to buy up the UK's commercial television system.

There may, of course, be canny bidders working in great secrecy with teams of merchant bankers, determined not to declare themselves until 11.45am on the day. In a notoriously gossipy industry, however, it would be surprising if many bidders managed to keep their plans entirely private until the deadline.

It looks at the moment as if there may not be many more than 30 bidders for Channel 3 franchises, as ITV will be known in future, including the 16 incumbents.

So far only a handful of large well funded companies have declared themselves or been identified as serious contenders. They include Mr Michael



Green's Carlton Communications, MAI, the advertising and financial services group, Mr Richard Branson's Virgin Group, Polygram, the music subsidiary of Philips the Dutch consumer electronics group and EMAP, the newspaper and publishing group.

Apart from Canal Plus, the French pay television company and Générale d'Images, the French communications company which already have stakes in TVS Entertainment the only publicly known new continental European player is CLT, the company that owns Radio Luxembourg.

Silvio Berlusconi, the Italian broadcaster with interests in four European countries has, it is believed, looked but decided to pass up the opportunity this time around. From 1994 it will be possible to take over Chan-

nel 3 broadcasters.

Several of the largest ITV companies either have no serious rival so far or face opposition from groups trying rather belatedly to put together an effective bid.

The reasons for the relative lack of interest include the current recession in advertising, the costly programme obligations, the cost of applying, which can be up to £2m for a larger franchise, and finally the uncertainty over how quickly satellite television can eat into advertising revenues.

One or two groups have looked at Central Independent Television, the second largest ITV company, but there is no sign so far of a serious bidder emerging.

Viscount Lewisham, a landowner, is believed to be leading a consortium against York-

shire Television. The consortium includes Mr Nicholas Fraser, managing director of Panoptic Productions, an independent producer, with Lord Asa Briggs, the historian as adviser. Yorkshire is taking the possibility of a bid seriously, but it is far from clear what Viscount Lewisham's chances are.

Granada Television is also likely to face opposition from local independent producers. Mr Phil Redmond's Mersey Television is the most often cited possibility. But here again the odds must be on the incumbent.

ITV, broadcasters for Wales and the West, will almost certainly face at least two hostile bids because a bidding consortium has split.

Granada has teamed up with its tiny neighbour Border Television to bid for Tyne Tees, the north eastern franchise.

TVS looks increasingly vulnerable because of its inability so far to sell MTM, its US production subsidiary that has pulled the company down financially. MAI, Virgin and Carlton are all expected to compete with TVS for the affluent south of England franchise.

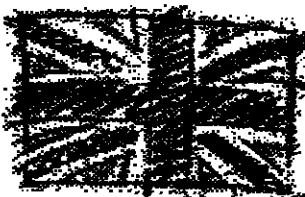
It would be surprising if Thames, London Weekend Television and TV-am the national commercial breakfast franchise, were all to survive because all will face serious opposition. Carlton is going for Thames and Richard Branson, together with David Frost is keen to have a go too. Polygram and a group of independent production companies is expected to bid for LWT.

TV-am is likely to face at least two serious bids, one led by Independent Television News and including Carlton, MAI, The Daily Telegraph and NBC of the US. The other includes LWT, Walt Disney and Broadcast Communications, the independent producer controlled by The Guardian.

Privately government officials say the move to open up ITV to competition would have "worked" if four franchises changed hands.

As the riders move nervously towards the start the odds are that up to four incumbents could go, but that the ITV system is unlikely to be totally devastated by the contents of the brown envelopes.

BRITAIN IN BRIEF



Trust eludes financial services

Confusion and mistrust of the financial services industry is still widespread, because of poor marketing, according to a report published by Mintel, the market research company.

"Banks, building societies, insurance companies and credit card suppliers spent a staggering \$44m in 1990 advertising their services, and the majority of the population still don't know what they are buying," said the report.

Water body calls for meters

Thames Water, one of the recently privatised 10 regional water authorities, has come out in favour of selective metering of customers as its solution to the problem of finding a new way of charging for domestic water usage.

But Thames, the largest of the 10, has rejected wholesale metering of domestic premises mainly because of the complications and costs of separating out sources of supply among urban and suburban customers.

Airline hits at landing slots

British Midland, UK's second largest scheduled air line since the demise of Air Europe, criticised the way that take-off and landing slots at Heathrow airport are allocated. The airline, which launched two new scheduled routes out of Heathrow to Palma, Majorca, and Nice, France, wants greater government priority to improving competition on European routes.

Training levy urged

The government was urged by a former director of economics at the National Economic Development Office to allow its employer-led Training and Enterprise Councils to introduce compulsory training levies.

Mr Ken Mayhew, of Pembroke College, Oxford, said they would help to stimulate a "training culture" among employers which could eventually allow a training levy to "with away" because it was no longer required.

Schools face industry test

The government is considering introducing a new form of industry-based National Vocational Qualification for schools and colleges of further education. The thinking is that students would be able to sit for them at the same time as traditional A-levels.

June election 'ruled out'

A June general election was virtually ruled out by Mr Chris Patten, chairman of the Conservative party.

Stressing "dramatic news ahead" on inflation he claimed that improving economic prospects would be

accompanied by increasingly frantic calls by Labour for the earliest possible general election.

Gold reserves up by \$540m

Britain's gold and foreign currency reserves rose by an underlying \$540m last month, partly because of large contributions from abroad to help to meet the costs of the Gulf war.

Chevron sells N Sea assets

Chevron, the US oil company, announced the sale yesterday of its interests in several North Sea blocks to Arco, a UK subsidiary of Atlantic Richfield, in a cash deal which analysis value between £30m and £50m.

The four blocks in the southern gas-producing area of the North Sea are part of a package put up for sale last October when the company said it would sell 15 per cent of its non-core North Sea assets.

Ruling on insurance

Insurance companies will, in future, have to pay much closer attention to the wording of their promotional literature as a result of certain recent

decisions made by the Insurance Ombudsman.

Cap plans anger authorities

Plans to charge cap 14 local authorities, including three which are Conservative-controlled, provoked angry responses from council leaders. The capped authorities have 28 days to challenge or accept the government's proposals for maximum budgets.

Labour voices benefits concern

The opposition Labour party yesterday expressed fears that a new benefits agency set up to deal with all social security benefits would reduce public accountability.

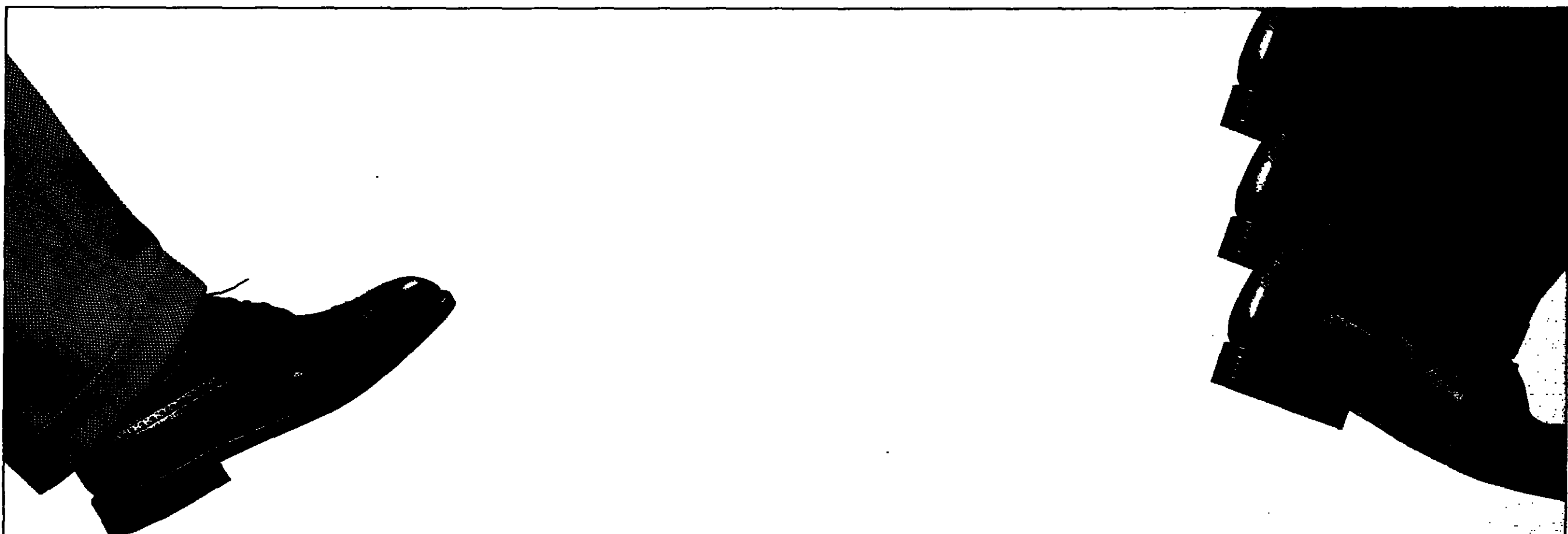
The 500 social security offices in England, Wales and Scotland were hived off this week to administer all social security payments except for unemployment benefit which is dealt with separately by the Employment Agency.

London crawls to work

Average traffic speeds in central London have continued a 10-year decline to fall below 11mph during the working day, according to a Department of Transport survey.



There are 1,006 waste dumps in England and Wales needing controls to deal with danger from landfill gas which builds up and can cause explosions or suffocation, according to an official report. However, the report came under attack from Friends of the Earth, the environmental organisation, because it failed to identify the sites' exact location.



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COMPAQ

الرياض ١٤١١

TECHNOLOGY

Print that falls off the page

PRINTING systems that reuse paper are being studied by the European Space Agency. The objective is to develop a printing system that can remove, as well as print, words on a sheet of paper and so replace the volumes of heavy manuals carried into space by astronauts. But the printing systems are expected to have earthly applications in the ultimate paperless office as well. The elimination of heavy instruction manuals could increase the weight of payloads, according to Pira, the printing research organisation commissioned by ESA to study reusable paper systems for the Columbus laboratory, part of the International Space Station Freedom, which will be in permanent orbit.

The data usually contained in the manuals could be stored electronically in the laboratory's computer system or could be beamed up to the craft or station as required. The data would then be printed out on paper.

Experimental information gathered on the space station would be written on the paper and then stored by using an optical scanner, so that the sheet can be used to gather fresh information.

The proposed printing systems cannot use ordinary paper made from cellulose fibre, which is not strong enough for constant reuse.

Instead, according to Alison Danilewicz, of Pira, synthetic fibre paper will be used in the development of two printing techniques - thermal transfer printing and ink-jet printing.

Thermal transfer printing applies heat to an ink ribbon, which transfers a letter to the page. Heat on the page can also "pull the print off the page," says Danilewicz. So far, only single lines have been removed. The next stage is to be able to remove whole pages of printed text at one time.

Script printed by ink jet printing, where tiny jets of ink are squirted at the paper, could also potentially be removed. One possibility is to use inks which change colour, and so seem to disappear, when exposed to specific types of light.

Lynton McLain

It could, you might think, only happen in California. Mixing sewage with coal to generate electricity sounds far fetched, but that is exactly what Texaco is doing. At its Montebello laboratory in California the oil company is turning sewage sludge and coal slurry into gas, which can then be used to generate electricity in a process that meets even California's exacting environmental standards.

Exotic it may be, but sewage gasification is one branch of what promises to be a sturdy tree - clean coal technology. This science, which researches new methods of burning coal, has suddenly become popular. Gas prices - like shares - are prone to fluctuation. Indeed, the 35 per cent increase in British Gas prices announced in March has brought that home to an electricity industry which has been decidedly bullish on gas over the last decade.

By the mid 1990s a handful of fully commercial coal-fired power stations using clean coal technology will have come on stream around the world. The technology could represent a new lease of life for coal. Even in the UK, where the coal industry has not always found government favour, a select committee on clean coal technology is under way, and the Department of Energy has set up a special Coal Task Force working group to investigate new coal technology.

At present, UK power stations rely on a process known as flue gas desulphurisation (FGD), which scrubs the emissions from the power station chimney. The government has committed the UK to fitting FGD equipment to 8,000MW of power plant. But FGD - which is simply bolted on at the end of the power station process - has been superseded by new technologies already operating or being developed in the US and continental Europe.

In the US, the Electric Power Research Institute (EPRI) is spending an estimated \$5bn on clean coal research. There are more than 50 demonstration plants in the country, compared with around 40 in the rest of the world.

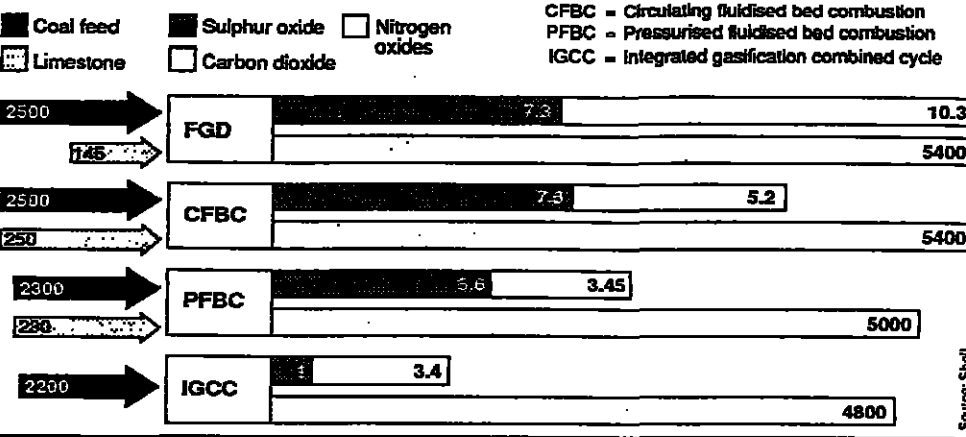
A few plants are already generating commercial electricity. Texaco's 100MW Coolwater plant in California, and Dow's 160MW Flaquemine plant in Louisiana are selling electricity into the grid. Both plants use the integrated gasification combined cycle (IGCC) process, which blows oxygen through the coal to convert it into a clean gas stream of carbon

Clean methods of burning a dirty fuel are poised to compete with natural gas, says Juliet Sychrava

A power play by the coal industry

CLEAN COAL TECHNOLOGY

To generate 250MW (all figures tonnes per day)



monoxide and hydrogen.

This removes more than 99 per cent of sulphur, and produces nitrogen oxide levels similar to those produced by natural gas combined cycle plants, which recapture the waste heat from the gas combustion process to drive a second steam turbine. Because the plant is more efficient than conventional power stations it burns less coal, and releases 10-15 per cent less carbon dioxide than a conventional plant.

Coolwater plant, removing additional "food grade" carbon dioxide and selling it to the food industry, where it is used to carbonate canned drinks. Together with partners, Texaco plans three new 440MW generating sets at Freetown, Massachusetts. The new plant, which aims to be "the cleanest coal-based power plant in the world", will emit eight times less sulphur dioxide and nine times less nitrogen oxide than the maximum levels imposed by Massachusetts legislation. The initial stage of the plant, which will supply power to local utilities, will start up in late 1994.

IGCC is close to commercial application in the Netherlands, where the Dutch Electricity Generating Board has commissioned the largest gasification plant to be built anywhere, using Shell technology. A 250MW plant will start up late in 1993, and will be followed in 1995 by a 600MW plant.

Other clean coal technologies are close behind. The main rival is the "fluidised bed" system, which works by burning coal at low temperatures, so that around 25 per cent less nitrogen oxide is formed than in conventional combustion. The low temperature also makes it easier to remove around 90 per cent of the sulphur.

Two 80MW plants in Sweden, one in Spain and one in the US already use the most commercially developed version of this technology - known as pressurised fluidised bed combustion (PFBC). The technology for all four plants was developed by Asea Brown Boveri subsidiary ABB Carbon. It can be used in a combined-cycle system for coal burning, like that used in gas-fired plants.

Larger plants are planned: in late 1995 a larger 330MW plant, also using ABB technology, should replace two older boilers at the AEP Philip Sporn plant in New Haven, West Virginia.

More basic circulating fluidised bed combustion (CFBC) technology is widely used in small power plants of up to 200MW and is sold by, among others, Lurgi, a subsidiary of the German metals group Metallgesellschaft, and Ahlstrom, the Finnish engineering group. Units of up to 250MW are likely to follow.

British Coal, meanwhile, is committed to its own clean coal technology. Known as "the topping cycle" it combines partial gasification of coal with the fluidised bed system in a combined cycle plant.

The system, explains British Coal, does not need the large oxygen plant needed for complete gasification - it simply uses air. The coal which is not gasified is burnt and used, along with waste heat from the gasification process, to drive a steam turbine.

The process retains 90 per cent of the sulphur in coal, and nitrogen oxide levels are comparable with gasification. Costs are 30 per cent lower than conventional stations with FGD. But if the topping cycle - which is similar to systems being tested in France, Ger-

many and the US - is ever to be commercial, British Coal will need more money. It has a test plant in South Yorkshire, but has had to postpone plans to build a power station using the technology at Bilsthorpe, in Nottinghamshire together with East Midlands Electricity because of lack of funds.

"We have done tests and are satisfied our cycle is higher efficiency and lower cost than any other," says Jim Harrison, managing director of CRE, British Coal's research unit. "It is precisely modified for power generation."

How successfully advanced coal technology will compete with gas depends on three things: the cost and availability of the competing fuels, the capital cost of building the plant, and the emphasis utilities place on investing in a diversified portfolio of plant.

Gasification inevitably costs more than burning gas because coal has to be converted first. But capital costs are considerably lower than conventional coal-fired plant fitted with FGD.

"There has to be a conscious decision to take coal for fuel diversity, and not as a competitor with gas," says Ed Gerstbrein, Texaco's director of gasification development in Europe. "But over the long term, it may be competitive, as natural gas prices rise, and there is more of a shortage of gas."

There is also the question of government investment, a sore point with British Coal, which points to the heavy subsidy the nuclear industry receives.

Others agree. "We have got to worry about the fact that we are going to run out of gas," says Brian Nicholls, marketing director at John Brown Engineering, which designs clean coal plants.

"There is no problem with gas till 2020, and then the industry generally believes it will run out. Somebody now has to do something to give us a future in coal, or we will be buying in foreign technology."

It is, the government can argue, the industry's job to fund and develop technology. But given the substantial commitment to gas, the two newly privatised electricity generators are unlikely to fund clean coal research - though PowerGen has made some investment in British Coal research. It is, they can argue, the job of power plant manufacturers to develop new technology. That leaves UK clean coal technology in the lurch - at least until gas prices rise again.

Lead-free petrol sales lose speed

By Deborah Hargreaves

FIVE YEARS ago William Waldegrave, then minister of state for the environment, filled up his car with unleaded petrol at an Esso service station in London's Fulham Road. His gesture marked the launch of environmentally friendly fuel in the UK, where it now accounts for more than a third of petrol sales.

Successive tax breaks, first introduced in 1989, have been partly responsible for the demand. The recent UK Budget imposed a price increase on lead-free petrol lower than that on regular four-star. Unleaded now costs 18p a gallon less than four-star, but industry groups reckon this is not enough of a difference to boost demand significantly.

Unleaded petrol holds around a 38 per cent share of total UK petrol sales - not far off the EC average which rose to 32 per cent last year. But the rise now appears to have stagnated and lead-free petrol has been stuck at around a 37 to 38 per cent share of the market since November.

In an effort to find out why demand for lead-free has slowed, the government is conducting a wide-reaching motorists' survey which will be released this month. Oil companies which have done their own market research into the environmental credentials of their customers have found that people are often eager to express concern about the environment but slow to do anything about it.

Shell found that about a third of respondents to a survey among those who did not use unleaded petrol perceived it as offering a lower performance with less power. Others believed their cars could not use the fuel or were unwilling to have the car returned so they could fill up with lead-free.

"It never ceases to amaze us how much momentum you need to get behind a campaign to persuade people to convert to unleaded," said Bryn Penel, planning manager at Esso. The UK is unusual for introducing unleaded petrol before fitting cars with catalytic converters, which cut down vehicle emissions and can be run only on lead-free fuel. Catalytic converters must be fitted on new cars over a

certain size by 1993 in line with EC regulations, which will boost sales of unleaded. In Germany, where converters are common and unleaded petrol has been cheaper than regular petrol for many years, lead-free fuel has a 68 per cent slice of the market. Once this happens, petrol stations start to phase out pumps of regular petrol which then increase the penetration of unleaded.

The progression towards 100 per cent usage of lead-free fuel took about 10 years in the US, where sales increased steadily as cars had to meet tough new regulations on exhaust emissions. Unleaded petrol was not given a price break in the US, but cars had to be fitted with catalytic converters in the mid-1970s so consumers were forced to turn to unleaded.

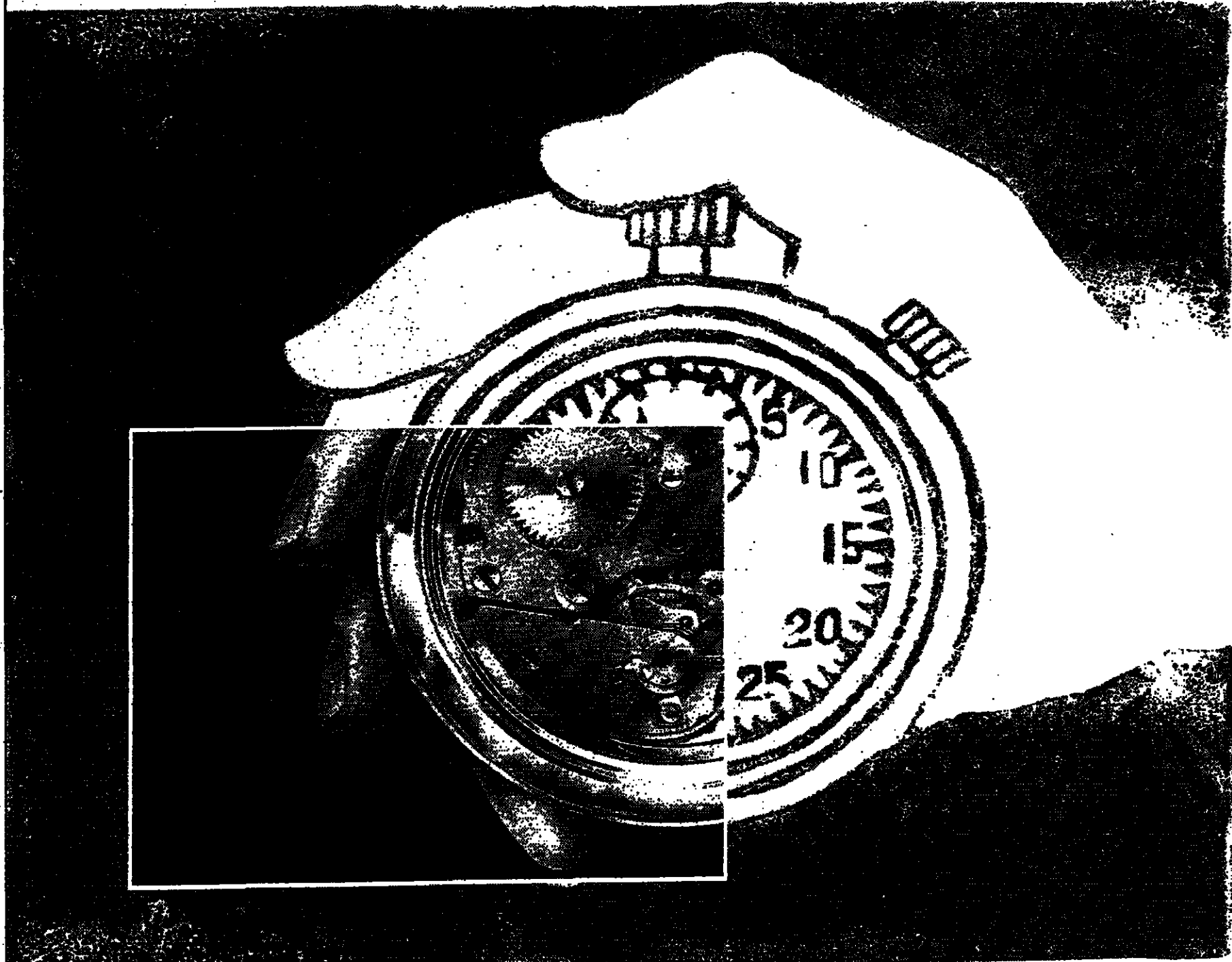
The US has now gone one step further by introducing reformulated petrol which further cuts emissions of principally benzene - which has been shown to cause cancer - and volatile compounds. US regulations require reformulated petrol to be used in most cities by 1995 and in those with the worst air pollution such as Los Angeles by 1992. Europe is unlikely to go as far as this. For a start, smog problems are not as bad in most cities except for perhaps Milan, Athens and Rome, as they are in many parts of the US. Also, European companies are looking at other ways of absorbing these toxics.

One way of doing this is to install a charcoal canister on the car or enclose the petrol pump since many of these compounds are released while the car is being filled - producing the characteristic "nail varnish" smell of petrol.

The EC Commission is currently reviewing a consolidated emissions directive which will include requirements to fit cars with charcoal canisters, probably by 1993. Some 10 per cent of hydrocarbons leak out of the car while it is at rest or when it is hot - not as exhaust fumes - and the addition of the charcoal canister should absorb these.

Phillip Morgan, analyst at Paribas, believes the drive to clean up petrol further could emerge as a political issue in the UK over the next year.

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* Source: RISC Management Newsletter, January 1991 and UNIX World, December 1990.

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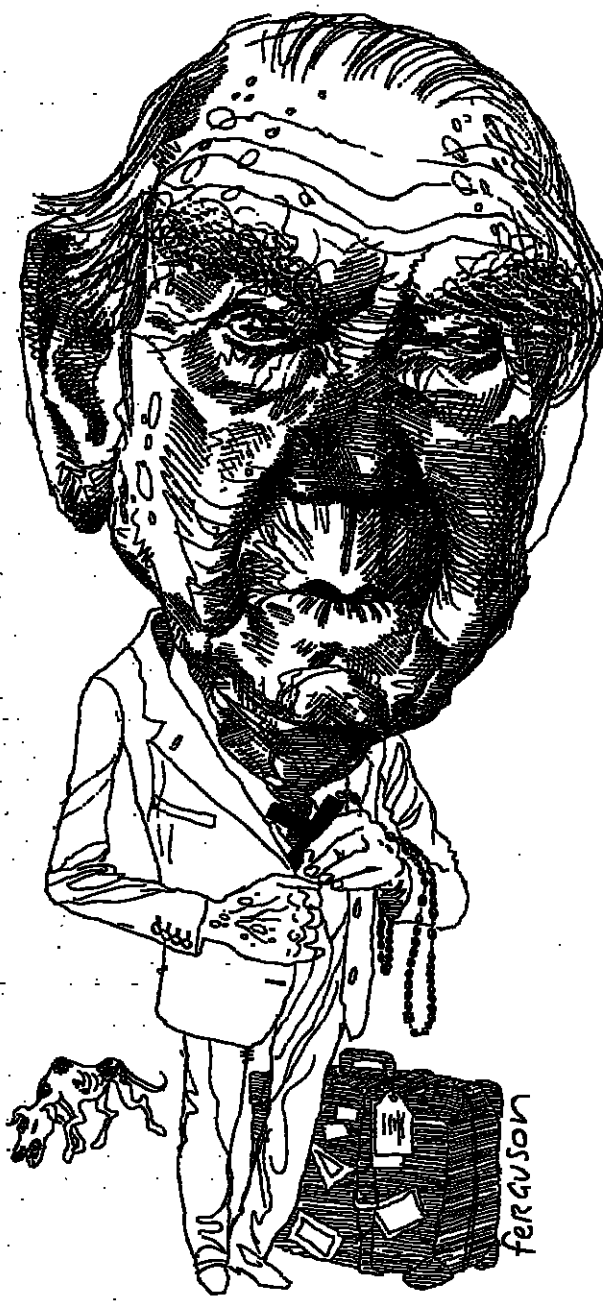
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ARTS

The man who eschewed the power and glory

Anthony Curtis mourns the death of Graham Greene, Britain's most distinguished novelist



The death of Graham Greene yesterday robs the British literary world of its most distinguished writer.

Greene was both a serious artist and a popular entertainer, quintessentially English in his eccentricity and sense of fair play, but after his style had matured he found most of his inspiration in exotic places. He lived in Paris and Antibes and went on frequent journeys to Africa and Latin America. He was someone who shunned the media so far as personal publicity was concerned, but who was also a habitual interviewer, sending reports and frequent letters to the press on a wide variety of topics. As a novelist he revealed many of the qualities of the journalist, his first profession, and his creative powers were matched by a keen critical faculty shown in his *Collected Essays* (1969).

These are just some of the contradictions that spring to mind on hearing of the loss of this greatly gifted man whose writings enriched the art of fiction in English over so many years. Although Greene lived to the age of 86 and remained productive into old age, he never became a Grand Old Man. It was the last thing he would have wished for himself. He shrugged off success and fame.

Yet after world war two, with the film *The Third Man* (1949) capturing the debauched bitter mood of that period in Vienna, Greene attracted readers all over the world. He had a special appeal in France where Mauriac had recognised him as a major novelist who wrote about issues of particular importance to Catholics. But Greene's work attracted readers everywhere whether they were Catholics or not. In addition, it seemed made for the cinema and Hollywood producers competed with each other for the right to turn his novels into movies, though the completed films were rarely to Greene's satisfaction.

In *The End of the Affair* (1951) Greene's narrator says that a "steady drip of words" coming from the pen is the only thing that really matters to a writer. In Greene's own case the drip was a constant flow. It began when he arrived at Balliol to read history in 1922; and on coming down it led him to make writing his career, after first trying with joining BAT, then a spell in journalism in Nottingham and on *The Times* in London.

One of Greene's worst periods came when he was working on *The Power and the Glory* (1940) in 1938. He was in desperate straits; the writing was proceeding very slowly, and he was worried that the novel, inspired by a visit to Mexico, would not be popular and would not provide him with income. Greene decided therefore to write simultaneously with the Mexican novel an entertainment that would, he hoped, discharge his debts. He rose early and took a regular benzadrine tablet for breakfast, and settled to producing a daily word of 2000 words of *The Confidential Agent* (1939) throughout the morning, while resuming work on his masterpiece after lunch. It nearly killed him but, *The Confidential Agent* was thus finished in six weeks. He later wondered if this routine had not had much to do with the break-up of his marriage.

Read today, the novel does betray some signs of haste and fatigue in its writing, as do several of the early books. None the less, it holds up remarkably well as a picture of life in Britain when the nation was emerging from the Depression and about to become embroiled in the second world war. It reminds us that Greene was of the same generation as Orwell, Auden, MacNeice, Isherwood (Greene's cousin), and Henry - the other - Green, all of them keen observers of the remarkably inward-looking nature, the class-conscious insularity of English society in those days. Greene first

attempted to escape from it for a while in *Stamboul Train* (1932).

But there is a great affection - as well as a corresponding revulsion - for this world of pre-war Britain in many of his novels of this period: *It's a Battlefield* (1934), *A Gun For Sale* (1936) and *Brighton Rock* (1938). The crowded race-course, the beach packed with clerks and typists sprawled on deck-chairs at bank holiday-time, the rehearsal room of a provincial pantomime, the remote railway station, the steamy tea-shop, the basement flat are some of the circles of hell his bewildered people inhabit.

Greene had been through a prolonged personal crisis at the time several of these pre-war books were written. It may be traced back to his school days and his famous games of Russian roulette to defeat the onset of boredom. He seems to have been unduly sensitive to bullying and teasing at Berkhamsted School, where his father was the headmaster, giving him an acute sense of divided loyalties.

While he was at Oxford he fell in love with Vivien Dayrell-Browning, a Catholic convert, and his passion for her led him to receive instruction from a Father Troloope while in the latter part of the war. He was eventually received into the Roman Catholic Church in Nottingham in 1926. Greene married Vivien in October 1927 and in the years immediately preceding the second world war Greene was living in a small Queen Anne house on Clapham Common with his wife and young family. When war broke out he became an air-raid warden at a post in Cowes Street. Then he was co-opted into the secret service and sent abroad.

The End of the Affair with its writer-hero William Bendis, working on his novels while the bombs fall around him, is one of the most personal and most interesting of Greene's stories, containing not only his mature thoughts on the

literary life and the dubious fame it brings, but also on the nature of an adulterous love-affair, the joy and guilt it generates in roughly equal proportions. His heroine proves to have some of the characteristics of a saint. Worship of her memory after her death leads to the performance of a miracle. Many readers found this ending hard to swallow, and Greene later acknowledged that he had made a mistake in the unfolding of the plot. But his identification with the hero seems undeniable as it does in a later, despairing novel about a leper colony, *A Burnt-Out Case* (1961).

An overtly Catholic theme was often a feature of the novels Greene published after the war until his death, and this was joined to his compulsive need to visit places where trouble was brewing, or had already brewed. Greene's wanderlust had first sounded before the war. His Mexican adventure resulted in a travel book, *Lawless Roads* (1939) as well as the novel, *The Power and the Glory*. Another fine non-fiction book, *Journey Without Maps* (1936), recorded a perilous trek he made with his cousin Barbara and a party of native bearers through the Liberian jungle.

In the latter part of the war Greene was in Sierra Leone working as a secret agent with a code book and a control in London, the classic situation that was to crop up in so many post-war novels by him and others. He used Sierra Leone as the setting in one of his most mature books, *The Heart of the Matter* (1948), to present the dilemma of love versus pity, and he made the protagonist, Major Scobie, a Catholic. If that book won him acclaim world-wide, many American readers took offence at his portrayal of the main character Pyle in *The Quiet American* (1955), an innocent agent in Indo-China, dreaming of the intervention of a Third Force in the period before the war in Vietnam. He had a sharp nose for trouble

and injustice. In *Our Man in Havana* (1958) - a witty send-up of an agent's life - it was Cuba before Castro; in *The Honorary Consul* (1973) Argentina; in *The Comedians* (1967) Haiti and in *Travels With My Aunt* (1969) a number of Latin American countries, parts of the world where Greene was becoming a frequent visitor. They included Panama where he took an anti-American position and became a friend of the President, a bizarre relationship which he described in *Getting To Know The General* (1964).

Nor was he content only to be regarded as a novelist. A clutch of stage plays - the best of which are *The Living Room* (1953), *The Potting Shed* (1957), *The Complainant* (1958) - showed him intermittently pursuing a career as a dramatist. His Nottingham years are echoed in *The Potting Shed*, which became the excuse for a cruel parody by Kenneth Tynan.

At the end of his life Greene turned to a form which is halfway between the short story and the novel, *Dr Fischer of Geneva or The Bomb Party* (1980) was the first of these late works where Greene the practical joker is at his most lethal and his dislike of prosperous Switzerland unabated. This was followed by the much more genial fable, *Monsieur Quixote* (1982), in which Greene recalled bibulous tours in Spain with his friend Father Duran, a Spanish priest and professor at Madrid University. Finally, there appeared this curious amalgam of early and late Greene, *The Captain and The Enemy* (1983).

In one of Greene's novels the hero is faced by the thought of his own death. He concludes sadly that he will have to meet his Maker "with nothing done at all". Could Greene have been basing this, in any sense, on his view of his own life, just as Shakespeare once talked of "desiring this man's art and that man's scope"? If he was, he could not have been more wrong.

CINEMA

Money can't cure a bankrupt imagination

The film industry should give the public what it wants, argues Nigel Andrews

No wonder April was T.S. Eliot's "cruelest month". It is chosen by sadistic governments as the threshold of the business year. In Britain, the Budget having laid out the national horrors to come, your accountant and the inland Revenue lay out the personal horrors to come.

In such a season, did anyone really expect good news for the British film industry? Yet movie people still seem to be in a state of shock. "What no tax incentives, no national lottery?" they cry, dismayed at the rebuff to a native cinema that once brought us Powell and Pressburger, the Ealing comedies, the Bond movies. Now (cry the doomwatchers) the same cinema brings us almost nothing and who can be surprised? It has been fascinating to watch the career of Mr Norman Lamont. Back in the mid-1980s he and I met in a recording studio for a BBC radio phone-in following a programme about the British film industry. Mr Lamont, then in the Department of Trade, looked on with appalled fascination as his fellow-guests, director John Boorman and National Film School head Colin Young, slagged each other off on air. Boorman was talking about the filthy state of British cinemas and how the vomit had to be cleaned up before each showing. Young said, "It's probably from watching your films, John."

It was, as you can imagine, a non-constructive evening. But I do remember Lamont showing his ideological hand early on. Before the phone-in, when we were listening to the programme, the future Chancellor piped up "He sounds a

good man". He was referring to pre-recorded contributor Ridley Scott, director of *Blade Runner*. Scott was saying something to the effect that British cinema should be self-sustaining and stop whingeing about grants and subsidies.

I shall appeal the nation's film fraternity now by saying that I think Scott and Lamont have a point. (So does John Boorman, but a smaller one.) British cinema cannot go on and on holding out the begging bowl. Year after year the British of Pinewood, men with holes in their pockets and circles under their eyes, troop towards the seat of power begging monetary mercy. Year after year they are told to go away and support themselves.

In the short term the suggestion seems cold and brutal. In the long term it is probably the only sound one. The reason British cinema is ailing is not because we are cash-starved but because we are ideologically starved. However much money you lavish on a national cinema, if its imagination is comatose there will be no end product. This lesson has not been learned even by sage men like British Film Institute chief Whit Stevenson, heading the current industry lobby. One gogglees at the irony of Mr S soliciting fresh aid from the state, when the BFI Production Board has been in the forefront of wasting public money on films with no commercial mileage and little critical kudos.

The few BFI-advanced exceptions prove the rule. There may be an argument for subsidising directors like Peter Greenaway or Derek Jarman or Terence Davies. Their films are part of this country's cultural glory; they win prizes at festivals; they will never form queues outside

the Bromley Odeon. But in a healthy film culture, the money to fund such films would come not from the taxpayer but from the profits of a successful commercial sector. Where is this commercial sector in British cinema?

Why is it nowhere? Because British producers conceal their inadequacies under the pretence that substantial funds can be prised from British pockets to fund bank-rolling things we "publish culture". Why is it nowhere? Because British movies largely financed in Britain: *The Last Emperor* and *Dances With Wolves*. There is no bankrupt native film industry in Britain, there are merely native film-makers bankrupt of commercial ideas.

Last time I went eight rounds with this subject in this column, I bemoaned today's lack of any serial movie tradition like the Carry Ons, the Hammer horrors or the Bonds (now fading or fled abroad). But the problem is larger. The lack of self-confidence that has our producers weeping on the doormat of Number Ten is part of the same failure of confidence that caused the crisis in the first place. We live in a Britain uncertain of its own identity. Caught in a cultural squeeze between America and Europe and a historical squeeze between Empire and decline, we feel we must look in tiny, cobwebbed corners to find any indigenous popular culture at all. Hence films about *Old Ireland Like The Field* or *Old Ganspeton like The Waves* or *Old London like Little Dorrit*. Or do not revive let alone renew, a popular culture by throw-

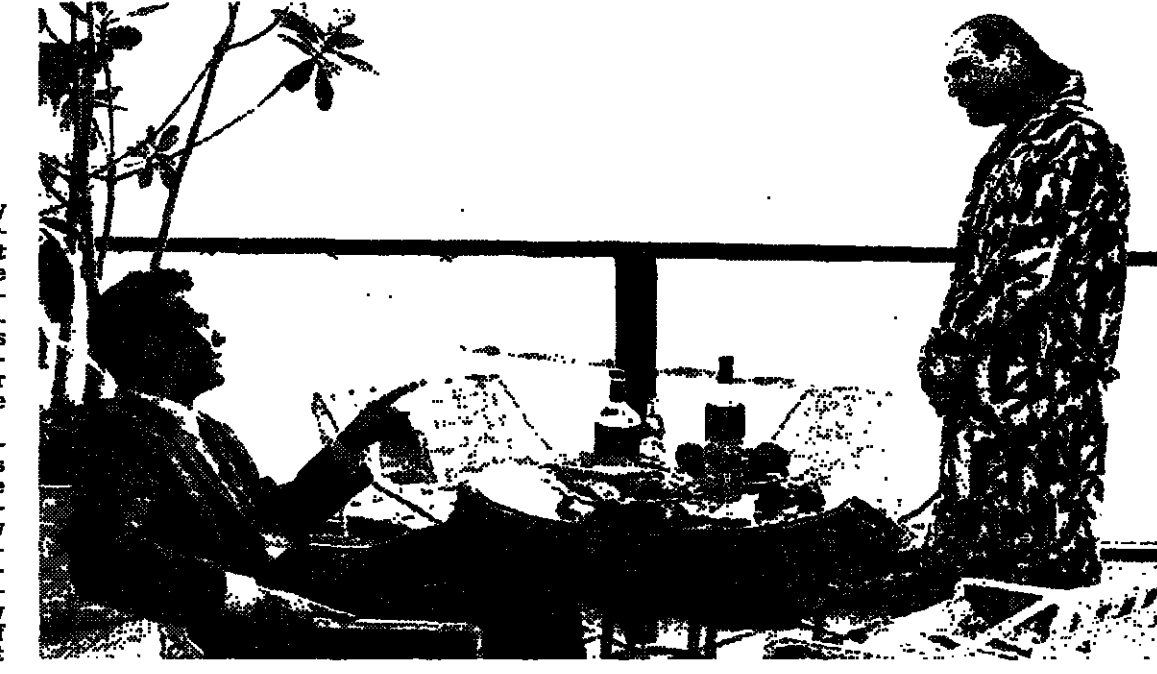
ing state money at it. The money will merely create a breed of movie-makers who know they need not perform at the turnstile because the Treasury will help them out. Protectionism is a recipe for enfeeblement. A thriving popular culture is ensured only by a direct supply-and-demand rapport between creator and consumer. In six words: Give the public what it wants.

Fears that this can produce a rubbish culture are the rearward cries of artistic smugness. In their day the following things were "publish culture". Comicstrips (they are now venerated as pop art and pour hundreds of millions of dollars into Hollywood via movie versions). Hollywood B-movies (they are now critically more valued than many of their brethren and brought forth directors like Don Siegel, Francis Coppola and Martin Scorsese). Hitchcock's *Psycho* (execrated in its day as a low-budget shocker). And so on.

If you give the public what it wants, the result has a surprising tendency to survive into the next generation as part of the art. What British cinema must do is find out what filmgoers are looking for and present it to them. The task itself may not be simple, but the principle certainly is.

Giving the public what it wants is something director Sidney Lumet has excelled at. *Serpico*, *Dog Day Afternoon*, *Murder On The Orient Express*: show this man a crime plot and he will go off like a Fourth of July rocket.

His new film *Q & A* (18, Warner) begins as a taut crime yarn about a killing and cover-up turns increasingly footloose and



Timothy Hutton and Armand Assante in Sidney Lumet's new film 'Q & A'

corruption, scripted by Lumet from a book by Judge Edwin Torres, has seemingly surefire ingredients. A tough, untried Assistant District Attorney (Timothy Hutton); the racist police lieutenant (Nick Nolte) he is investigating; who has "put away" a criminal in quite the wrong way; and a multi-ethnic swell of minor characters, including dodgy D.A. Patrick O'Neal and snake-smooth Latin drug baron Armand Assante (splendid).

As usual with Lumet, the dialogue crackles and people hit and hug each other. Understatement is unknown to this man. But while the histrionics get better, the story tends to get cooler. Overlaid at 130 minutes, what begins as a taut crime yarn about a killing and cover-up turns increasingly footloose and

ill-focused. By the time we hit Florida, we are watching an overgrown episode of *Miami Vice* complete with exploding yachts and dial-a-scent Hispanics. But nine out of ten for the main performance, and eight and a half for Lumet's dialogue.

Tatie Danielle (15, Cannon) is a French film of delectable malice. Though slow to hit its stride - dear me, was that my own head nodding in the stalls? - it moves briskly by mid-movie. The titular Auntie (Tilla Chelton) is a frightful old bat from Auxerre who strikes terror into relatives and paid companions. Her butter-wouldn't-melt manner conceals a flair for insult unsurpassed by Bette Davis in *All*

About Eve and a readiness to embarrass guests with wilful incontinence.

Can she get away with it? Of course. This is France, where social hypocrisy and lack of hygiene are not unknown. But director Etienne Chabille, co-scripting with story author Florence Quentin, stands apart enough to castigate as well as to celebrate. Cautionary and comical.

The best thing in Simon Wincer's Aussie Western *Quinn, Dead Under* (12, Cannon Haymarket) is British actor Alan Rickman. What is an English land-baron (Rickman) doing in Australia, tending with an American sharpshooter (Tom Selleck)? Who cares. Rickman wittily devours his dialogue, while the scenery devours everything and everyone else.

INTERNATIONAL
ARTS GUIDE
TODAY'S EVENTS

BERLIN
DANCE
Komische Oper 19.00 Romeo and Juliet choreographed by Tom Schilling, music by Prokofiev. Tomorrow: Hans Kuper's production of *Giustino* with cast led by Jochen Kowalski and Dagmar Schellenberger. Sat: La bohème. Sun: Figaro (2292 555)
Spartacus unter den Linden 19.00 Spartacus choreographed by Laszlo Seregi, music by Khachaturian. Tomorrow: Yevgeny Oregin. Sat: Meistersinger. Sun: Pelléas et Mélisande (2004 782)
Deutsche Oper 19.30 Giuseppe Sinopoli conducts Otello with Vladimir Atlantov in title role and Julia Varady as Desdemona. Tomorrow: Der fliegende Holländer with Jose van Dam. Sun: concert performance of I Puritani (3410 249)
Schauspielhaus 20.00 Claus Peter Flor conducts Berlin Symphony Orchestra in Mozart's Jupiter Symphony and Beethoven's Fifth, plus Martin's Oboe Concerto with Aldona Kessel. Repeated tomorrow and Sat. Sun at 16.00: Alun Francis conducts Mozart, Schumann and Stravinsky. Sun at 20.00: Rafael

Fruebeck de Burgos conducts Beethoven and Debussy (2272 261)
Philharmonie Kammermusiksal Tomorrow Daniel Barenboim conducts the first of four concerts with the Berlin Philharmonic Orchestra (2614 363)
BONN
Oper 20.00 Julien Sorel, ballet by Yuri Yermakov with Elgar. Sun: Vavla Naumann conducts The Bartered Bride (773667)
GENEVA
Grand Theatre 20.00 Jeffrey Tate conducts Kurt Wilhelm's production of Intermèzzes with Inga Nielsen as Christine. Also Sat and Mon (212311)
LONDON
MUSIC
Covent Garden 19.30 Carlo Rizzi conducts Il barbiere di Siviglia with a cast including François Le Roux, Gregory Yurishin and Jennifer Lammore. Tomorrow: Die Zauberflöte. Sat: Tarkovsky production of Boris Godunov (240 1065)
Coliseum 19.00 Jerzy Maksymiuk conducts Jonathan Miller's production of Don Giovanni, with Peter Coleman-Wright in title role, Jane Eaglen as Donna Anna and Margaret Marshall as Donna Elvira. Also Sat. Tomorrow: Salome (636 3181)
Royal Festival Hall 19.30 Christopher Adey conducts National Youth Orchestra of Great Britain in John Adams' Harmonielehre and The Rite of Spring. Tomorrow: Rattle conducts the CBSO. Sat: Kurt Masur

conducts Schnittke and Tchaikovsky. Sun: Andrew Davis conducts BBCSO in first British performance of Edison Denisov's Peinture (923 880)
Queen Elizabeth Hall 19.45 London Ragtime Orchestra plays ragtime and jazz. Tomorrow: gypsy guitarist Bireli Lagrene (928 8800)
THEATRE
This week's shows include Royal Shakespeare Company production of Much Ado About Nothing directed by Bill Alexander (Barbican), Ian McKellen as Richard III (National), Jeffrey Bernard is Unwell, a comedy by Keith Waterhouse directed by Ned Sherrin and starring Peter O'Toole (Shakespeare), and The Shape of the Table, David Edgar's witty play about the collapse of an eastern bloc government (National). Phone Theatreline: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962
MADRID
Auditorio Nacional de Musica 19.30 Schubert quintets. Tomorrow and Sat at 19.30, and Sun at 11.30: Yuri Temirkanov conducts Spanish National Orchestra in Tchaikovsky programme (387 0100)
MILAN
Teatro alla Scala 20.00 Gianandrea Gavazzeni conducts Lamberto Puggelli's production of Adriana Lecouvreur, also Sat and Sun. Runs till May 12 (7200 3744)
NEW YORK
MUSIC
Carnegie Hall 20.00 Pinchas

Zukerman is conductor and soloist with English Chamber Orchestra in programme of music by Haydn, Bach, Elgar and Mozart. Tomorrow: Pinchas Zukerman conducts Tokyo Metropolitan Symphony Orchestra (247 7800). Sun: Zukerman and the ECO play an alternative programme at Avery Fisher Hall (874 6770)
Metropolitan Opera 20.00 Placido Domingo conducts Tosca with cast led by Teresa Stratas, Neil Shicoff and James Morris. Tomorrow: James Conlon conducts Le nozze di Figaro, with Felicity Lott, Marie McLaughlin and Samuel Ramey. Sat 1 Purlani (962 6000)
THEATRE
This week's shows include the musical Miss Saigon, Nicholas Hytner's acclaimed London West End production with cast led by Jonathan Pryce and Lea Salonga (Broadway Theatre), The Maids, all-male production of Jean Genet's modern classic about two sisters who try to escape their lowly position in life through a deadly game of make-believe (House of Candles), Mule Bone, long-lost Harlem Renaissance comedy about southern black society (Ethel Barrymore) and Candida, G B Shaw's play about a suburban London matron who must choose between her husband and an 18-year old poet (Playhouse 91). Ticketron (246 0102) answers inquiries and sells tickets
PARIS
DANCE
Palais Garnier 19.30 Opera Ballet in Nijinska/Nijinsky programme, including L'Après-Midi d'un Faune

with decor and costumes by Leon Bakst. Runs until April 13 (4742 6371)
MUSIC
Théâtre des Champs-Élysées 20.30 Erich Leinsdorf conducts Orchestre National de France in Strauss and Mozart programme, with Maria Joao Pires soloist in Mozart's Piano Concerto No 23 (4720 3637)
TNP-Châtelet 19.00 Piano recital by Ekaterina Skanavi, with music by Scarlatti, Schubert, Schumann and Liszt. Tomorrow: Vadim Repin, violin. Sat: recital by Lyubov Kazarnovskaya (4028 2940)
Salle Pleyel 20.30 Pierre Boulez conducts Orchestre de Paris in all-Bartok programme, with Andras Schiff soloist in Second Piano Concerto, also tomorrow (4563 0796). Sat: Vladimir Fedoseyev conducts Orchestre National de l'île de France in Beethoven and Tchaikovsky programme (4561 0630)
Opera Bastille 20.30 Recital of Mozart arias and songs by mezzo-soprano Martine Mahé in the Auditorium (4001 1616)
VIENNA
Staatsoper 19.00 Peter Schneider conducts Die Zauberflöte, with Sylvia McElair as Pamina. Tomorrow: Eva Marton sings Tosca. Sat: Cav and Pag. Sun: Lohengrin with Rene Kollo and Gwyneth Jones (51444 2960)
Volksoper 19.00 Bruno Weil conducts Le nozze di Figaro, sung in German. Tomorrow: Wiener Blüt. Sun: Die Zauberflöte (51444 3318)
Musikverein 19.00 Charles Dutoit conducts Vienna Symphony

with decor and costumes by Leon Bakst. Runs until April 13 (4742 6371)
WASHINGTON
Kennedy Center Concert Hall 20.30 Lorin Maazel conducts National Symphony Orchestra in Shostakovich's Fifth Symphony, with Viktoria Mullova soloist in Vieuxtemps' Violin Concerto No 5 and Chausson's Poème, also tomorrow, Sat and next Tues. Sun: Emmanuel Krivine conducts Orchestre National de Lyon (467 4600)
Kennedy Center Opera House 20.00 Dance Theatre of Harlem, also tomorrow, Sat and Sun (467 1600)
ZURICH
Opernhaus 19.30 Ferdinand Leitner conducts August Everding's new production of Yevgeny Oregin, with Monte Pederson in title role and Lyubov Kazarnovskaya as Tatiana, also Sun. Tomorrow: La Sylphide. Sat: Berghaus production of Elektra (251 0809)
Tonhalle 20.15 Marc Andress conducts Tonhalle Orchestra in Bruckner's Third Symphony, with Dinorah Varsi soloist in Beethoven's First Piano Concerto (201 1580). Sun: Cyprien Katsaris plays Mendelssohn's Second Piano Concerto with Zurich Chamber Orchestra (252 1737)

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CNN
0710-0740 Moneyweek
1540-1610 Your Money
1900-1940 Moneyweek
0040-0110 Inside Business

ECONOMIC VIEWPOINT

Saving monetarism from monetarists

By Samuel Brittan



David Hume (1711-76): the greatest of all the monetarists

Rarely can an economic prognosis have been so quickly falsified by events as that from the "Liverpool Six" monetarist economists, in their letter to The Times, published on February 13. This warned about "a depression which would get out of control" without a change of policy and generate the type of monetary problems that triggered the Great Depression of the 1930s.

The writers put the blame on the delay in cutting interest rates, which "should have been cut significantly". That should be accompanied, the Liverpool Six argued, by a "sharp depreciation in sterling", especially against the dollar. To remove obstacles to this course, "ideally the UK should leave the European Exchange Rate Mechanism to adhere to soundly based monetary targets". If the UK nevertheless stayed within the ERM, it should realign downwards.

The economists who come out best from the Liverpool episode are the two or three who were expected to sign the letter, but did not. The name of one - Professor Geoffrey Wood - even appeared on an earlier typewritten version. But, although Wood had opposed joining the ERM, he

believed that to leave it now, and announce that the UK was going back to monetary targets, would carry no credibility. "You can say that again."

In any case, since the Liverpool letter was published, UK base rates have been cut three times by a total of 1½ percentage points - the first of these cuts on the day the letter was published. (Indeed the Bank of England does not consider that base rates could have been reduced any faster outside the ERM because of the need to make sure that inflation was well and truly subsiding; and the Treasury believes the ERM to have been only a slight drag in the winter.)

But these changes have been accompanied neither by UK departure from the ERM nor a downward realignment of sterling. On the contrary, sterling has risen to second place in the ERM currency grid, and could take an increase in German interest rates in its stride. (Indeed Sir Alan Walters should have stated his original complaint that the ERM would be a force for too low

interest rates instead of rushing to argue the opposite).

Sterling has also fallen substantially against the dollar since February, or, to put it less parochially, the dollar has risen by an average of nearly 10 per cent, despite the hesitations of the last couple of days.

As for depression, the Confederation of British Industry now expects output to level out in the second and third quarters of the year, before starting to recover. By the end of 1992, non-oil GDP is expected to be rising at 3 per cent per annum, slightly higher than the official estimate of underlying growth, even though unemployment will still be rising under the influence of earlier output losses. No wonder the Treasury is believed to favour a late election. Meanwhile the balance of businessmen expecting to raise prices is, at 4 per cent, the lowest since the CBI monthly survey began in 1975.

Confidence in the domestic target type of monetarism will not be increased by the third bulletin of the Shadow Monetary Policy Group (modelled on the US Shadow Open Market Committee and published by the Institute of Economic Affairs).

Some six of the group's nine members have suggestions for monetary targets for the year ahead. Two of them argue mainly or exclusively in terms of an M0 (cash with the public and bankers) deposit at the Bank of England target of 0 per cent to 3 per cent. This is indeed a shade more severe than the government's own target. The fuss about monetarism in the Liverpool letter seems to have been due to a teenage-type projection of a short-lived standard in the three months to last December.

A third member insists on targets for the broadly-based M4 (cash plus bank and building society deposits). A fourth has a target for M2 (a broadly-based aggregate which excludes large wholesale deposits). A fifth prefers a target for base rates. Finally Peter Spencer makes an interesting plea for Domestic Credit

Expansion, which was used as a target when Britain last had a fixed exchange rate, but which the Bank of England no longer publishes.

The last thing I want to do is to crow at the disaster of the monetarists. Those of us who support the ERM will have some explaining of our own to do, if Germany goes through a period of inflationary strain and the D-Mark continues to weaken under the pressures of unification. Such strains can be resisted by partner countries allowing their interest differentials against Germany to erode, and if necessary to go into reverse. In the last resort they can even realign upwards against the D-Mark. These expedients will suffice so long as any German weakness is temporary, as it surely will be.

Just as war is too important to be left to generals, monetarism

between the increase of the money and the rise of prices". Subsequent monetarists have explained how even that temporary encouragement depends on the public being taken unawares. Indeed, on a thoroughgoing monetarist analysis, monetary policy can never be so tight as to cause depression, so long as it is predictable and expected, and the only harm from too severe a policy would be an uncomfortably rapid fall in the rate of inflation.

Yet here are the Liverpool Six drumming up depression psychosis just like the 364 economists who protested against fiscal policy during the previous recession of 1981, when Margaret Thatcher was prime minister. In pandering to the belief that governments, rather than markets, determine output and employment, and that inflation can be squeezed out without any transitional pain, the Liverpool Six are as bad as the Cambridge-based 364: indeed worse as they should have known better.

The Shadow Group's secretary, Robert Miller, bravely tries to dig his way out of the quagmire by suggesting an independent Bank of England, although going out of his way not to mention that Nigel Lawson was the first leading pro-

BOOK REVIEW

Few answers to green questions

A sea-change in thinking about environmental problems has swept industrialised countries in the past few years. The old "command-and-control" approach, based on laying down regulations which polluters must obey, is increasingly out of favour. Environmental policy-makers are switching their allegiance to market-based instruments, such as taxes or charges, which give polluters economic incentives to change their ways.

Harnessing the market is a more efficient way of protecting the environment, it is suggested, particularly when coupled with the judicious use of regulations. That this argument has become almost commonplace owes much to the efforts of David Pearce, professor of economics at University College, London. Together with a group of energetic colleagues, Prof Pearce has produced a stream of books explaining the role of economic analysis in environmental policy.

The high point of their efforts so far has been Blueprint 2, Greening the World Economy, edited by David Pearce. Earthscan Publications £7.95

mand-and-control approach. The agreement to phase out ozone-destroying chlorofluorocarbons (CFCs), arguably the most successful environmental accord of the past decade, set industrialised countries a common target for reduction in CFC usage. Only the barest nod was made towards the sophisticated analysis of environmental measures favoured by Prof Pearce.

Similarly, the recent drop in world ivory prices resulted from the ban on ivory trade introduced in 1989 against the better judgement of the ivory school, which argues that managed trade in ivory as a better way to save the elephant. Even the UK government, with Mrs Thatcher in Downing Street and Prof Pearce in Whitehall, drew back: last year's white paper on the environment related market-based initiatives to a learned annex, from where they are unlikely to escape so long as inflation remains the government's priority.

Son-of-Blueprint 1, a collection of essays by Prof Pearce and five colleagues, is being launched into this slightly choppy sea. Blueprint 2, Greening the World Economy, is intended to do for global environmental analysis what the original book did for the UK. The sequel addresses the world-scale problems dominating the environmental agenda: global warming, the destruction of the ozone layer, deforestation, population growth, the extinction of animal and plant life, environmental degradation in the Third World.

Blueprint 2 has all the virtues of its predecessor. It is admirably clear-headed in an area where muddle is often king. The book is particularly forceful in dismissing the attacks from head-in-the-sand environmentalists on the original Blueprint. Adopting an economic approach to the environment is not the same as aligning oneself with commercial interests. On the contrary,

LETTERS

EC must face US electronics challenge

From Dr R J Smith-Saville.

Sir, Your editorial "The fashionable place to be seen" (March 26), addressing the plight of the European electronics industry, comments that European demand is depressed by artificially high prices compared with the US. You ascribe such prices in the computer and consumer sectors to the ability of dominant producers to charge premium prices because of weak competition.

There are other equally important causes of the plight of the European electronics industry which must be recognised and addressed. The European industry has few of the advantages of the US electronics industry. The US market is large, deregulated and much better integrated than the EC. Development of advanced technologies is supported by a massive defence programme and by civil programmes such as NASA.

The US still has a strong, low cost components industry which, coupled with low distribution costs, low facilities costs and access to low cost labour in Mexico and elsewhere, enables the US to achieve very low manufacturing costs. This is reinforced by the US cultural emphasis on quantity manufacture of minimum cost designs, rather than the European tendency to emphasise technical excellence at the expense of manufacturing cost - the Ford versus Rolls-Royce syndrome.

In many instances the technology has been commercialised first in the US, because the US is a large, receptive market. This not only gives US manufacturers the advantage of volume manufacture before their European competitors, but also gives them the corresponding equipment supply records and operational experience to reinforce their credibility as suppliers. On top of all these advantages the dollar is still unrelentingly weak relative to European currencies.

By contrast, procurements are still much more fragmented in Europe and differing standards are applied, with differing degrees of openness to real competition and a continuing tendency to "gold-plated" specifications. Such specifications are expensive to meet and, in the event, are ultimately often abandoned in favour of low-cost US imports.

The European electronics industry needs a much better integrated market, a cultural shift in emphasis away from "gold-plated" requirements to cost-effective designs, access to low-cost components (instead of the present situation where tariffs on components are higher than on many manufactured goods), and willingness on the part of EC governments to recognise and match the direct and indirect subsidies which continue to be available to the US and Japanese electronics industries. Ideally it also needs a realignment of the dollar.

R J Smith-Saville, managing director, Signal Processors, Cambridge Science Park, Milton Road, Cambridge

House-building on firm ground

From Mr Duncan Davidson.

Sir, The almost invariably astute pen of Lex seems to have misinterpreted the facts supporting the four recent rights issues by UK house-builders (March 28).

All four companies already had strong balance sheets, by no means in need of any repair.

Land is a basic raw material of the housebuilding industry, and only a small proportion of it comes directly from "rich farmers" - the source of the land is in any event irrelevant to the builder.

There is an unquestioned requirement for between 150,000 and 200,000 new homes in the UK every year for the foreseeable future. Builders have to buy land to meet this demand. The price they can afford to pay for land is dictated by the prices at which they can sell houses.

Duncan Davidson, group chairman, Persimmon House, Fulford, York

Pyrrhic victory

From Mr Marcus S Pomic.

Sir, A deafening shameful silence has descended upon America since the tragic consequences of the Gulf war unfolded.

The brutal aerial destruction of Iraq, bombing it back to a "pre-industrial state", killing and injuring hundreds of thousands of people and creating civil and environmental chaos, should not elicit feelings of national pride.

On the contrary, a superpower eager to rationalise slaughter and devastation while too impatient to trust peaceful alternatives is morally and politically bankrupt.

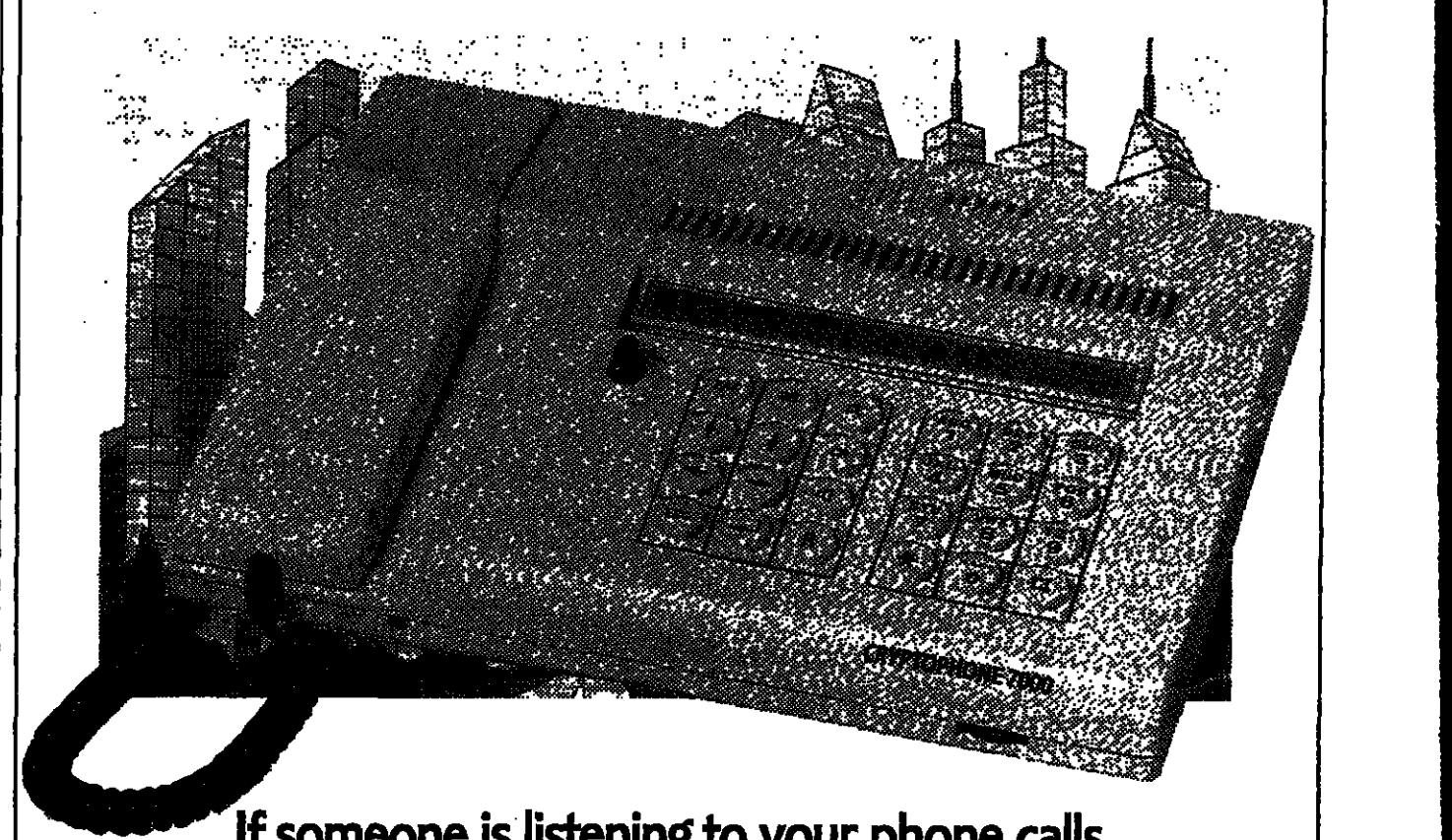
As the unwarranted patriotism of this Pyrrhic victory fades, a "Persian Gulf Syndrome" will soon develop, haunting our nation well into the 21st century.

Marcus S Pomic, 2687 SE 8th Street, Pompano Beach, Florida, USA

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REPRESSION OF THE KURDS

France urges UN to condemn Iraqi action

By Ian Davidson in Paris, Robert Maffner in London, and Michael Littlejohns at the United Nations

FRANCE yesterday called on the UN to condemn Iraqi repression of the Kurdish population fleeing the onslaught of the advancing President Saddam Hussein's army in northern Iraq.

Paris despatched a government minister to the United Nations to demand that the UN condemn the repression of the Kurdish population fleeing the onslaught of the advancing President Saddam Hussein's army in northern Iraq.

The move came as the Baghdad government announced that it had put down the insurrection in the north of Iraq. In New York a majority of Security Council members yesterday agreed on the terms of a resolution of the UN to condemn the repression of the Kurdish population in the Gulf War, the withdrawal of allied troops from its territory and a ban on Iraq's weapons of mass destruction.

The resolution is the most complicated and ambitious attempt ever undertaken by the UN to settle a war and punish an aggressor state.

It does not, however, address Iraq's repression of the Kurdish and Shia Muslim populations. The Turkish government has proposed that the Council adopt a further resolution calling on President Saddam Hussein to end the suppression.

Mr Thomas Pickering, the US delegate, said intensive consultations on this were already under way. The subject is delicate for President George Bush who urged Iraqis to rebel against Mr Saddam but has since declined to provide US military aid requested by the Kurds and Shias.

France has urged that the Security Council maintain the UN embargo against Iraq so long as the Baghdad regime continues its repression of the Kurds. It was unclear whether it would hold up debate on the



Some of the Kurdish refugees to cross successfully into Turkey arrive at a camp near the Turkish town of Semdinli.

ceasefire resolution in order to get such assurances.

French President François Mitterrand told the French cabinet that "the political and moral authority of the UN would be gravely affected" if it failed to act to protect the Kurds.

An Iraqi opposition spokesman was quoted as saying in Damascus, "Planes and helicopters are bombing roads leading to Syria, Turkey and Iran, which are clogged with hundreds of thousands of Iraqis fleeing on foot from the savagery of the regime."

"A whole population is being annihilated, thousands have

been killed and displaced," he added.

The United Nations High Commissioner for Refugees (UNHCR) warned the threat of genocide was looming in northern Iraq, where hundreds of thousands of Kurds are fleeing Baghdad's troops. Commissioner Sadako Ogata said she had been told on Tuesday that 7,000 Kurds had crossed from Iraq into south-east Turkey.

Her comments followed Iraqi government claims yesterday that its troops had recaptured Sulaimaniya, the last major town in Kurdish rebel hands. Sulaimaniya is situated near the Iranian border and some

100km (60 miles) east of Kirkuk, recaptured by government troops last week.

In Paris, meanwhile, Mr Roland Dumas, the French Foreign Minister, told parliament that the special envoy the government was sending to the Kurdish region of Baghdad was Dr Bernard Kouchner, junior minister for humanitarian affairs, who was one of the founders of the international relief organisation Médecins sans Frontières.

Mr Dumas indicated that though he was waiting for official permission for Dr Kouchner to enter Iraq to arrange supplies of medicaments, food

and clothing for the Kurds, the mission would take place even if it was not authorised by Baghdad.

The 12 European Community governments also denounced Iraq's repression of Kurdish and Shia uprisings yesterday as brutal and said only dialogue could unify the country.

The British government said in London that it was ready to consider requests for more aid to Iraqi civilians and a spokesman added that Britain wanted swift action on the plight of the Kurds by the UN Security Council.

Thatcher appeal for aid; US list of agents, Page 4

Turkish army tries to stem the human tide

TURKISH authorities said yesterday that troops had tried to stem a tide of Kurdish refugees from fleeing across the bleak mountainous border in the wake of the brutal onslaught of the vengeful Iraqi army.

Mr Murat Sungan, foreign ministry spokesman, said the Turkish armed forces had taken up "defensible" positions along the 150-mile border to stop a "massive" influx. However he denied press reports that Turkish soldiers had fired above the heads of approaching Iraqi refugees.

Ankara's tough stance towards the refugees came amid a growing international outcry over the fate of the Kurds after troops loyal to President Saddam Hussein brutally crushed the short-lived Kurdish rebellion in northern Iraq. International relief agencies said at least 2m Iraqis were believed to be fleeing from government troops.

Baghdad said yesterday that Sulaimaniya, the last major town in Kurdish rebel hands, had been recaptured. Meanwhile, President Saddam's forces were reportedly advancing closer to the Turkish border to block the route of Kurds desperately trying to escape what their leaders are already calling another genocide.

The capture of Sulaimaniya, the cradle of Kurdish nationalism, appeared to spell the end of a month-long attempt by Kurds and Shias in Iraq's southern heartland to rise against Mr Saddam.

The steady trickle of refugees in Turkey since Iraq's invasion of Kuwait last August has accelerated to dramatic proportions since the Iraqi government moved to crush the Kurds' spontaneous uprising three weeks ago.

Mr Mehmet Yazar, the defence minister, warned yesterday that 250,000 people were waiting to cross. To date,

about 10,000 have crossed, of which 4,000 have arrived in the past four days.

The interior ministry announced that two new camps had been set up at Cukurca and Silvan, while the Turkish Red Crescent and other agencies mounted efforts to bring tents and other provisions to the border area.

Turkey has protested in "very strong language" to the Iraqi ambassador to Turkey. On Tuesday, following a meeting of Turkey's national security council, Mr Yildirim Akbulut, prime minister, called on the United Nations Security Council to condemn Iraq's attacks on the Kurds.

He urged the UN to co-ordinate an international effort to resolve their plight. Mr Sungan, however, said the refugee crisis was "not only Turkey's problem. A global solution must be found."

The head of Turkey's parliamentary commission on human rights said the international community should now strive to save lives in the same way they were trying to put out oil well fires in Kuwait.

During the crisis, Turkey has moved to ease language restrictions faced by its own Kurdish speaking population, representing half of the Middle East's 20m Kurds. President Turgut Ozal also signalled a dramatic shift in policy towards the Kurds by inviting Mr Jalal Talabani, leader of the Iraqi Kurdish opposition group, to Ankara for talks.

President Ozal said this week that Turkey wanted to help not only the Kurds but all Iraqis. Unlike France, which has also called for action from the UN Security Council, Turkey has little sympathy for the Kurds' wider political aspirations.

Officially, Turkey does not recognise Iraqi Kurds as refugees. Under the so-called geo-

graphic limitation to its signature of the United Nations High Commission for Refugees convention, Turkey only recognises European refugees.

The UNHCR this week approved the despatch of additional assistance to deal with 100,000 refugees. Tents and blankets for some 20,000 arrivals are already in place, with a camp at Silepi set up. But aid officials warn that many of the refugees are crossing the mountains, where severe weather conditions prevents the use of tents.

The European Commission yesterday agreed to send Ecu5m (\$6.2m) to international relief agencies dealing with Kurdish refugees.

One western official said there was now an urgent need for donors to make available earlier pledges of assistance, warning Turkey was about to be overwhelmed by the swarm of refugees now streaming towards its southern border.

Waigel attacks Treuhand image as favourite emerges for chief

By Leslie Collitt in Berlin, David Goodhart in Bonn and Andrew Baxter in London

MRS BIRGIT Breuel, deputy president of the Treuhand, emerged yesterday as the favourite to replace the murdered Mr Detlev Rohwedder as head of the controversial agency privatising east German industry.

The final decision, which will be taken after consultation with Chancellor Helmut Kohl and the Finance Ministry in Bonn, will be announced next week. There is strong pressure for an internal candidate because there have already been several changes in the structure and leadership of the Treuhand in the past few months.

Mrs Breuel, a member of Mr Kohl's Christian Democratic Party, is a former finance minister in the west German state of Lower Saxony.

The German president, Mr Richard von Weizsäcker, announced that Mr Rohwedder would be honoured with a state funeral in Berlin next Wednesday, which will also be a national day of mourning.

At a press conference in Berlin yesterday, Mr Theo Waigel, Bonn finance minister, said the Treuhand's "negative image" needed to be challenged and implicitly criticised the organisation for not having presented its achievements vigorously enough.

However, one senior official



Waigel: image change call

countered that until very recently the accent set by the Finance Ministry, which controls the Treuhand, had been exclusively on privatisation rather than on restructuring the majority of companies not yet ready for privatisation.

The rhetoric of the Finance Ministry and the Treuhand has changed, over the past few weeks, to concentrate more on restructuring and co-operating with the east German state governments in keeping alive all but the most hopeless companies.

It now seems likely that the Finance Ministry will have to raise the Treuhand's DM25bn (\$15bn) credit limit for 1991 if the organisation is to invest in the currently unsellable companies.

Mr Odewald yesterday said 565 of the 8,000 larger companies under Treuhand control had been privatised in the first two months of this year, double the number in the first half of 1990. The Finance Ministry also says that DM47bn in private investment has been pledged in east Germany, mainly in association with privatisation.

GEC Alsthom, the Anglo-French engineering group, yesterday announced its first acquisitions in east Germany with the purchase of Kesselbau Zeitz and Kesselbau Neumark from the Treuhand. The two concerns, which employ 330 people, rehabilitate and manufacture steam generators.

Two other privatisations were announced. Unilever said it was taking over an oil and margarine company in Mr Rohwedder's birthplace of Gotha. And printing machine producer König & Bauer confirmed it was buying 75 per cent of east Germany's internationally renowned Planeta printing group in return for a DM45m capital injection.

UK warns China over Hong Kong airport

By John Elliott in Peking

MR DOUGLAS Hurd, Britain's foreign secretary, is to warn China today that Hong Kong's plans for a HK\$100bn (\$12.8m) international airport will be shelved unless Peking abandons its 18-month opposition to the project.

This is the toughest line the UK has taken for many years with China, which regains sovereignty over Hong Kong in 1997. It shows that Mr Hurd, who is on a five-day visit to China, believes a stand must be taken over the airport to demonstrate that China cannot expect to control events in the colony before 1997.

"We are really talking about going ahead soon [on the airport] with China's acquiescence or saying, sorry, the price being asked in terms of political control is too heavy and the project will have to be shelved," Mr Hurd said in an interview with Radio Television Hong Kong, due to be broadcast this morning.

It has been known for some time that Hong Kong might be unable to build the airport without China's blessing because international financial institutions would be reluctant to provide funds. However, this is the first time that this practical point has been stated publicly as a threat.

The airport is urgently needed to maintain Hong

Kong's economic growth because the colony's Kai Tak airport is near saturation point. China agrees that a replacement is needed but it has been trying to persuade Hong Kong to water down its plans to conserve its financial resources of about HK\$73bn.

Peking's real aim, however, is to establish a precedent so that it can have a big say in Hong Kong's internal affairs before 1997. For this reason, Mr Hurd decided, after consultations yesterday with Hong Kong's executive council, that the price in terms of "political control" could be too much.

Mr Hurd's main purpose in visiting Peking is to try to win China's trust so that "stagnation" on the airport and on other 1997 preparatory work can be cleared.

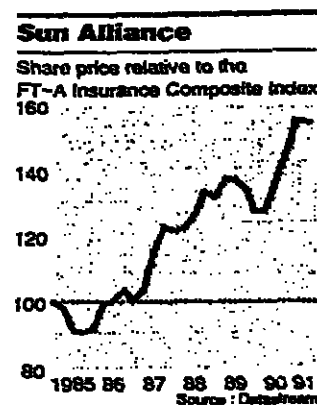
Mr Hurd intends to try to use his authority to assure Chinese leaders that Britain does not intend to cream off Hong Kong's riches before 1997. He starts two days of talks with leaders today when he will have two meetings with Mr Qian Qichen, foreign minister, and one session with Mr Li Peng, Peking's senior official directly responsible for Hong Kong. Tomorrow he will meet Mr Li Peng, prime minister, and Mr Jiang Zemin, Communist Party general secretary.

THE LEX COLUMN

Back to watching Wall Street

To the extent that yesterday's record-breaking close on the FT-SE was due to Wall Street, there is room for slight unease. Previously, Wall Street had gone up on dollar strength. Now it is going up on dollar weakness. But on the whole, the second course is the more rational. Having briefly convinced itself that the US interest rate cycle had bottomed, the market has now swung back to expecting a final half point off the discount rate. US equities might therefore be expected to benefit from a further switch out of cash. But if further Fed easing is a response to continued economic weakness, the market had better be sure it can see a recovery in corporate earnings according to its previous timetable.

Meanwhile, the UK market's expectations on base rate cuts are put on hold by the worry that the Bundesbank might raise German interest rates later today. This in turn owes much to Tuesday's figure of nearly 20 per cent annual growth in pan-German money supply. Guessing the policy response to events in east Germany is made no easier by Monday's assassination of the head of the Trentham. But even if German rates go up eventually, the US influence on the UK markets might, with luck, prove the more powerful.



Source: Thompson

formed Sainsbury's by 10 per cent and Argyl's by more than 2 per cent, topping the market by 45 per cent over the same period. If the handful of top food retailers are no longer rated for their traditional defensive virtues but on criteria more in keeping with the longer-term risks inherent in their dash for growth, it becomes a matter of judgement which offers the best value. Switching from Sainsbury to Tesco or Argyl was last year's smart play. This time, the move is much harder to call.

WTA

The 7 per cent jump in Wiggins Teape Appleton's share price yesterday represents a further stage in the UK market's education about the European paper industry. The 9 per cent drop in WTA's pre-tax profit last year is largely irrelevant. What matters is the promise of cost savings in the merger with the French group Arjomari.

Cross-border deals of this kind are tricky to assess, turning as they do on the creation of a new managerial culture. The market has eventually warmed to the Anglo-American drug merger between Beecham and SmithKline. Nearer home, it might well have doubts about the Anglo-French packaging merger CMB, which yesterday produced a 34 per cent fall in 1990 earnings. Of the two, WTA/Arjomari seems closer to the former in terms both of management strength and of market position. This is not to say that the immediate prospects are exciting. If only because the programme for cost savings stretches over the next five years. Having produced virtually unchanged earnings last year, the merged business may do no better in 1991.

This kind of steady and unexciting earnings performance is in sharp contrast to

the paper industry as a whole, where the huge swings in pulp and commodity paper prices made for a cyclical collapse in profits last year and will allow a correspondingly sharper recovery when the cycle turns up again.

On the face of it, WTA's shares look correspondingly stolid and dependable, on 11 times earnings at yesterday's 335p. On the longer view, though, there is some attraction in the idea that the merger process might turn out more profitable than is yet foreseen.

Sun Alliance

Sun Alliance must be the envy of its UK competitors. The worst year for composite insurers in living memory wrought hurricane-like havoc on most composite balance sheets, yet left Sun's notorious financial strength largely unimpaired.

A 50 per cent solvency ratio - up from 80 per cent since the end of December - not only underpins the group's view that equities and property will provide the best investment returns in the long run. It also means Sun will be under less pressure than its rivals to abandon market share in pursuit of harder premium rates in coming months.

The real question, though, is whether Sun Alliance should devote its formidable resources to the much-needed shake up of the UK's insurance industry. Admittedly shareholders will be feeling grateful for management's caution in the recent past. The fact that there has been no ill-fated dash for growth via estate agents, Italy or New Zealand banking accounts for much of the premium rating. On the other hand, it would be a pity if the company turns out to be too gentlemanly to shirk the challenge which must eventually be addressed close to home. UK composites are only medium-sized insurers by European standards, a weakness which will become increasingly apparent in the single market.

Then again, the possibility that Sun may suddenly go for growth via acquisition or merger could yet cast a shadow over the share price. At a yield of 4.9 per cent Sun is one of the highest-rated shares in its sector. On the basis of asset value, it is not clear that the sector itself is cheap any more, given the number of shares now trading close to net asset values - or even at premiums - by contrast with discounts of 20-30 per cent not so long ago.

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March 1991

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Location	Temp	Wind	Humidity	Cloud	Temp	Wind	Humidity	Cloud	Temp	Wind	Humidity	Cloud	Temp	Wind	Humidity	Cloud	Temp	Wind	Humidity	Cloud
Alexia	15	10	65	10	15	10	65	10	15	10	65	10	15	10	65	10	15	10	65	10
Algeria	15	10	65	10	15	10	65	10	15	10	65	10	15	10	65	10	15	10	65	10
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Temperatures at midday yesterday C-Clear D-Drizzle F-Fog P-Fog H-Hail S-Snow Sh-Show T-Thunder

INTERNATIONAL COMPANIES AND FINANCE

Stephen Fidler reports on the four months that News Corp fought to win the international banks' backing for its make-or-break debt restructuring

Operation Dolphin rescues Murdoch

RUPERT Murdoch and his company had been courted by the international banks throughout the 1980s. When the courtship ended suddenly last year, he almost lost his company.

News Corporation had long raised a large share of its financing in short-term markets, where money was cheapest. When pushed to raise more long-term debt, Mr Murdoch resisted because he believed interest rates would fall. In the meantime, he reasoned, even if the short-term markets became difficult, the banks would always be ready to lend.

They were not. For four nerve-racking months from last September, the future of News Corporation hung in the balance as its 146 banks lenders were parleyed, chivvied and strong-armed into a debt restructuring. It was the largest and geographically most diverse corporate restructuring since the 1930s.

By the end, more than half of News Corporation's US\$7.6bn of bank finance was being "rolled over", a growing snowball of debt which repeatedly raised the spectre of default. The company's popular UK newspaper, the Sun, was particularly in the firing line: secured against a temporary \$150m (US\$235.5m) credit line from half a dozen banks necessary to keep the company going.

The company's shares had collapsed. As a measure of uncertainty, its Swiss franc bonds were at one time yielding close to 50 per cent. It is not entirely clear when Mr Murdoch realised the size of the problem facing him. He had built up his family's Australian newspaper company into a huge media group with newspaper, film, television and book publishing interests spanning four continents. By his own account, there were occasions when he was minutes away from losing it as banks refused to extend financings.

There were days in November when banks were refusing to roll. We were in some pretty tough conversations at five minutes to midnight. They were real heart stoppers," he said. The backdrop for the restructuring was not auspicious. It was, according to Mr Murdoch, carried out "in the eye of the storm". With Iraq occupying Kuwait, the deadline for war approached and passed, and war began. Recession was taking hold in News Corporation's three main markets - the US, UK and Australia. Banks, led by the Japanese, were in retreat from the corporate lending business they had chased so aggressively in the 1980s. "We did this at the very bottom of the market," he said. The first signs of the crisis came about year ago. Japanese banks started to withdraw from the short-term money market in Australia. The company had a programme of up to \$250m (US\$395m) in this market, where it used to borrow overnight, seven or 90-day money. News Corporation had lost its first regular source of funds.

Difficulties were intensifying when the company attempted to refinance a short-term bank loan of US\$750m it had raised in December 1989 to be repaid last June. The company tried

to secure a three-year loan to refinance it but found it impossible to arrange. The company paid back US\$250m and secured agreement from the banks to extend the US\$500m for a further three months.

Over these three months, liquidity problems got worse. More banks were in retreat and other sources of financing dried up. Banks were unwilling to negotiate deals for the sale and leaseback of equipment - a staple source of News Corporation - except at a "outrageous rate". The financing outlook went from bad to worse.

The closure of numerous financing routes coincided with unexpectedly large losses on the company's Sky Television satellite television company, and enormous capital expenditure on new printing presses in the UK and Australia. "You could say it was bad luck but there was a degree of bad management," said Mr Murdoch, particularly in the degree of concentration of capital expenditure.

Some US\$2.5bn of debt was to mature between September 1990 and the middle of this year, a position one banker described as "somewhat terminal". The company was asked to roll over the US\$500m again and wanted some new funds. The request did not go down well with the banks: a company, apparently unable to meet its debt repayments on time, like Oliver Twist, was asking for more. Whether or not the company fully recognised it at the time, the balance of power had shifted from the company, where it had resided through the 1980s, to the lending banks.

The company secured the rollover with difficulty. But the message from the banks was that the arrangement was untenable for long. News Corporation needed to rearrange its debt and a business plan to back it up.

In early October, the company called in Citicorp and the operation code-named Dolphin began. Citicorp officials say the fact that the company had arranged more than half its financing through the London market led to the decision to look for a European partner. Samuel Montagu, a subsidiary of Midland Bank in the UK and the arranger of the US\$750m short-term loan, joined the operation.

As a first step, the two banks had to analyse exactly the state of the company's finances. What faced them was a complicated corporate structure, created partly to minimise tax, and a plethora of lending facilities to a large number of different borrowing companies in different currencies. It was somewhat simplified by the fact that all the News Corporation companies were 100 per cent owned, with one important exception, Queens Land Press, of which it owned 46 per cent.

News Corporation had borrowed with two things in mind: to reduce tax and to pay the lowest interest rates possible. There were 146 lending banks. "We had to answer the question 'where are we?' before we could figure out what to do," said Ms Ann Lane, in charge of the operation for Citibank.

The next step was to draw up an outline to put together a plan

over what to do in time for a meeting of the banks at end-October. "We saw it as a liquidity problem, not a problem of creditworthiness," said Mr John Evangelides, who led the Montagu team.

The company was also aiming to present a five-year business plan to the banks at the meeting, which would be the first gathering of the nine Tier one banks. These banks, Citibank, Midland, Lloyds, Deutsche Bank, Credit Lyonnais, Manufacturers Hanover, Security Pacific, Commonwealth Bank of Australia and Westpac. These were judged by the company to be its main relationship banks to the company in the main banking markets.

The two Australian banks were to act as *de facto* co-ordinators in Australia and the Far East. The third task was to ensure that the banks could be sure that the assets were worth more than the debt, together with the additional borrowings and working capital needs of the company. Wertheim Schroder in the US and Hambros in the UK were called in to evaluate the company.

Evaluating the borrowings turned up some surprises: what one banker described as "wildly borrowing arrangements". Apart from banks' acceptance facilities, bank acquisition finance, facilities in Hong Kong dollars and simple syndicated borrowings, there was an Islamic letter of credit facility and Australian "spin notes", a financing designed to create tax advantages in Australia.

Some banks had lent to stronger entities than others and had better security. Said Mr Evangelides: "Although many of the lenders thought that all the banks were in the same position when it came to recourse to the company's various businesses, they were not. Some were made to asset-owning companies with guarantees from the holding companies, and some to the holding companies with guarantees from asset-owning companies. It was not clear how the guarantees would work."

Citibank and Montagu decided that rearranging this could take years as banks jockeyed for position. They decided on the first fundamental principle which guided the restructuring: "We are where we are." This apparent tautology meant there would be no fundamental restructuring, they decided on what bankers call an override agreement. The original agreements

between lenders and borrowers would stand but a new agreement would replace certain clauses with others, for example, adjusting the maturity and interest rates.

Furthermore, it was clear that if one bank succeeded in withdrawing from the facility, other banks would want to get out too. "There was simply not enough cash to buy out all those that would want to withdraw," said Ms Lane. The second tenet was to make sure every lending bank was locked in for the length of the override agreement and that no bank should be allowed to withdraw.

The third principle was to formulate a deal in which no bank improved its position at another's expense. That meant repayments would be made *pro rata* to all banks (except for any new funds lent).

By the end-October meeting, News Corporation was on the verge of announcing the merger of its loss-making Sky Television with its competitor, British Satellite Broadcasting. "It was felt Murdoch had to solve the Sky problem. The Sky deal helped to close up a black hole for the company. It helped his credibility," said one banker at the meeting.

Even then the company probably had little inkling of how difficult the restructuring would be. One reason was that it was being assured of support by banks' marketing managers, when decisions were being taken elsewhere in the bank. "There are dangers in believing what the marketing person in the bank is telling the treasurer," said one banker close to the talks. "When the decisions are made by the credit person, the banks' attitudes are very different."

The company had originally sought a seven-year loan from the banks, and then a five-year loan. It was forced by the banks to accept a three-year maturity. It was also clear that the nine Tier I banks had no wish to be the sole source of the US\$500m of new money that would be needed to tide the company through 1991.

The network of new lenders would be expanded to almost 30 in early November, the Tier II banks were brought into the picture with a roadshow when they met from London to New York to Sydney. In the second half of November, the roadshow went from Sydney to London to New York and the remaining 120 Tier III banks were apprised of the plan.

The original agreement served as the basis for that finally agreed (see panel), although it was also clear that that first meeting of Tier I banks and subsequently changed.

The Tier II banks pushed for and obtained more concessions from the company: the success at fee equal to 1 per cent of the outstanding amount at the end of three years. Australian lenders to Queensland Press secured a pledge that Murdoch family interests would receive dividends in shares rather than cash. This was mainly symbolic: News Corporation had never paid out large cash dividends.

The agreement also changed the covenants on the loan agreements. Previously the only lending covenants restricted the company to borrowing 110 per cent of net assets as defined under Australian accounting principles, which are generous compared with US rules. As the company was revalued annually, its borrowing increased. The new agreement links borrowing limits to cash flow, "which is what this company is all about", according to one banker. Mr David DeVoe, chief financial officer and formally appointed on September 1 as one measure to tighten financial management, described the new covenants as standard for US media companies.

By the end of November, the deal was fairly close to its final shape. But the work was only just beginning. Findings had been maturing throughout November and a spate fell due in December. Unanimous agreement had to be secured from lenders to roll them over and if this was not forthcoming, the company would have gone into default. This would have triggered cross-default clauses in other loan agreements, which would have meant all the financings would have been repayable on demand.

A US\$235m financing matured on December 1, one for \$150m on December 7, and a "spin note" facility on Christmas Eve. Another came due on January 4. "On December 1, December 7, December 24, and January 4, we had some problems with the roll-over. Banks would tell you of their inten-



tion to get out of the facility: they would push you to the edge," said Citicorp's Ms Lane. In the end, no bank "was willing to play chicken to the point where they would pull the plug on the company," she said, "but that's not to say that at every point there wasn't someone willing to play chicken."

In most of the US transactions, including the one falling due in early December, a similar problem arose: big US banks, constrained by their lack of capital, often sell their exposure to smaller banks or other financial institutions. This can be done in several ways, but the most problematic

market structure. Small lenders of every description were a problem: some took an age to focus on the issue and others simply said no. According to Mr Murdoch, approval from an Indian bank to which the company owed US\$1.5m was delayed "because the chairman had gone hunting."

On December 7, roll-over date for an \$18bn Australian financing, half to Queensland Press and half by the same lenders to News Corporation, the problem banks were Japanese and from the US. All banks were anyway having troubles with their other Aus-

tralian exposure, and some US lenders had pulled out of the market altogether. Having closed its operation in Australia, one US bank professed not to care and to be willing to write off its exposure if necessary.

Japanese banks were also a source of frustration: their tendency to refer all important decisions to head office and the complexity of the transaction slowed down decisions. One Japanese bank was a lender through five offices: Sydney, Singapore, London, New York and Los Angeles.

There was also a culture difference: if the restructuring had taken place in Tokyo, the main house banks would have bought out the small lenders. Why, shouldn't that happen here, Japanese banks asked?

In retrospect, the co-ordinators agree that it was a mistake not to have taken the News Corporation roadshow to Tokyo. Because Japanese banks were only responsible for 20 per cent of the lending - a relatively low percentage - and much of that through the main foreign centres, it was

not thought necessary to go to Tokyo. In the end, Citicorp and Montagu sent individuals to Japan to try to ensure the participation of Japanese banks. It was during December that William Rhodes, senior international executive at Citicorp, was first called in a bid to persuade recalcitrant banks first to roll over their debt, and later to sign the restructuring agreement.

The participation of Mr Rhodes, a veteran of numerous Latin American sovereign debt restructurings in the 1980s, was ironic: bankers likened the transaction to a Brazilian debt rescheduling. His experience of the third world debt crisis meant he was on first-name terms with many bank chairmen. In December, he telephoned a US bank and a Japanese bank to press them to agree to roll-over but he was forced to step up his efforts significantly in January. Mr Murdoch impressed him at a dinner they had in early January. "He knew what he had to do."

Mr Rhodes said he was worried about the implications for the financial system if the restructuring failed. "There was the whole question of systemic risk if the deal fell through, and I wasn't the only one to take that view," Mr Rhodes said he talked to financial authorities in three countries about the deal and found one, which he wouldn't name, particularly concerned.

Montagu was keeping the Bank of England informed too, but there was not much that the Bank could do. Whereas in previous restructurings for UK companies, such as Laura Ashley which was completed last summer, the central bank played a central role in bringing opposing parties together, this deal was too global in nature to be significantly influenced by one central bank.

Before Christmas, the term sheet - the document which details the terms and conditions of the financing - was put out to banks. At that point, as Citicorp saw it, the deal faced two main obstacles: a handful of new money lenders were still resisting lending new money and the deal was in danger of losing momentum.

The latter point was to be a source of friction between Citicorp and Montagu, although co-operation between the two was for the most part good, there were cultural differences. Montagu saw Citicorp's style at times as overbearing and pushy: aggressive US behaviour would backfire in the staid boardrooms of European banks. They also saw a Citicorp deadline to get the deal done by the year-end as unrealistic. UK and European banks would take a long break over the holiday period, come what may.

On the other hand, Citicorp was worried by the Japanese holiday early in the new year. If the deal could not be closed by the year end, it would drag on into January, the best time for the Japanese market was taking in the press and in the stock markets would continue. "We were disappointed that it dragged through Christmas," said Mr Murdoch. Citicorp saw Montagu's approach as too relaxed, but they were not able to get Montagu to work over Christmas.

When a restructuring occurs, issues unrelated to the company often intervene. As Ms Lane said: "Naturally some banks aren't predisposed to Citibank and some aren't predisposed to Samuel Montagu." There were some hangovers from previous deals: most notably the restructuring organised by Citicorp for the Trans-Union Organisation of New York. Dresdner Bank believed Citicorp had tried to press-gang it into that restructuring and the tension that generated rolled forward into the News Corporation agreement.

Along with Swiss Bank Cor-

whether the deal would be completed, bankers at Citicorp were jokingly calling it the year. In the event, the company only needed to draw a small amount because a couple of asset sales were completed by the company to provide cash. Mr DeVoe described it as a "back-stop". "We drew very little of that bridge."

The arrangements had a continuing problem with deadlines: the first was for December 14, the next for the year end. The problem was convincing banks that the deadline was indeed an important date, when at least two had passed without apparent effect. The ideal, bankers decided, would be for there to be a credible deadline, known among the banks, but which was not known to the outside world. This proved to be impossible. When a Midland spokesman indicated in mid-January that the banks were gunning for the end of the month, there was chagrin at Citibank.

This influenced Mr Rhodes, and when talk began of obtaining roll-overs from the end of January for a further month "I objected," he said. "Rupert was concerned over the negative impact such a delay would have on his company's business." Roll-overs were agreed but only for two weeks, and the pressure on the banks to sign was unrelenting. When the agreement of the last bank finally came through in the early hours New York time, of February 1, Mr Murdoch and his team sat up waiting for it.

The completion of the deal made Montagu and Citibank each about US\$15m richer, not counting the substantial fees due to them as lenders. Mr Murdoch thinks he got value for money: each had 10 people working full-time on the deal and the participation of many others from the bank chairmen down.

The completion of the debt restructuring does not mean Mr Murdoch can rest. There have been questions about whether his company has been given enough time. But given the difficulties to secure agreement on the deal, the co-ordinating banks say they doubt that a restructuring that gave the company an easier time would have been possible to sell to lenders.

Mr Murdoch sees one drawback as the fact that the company will have to start negotiations with banks for refinancing "pretty much in the second year". Going forward, he and Mr DeVoe speak of becoming less dependent on banks for financing and building up long-term debt. "As the markets improve," said Mr Murdoch, "we'll be looking to reducing our dependence on banks and taking in a degree of public debt."

They also aim to reduce the number of bank lenders. They would like to replace large banks selling participations except in meaningful amounts of, say, US\$50m but "don't know whether we'll have the power to do it."

By next February, the company must repay US\$800m to the banks, US\$900m to redeem the bridge, and US\$400m in three six-monthly instalments after that. When the agreement runs out in February 1994, US\$5.6bn falls due.

It appeared to have no doubts about these payments being made, and planned to make them ahead of schedule. The company, he said, was making "herculean efforts" to improve profitability. "The underlying thing we're going to do is to get our earnings up by hook or by crook," he said. He has announced his willingness to sell his US magazines, apart from TV Guide, and soon expects to announce "a significant asset sale in Australia."

The restructuring was "an experience we'll remember for the rest of our lives", Mr Murdoch said. Despite the heart-stopping, it had forced him "to stop and think a lot about the business". As a result, he says: "We'll come out of this recession a lot stronger for it."

If he's right, his bank lenders will have secured for themselves a good deal: they will receive an extra US\$75m from extra interest alone in the first year.

In the long run though, the implications are less hopeful. Only a few years after the mistakes which led to the third world debt crisis, banks were again over-lending to a large group of borrowers on which they subsequently pulled up the credit drawbridge.

No longer able to bank loans into the third world, international banks had rushed into corporate lending. Perhaps the second time around, the consequences will prove less catastrophic: companies going to the wall rather than continents.

But the second time around, it is harder to dispense the banks' mistakes as had luck. At the root of their desperation to lend in the first place is a simple fact: there are too many banks chasing too little high-quality business. With their best borrowers going elsewhere for their money and depositors seeking higher returns, international banking is a declining industry with both profits and capital under severe pressure. News Corporation's problems are simply one manifestation of that.

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4th April, 1991

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INTERNATIONAL COMPANIES AND FINANCE

Nissan Motor takes over control of French dealer

By Kevin Done in London and William Dawkins in Paris

Nissan Motor, Japan's second largest car maker, is expanding its control of its European vehicle distribution network with the takeover of Richard Nissan, its French importer/distributor, in a deal valuing the company at FF361.2m (\$52.1m).

Nissan Motor is also seeking to take over the Nissan vehicle distribution operations in the UK, where it is embroiled in a legal battle with Nissan UK, its privately-owned distributor.

The company, the leading Japanese make in the European car market, already holds a 9.55 per cent stake in Richard Nissan.

It has reached agreement with the Richard family to acquire the 72.09 per cent stake

at a price of FF1.253 per share valuing the holding at FF229.9m.

The share price has risen steeply in recent days on speculation that a bid was in the offing, and the shares were suspended on Tuesday at FF1.530, a high for the year.

Nissan said the deal was expected to be completed before the end of the year. It will make the same offer to outstanding minority shareholders.

The takeover is subject to Nissan gaining French government approval and the bid comes at a sensitive moment with France still taking the hardest line of any EC member state against Japanese car

imports.

Takeovers of French companies by non-European Community businesses must be vetted by the French Government, one of the few foreign investment controls left in France.

Mr Roger Fauroux, industry minister, said the government was "reflecting" on the plan, but gave no clue as to the likely outcome. France has previously sought unsuccessfully to limit the free circulation of UK-built Nissan cars.

It limits Japanese car imports to around 3 per cent of the market and only allows five Japanese car makers, Nissan, Mazda, Toyota, Honda and Mitsubishi, to market vehicles in France.

Improved margins boost Tesco by 27.7%

By Maggie Urry in London

TESCO, the UK food retail group, just beat its profit forecast made with its 2572m rights issue in January, reporting pre-tax profits excluding property gains of £417.1m (£756m) against £396.6m, a rise of 27.7 per cent.

The prediction was for profits of not less than £416m for the year to February 23. The shares rose 3p to 273p.

Sir Ian MacLaurin, chairman, said the group was suffering from few adverse effects from the recession, although sales growth slowed slightly in the second half of the year. Tesco's share of the grocery market had risen to 9.2 from 8.7 per cent, he said.

He forecast another successful year, although admitting that falling food price inflation with rising costs presented challenges.

The profit increase came on a turnover rise of 17.5 per cent to £6.35bn excluding value added tax, and reflected a rise in net profit margin to 6.6 per cent from 6 per cent. The margin was 4.6 per cent in 1985-86.

The increase is due to the higher margins Tesco extracts from its large, modern, "conforming" stores, the use of electronic point-of-sale (Epos) scanning and its central distribution.

Mr David Malpas, managing director, said that he could foresee further margin improvement with the help of developments which might be "just as exciting and important as Epos".

Following the rights issue, the year-end balance sheet had net cash of £177m against net debt of £317m.

Property profits were £19.1m, against £35m previously, and interest receivable was £19.1m against £9.8m against £53.2m, compared with £45.3m was capitalised. Profit sharing took £22m against £17.2m.

Fully diluted earnings per share, excluding property profits, rose 24.3 per cent to 16.6p. The final dividend is 3.6p (2.8p) as promised, to give a total of 5.25p (4.17p adjusted for the rights).

Lex, Page 14

Sun Alliance lifts payout despite fall

By Richard Lapper in London

BOOYED BY the strength of its balance sheet, Sun Alliance, the largest of the UK composite insurers, yesterday said it was able to absorb 1990 pre-tax losses of £180.5m (£306m) and increase its dividend by 12 per cent.

Attributing the losses to rate competition combined with heavy weather and recession-related claims, Mr Roger Neville, chief executive, described the result as "manifestly unacceptable".

Yet, despite a 30 per cent fall in the value of shareholders' funds during 1990, Sun Alliance's solvency margin (net worth as a percentage of premiums) is significantly higher than those of main competitors. Three of Sun Alliance's

large competitors - Guardian Royal Exchange, Royal Insurance and General Accident - posted a 40 per cent-plus fall in the value of their shareholders' funds in 1990.

Underwriting losses amounted to £550.8m, with losses from UK business plunging to £461.3m against £12m and accounting for more than two-thirds of the total. Profits from the group's life business amounted to £47.7m against £40.5m. Investment and other income contributed £322.2m to earnings compared with £341.8m.

Underwriting losses in the last quarter of the year in the UK were particularly heavy. Sun Alliance has paid claims on a large number of commercial

fires and also made a provision for several million pounds against professional indemnity claims, which have arisen from alleged errors and omissions on the part of property surveyors.

Sun Alliance financed the whole of its losses and the £111m needed to pay its dividend by drawing from shareholders' funds, which slumped by nearly a third to £2,038m at the end of 1990 compared with £2,937m at the end of 1989.

The value of equity and fixed-interest investments fell by £260m during 1990, while property values declined by £100m. The strength of sterling also reduced the value of foreign currency assets by £200m.

The company is sanguine

about the decline, however. Since the beginning of the year the upturn in the equity markets and revival of the dollar has led to some recovery, improving the group's solvency margin from 81 per cent at the end of 1990 to an estimated current level of 90 per cent.

The company is also confident that rate increases - even in the highly competitive industrial risks sector - can be secured this year. House structure rates and motor rates have been increased by 10 per cent and 9 per cent respectively and the company believes there are hopeful signs of stability returning to the marine and aviation markets.

Lex, Page 14

Pembridge halts DRG break-up

By Andrew Bolger in London

PEMBRIDGE Investments, a highly-leveraged Bermudan investment vehicle, has halted its break-up of DRG, the UK paper and packaging group.

DRG, which included brand names such as Sellostaple and Bostitch stationery, was bought for £597m (£1.3m) in cash in 1989 after a bitterly-contested takeover battle.

Pembridge is headed by Roland Franklin, a long-standing associate of Sir James Goldsmith, the Anglo-French entrepreneur. Mr Franklin said he intended to unlock DRG's unrealised value by disposing of peripheral activities.

However, Mr Franklin's son,

Martin, said yesterday: "In response to the general economic climate and the effects of the Gulf war, Pembridge Investments has decided to withdraw all its assets from the market for the time being. In the light of this strategy, Pembridge has effected a refinancing that will enable the group to retain and develop its business for growth and enhancement of capital value."

Pembridge has sold 15 DRG businesses, including the Basilston Road stationery group, for £340m. It retains the Sellostaple business, renamed Adhesive Technology, medical packaging, cartons and rigid plastic

manufacturing. Mr Martin Franklin said although Pembridge had withdrawn the remaining DRG businesses, it would not turn down an "irresistible" offer. However, Pembridge viewed itself as a long-term holder of these businesses and would continue to invest in them.

Mr Franklin would not give details of the refinancing package but said it removed pressure from Pembridge to sell until the market improved. No new lenders had come into the original £555m loan consortium, but Citibank, the lead banker, had reduced its exposure.

Norwegians plan oil expansion

By Karen Fosell in Oslo and William Dufforce in Geneva

TWO NORWEGIAN oil and gas engineering and equipment supply companies are making acquisitions which will allow them to break out of the North Sea offshore oil and gas market.

Kvaerner group is expected today to announce the acquisition of Singapore-based R. J. Brown and Associates, the pipeline engineering, terminal and sub-sea production equipment group.

R. J. Brown and Associates

has an annual turnover of about \$80m and a staff of 165. The company also has offices in Houston although it has engineered oil and gas pipeline projects throughout the world.

In another deal announced yesterday, ABB Asea Brown Boveri, the European electrical and engineering group, plans to acquire full control of Vetco Gray, a US manufacturer of production equipment for the oil and gas industry, based in Houston, Texas.

ABB is to increase its stake from 19 per cent of the voting stock to 100 per cent by buying the controlling interest in Vetco Gray acquired by Bain Capital, a private investment company, in June 1989. The purchase is subject to approval by US regulatory authorities.

A price was not disclosed, but a US source said ABB was paying substantially less than the \$79m it received from the sale of the Dry Branch plant of Georgia Kaolin.

Compaq to buy into 3D graphics

By Louise Kehoe in San Francisco

COMPAQ Computer, a leading personal computer manufacturer, is to acquire a stake in Silicon Graphics, the California-based maker of computer workstations with three-dimensional graphics. The companies have also agreed to co-operate in product development.

The alliance is a precursor to the formation of a powerful computer industry group that is expected to announce plans next week to develop a new generation of advanced desktop computer technology. Compaq will acquire a 13 per cent equity stake in Silicon Graphics for \$135m. In addition, Compaq will provide Silicon Graphics

with \$50m to fund R & D. Compaq and Silicon Graphics are expected to join forces with MPE Computer Systems, Digital Equipment, Microsoft and the Santa Cruz Operation to develop a new standard for desktop computers that will blend technologies from technical computer workstations with the ease of use features of personal computers.

In addition to its alliance with Compaq, Silicon Graphics announced an agreement with Microsoft, providing the personal computer software giant with access to Silicon Graphics' graphics technology.

The leading graphics capability we provide today could

very well become an important graphics standard on the desktop computer of the 1990s. The potential impact on individual users could be significant," said Mr Edward R. McCracken, president and chief executive of Silicon Graphics.

Mr Rod Canon, president and chief executive officer of Compaq, said: "Compaq and Silicon Graphics are creating a long-term strategic relationship. The combination of Silicon Graphics' dominance in advanced technologies such as computer graphics and our industry leadership in the business computer market will have a major impact on the computer industry."

Accec-UM sees profits tumble to BFr3.4bn

By Andrew Hill in Brussels

ACEC-UNION Minière, the Belgian non-ferrous metals group, yesterday underlined the volatility of its sector last year when it announced that pre-tax profits in 1990 had fallen to BFr3.4bn (\$58m), compared with BFr11.9bn in 1989.

Accec-UM, 82 per cent of which is owned by Société Générale de Belgique, said the uncertain market conditions made it impossible to predict what would happen in 1991 as a whole but warned that the dollar exchange rate and the continued downward trend in metal prices had led to a small operating loss in the first quarter of the year.

The group, formed in 1989 from a merger between Union Minière and the ailing Accec group, blamed the weak dollar and the 10 per cent drop in the price of zinc for the collapse in its profits last year.

Those factors alone accounted for about two-thirds of the decline, said the company, which was also forced to revalue its stocks downwards by about BFr800m.

After extraordinary gains of BFr1bn against BFr7.1bn and tax charges, net profits stood at BFr3.82bn compared with BFr19.9bn. The company said it would pay a gross dividend of BFr120 per share for 1990 against BFr168 for the previous 12 months.

CMB reports 14% fall to FF1bn

By George Graham

CMB Packaging, the Franco-British cans and plastic bottles group formed two years ago by Carand and Metal Box, has reported a 14 per cent drop in net profits last year to FF1.0bn (£175m).

The fall is in line with the warning issued in December by Mr Jean-Marie Descarpentries, CMB's chairman, with heavier than expected restructuring and financial costs offsetting a rise in operating earnings.

The group expects the reorganisation and investments it had carried out over the past

two years will lead to a noticeable increase in ordinary profits in 1991, and that it had therefore decided to maintain its dividend at FF4.60 a share.

CMB said it had made a FF364m charge for exceptional restructuring costs, but the cash impact of these costs, including the utilisation of provisions made the previous year, was FF590m.

However, last year's accounts also included an exceptional profit of FF460m on the sale of CMB Acier, the group's steel production unit.

Net financial expenses rose by 12 per cent to FF725m, but the group said it had since improved its financial position through the issue of FF1.3bn of perpetual subordinated debt in January, as well as £200m of preference shares issued by a UK subsidiary last November.

After these operations, the group's total financial debt was nearly halved to FF2.8bn, representing 19 per cent of its equity and quasi-equity.

Operating profits in the main packaging sector rose by 11 per cent to FF2.2bn.

SAINT-GOBAIN

SAINT-GOBAIN IN 1990
NET INCOME OF 3,35 BILLION FRENCH FRANCS
CASH FLOW ABOVE 8,4 BILLION FRENCH FRANCS

The Board of Directors of Compagnie de Saint-Gobain met on March 14, 1991 and approved the consolidated financial statements of the Group for 1990. The key financial consolidated figures are as follows:

In millions of French Francs	1990	1989
Sales	69,076	66,093
Operating income	8,022	8,735
Income before tax and before results on sales of non-current assets	6,457	7,354
Net income before minority interests	3,942	4,593
Net income	3,359	4,311
Net income excluding profits/losses from the sale of non-current assets	3,458	3,686
Resources from operations (cash flow)	8,394	8,179
Capital expenditure on plant and equipment	5,990	6,202
Total investments	19,447	10,788
Total shareholders' equity	32,704	30,647
Net indebtedness	19,389	9,882
Employees (as at December 31)	104,367	87,816

The Group's sales increased by 4.5 %, with NORTON being consolidated for 5 months and SOLAGLAS for 6 months, while they decreased by 3.8 % on a comparable basis in French Francs.

They are split : France, domestic market 29 %, exports from France 12 %, other European countries 39 %, countries outside Europe 20 %.

Operating income is stated after the depreciation charge of FF 4 105 million (+ 15 %) and a charge for provisions of FF 706 million (- 19 %).

Income before tax and before results on sales of non-current assets is stated after net interest expense (FF 1 433 million) which rose by FF 277 million because of the impact of the year's acquisitions on indebtedness, and after reorganisation and other charges (FF 405 million) down by 24 % when compared to 1989.

Net income before minority interests includes a loss arising from the sale of non-current assets of FF 165 million which is mainly due to the disposal of SAGIPA, a subsidiary of Pechel-Mousson S.A. In 1989, the Group recorded a capital gain of FF 519 million. This caption is stated after provision for income taxes of FF 2 219 million, against FF 2 783 million in 1989.

Net income is after deduction of FF 583 million for minority interests in the Group's subsidiaries (- 9 %).

Net income amounts to FF 3 359 million compared to FF 4 311 million in 1989. Excluding results on sales of non-current assets, net income amounts to FF 3 458 million, compared to FF 3 686 million in 1989.

Earnings per share based on the number of shares issued at December 31, 1990 (65 226 625) are FF 51.50 against FF 69.47 at December 31, 1989 (62 055 010). Excluding results on sales of non-current assets, they are FF 53.02 per share, against FF 59.40 in 1989.

Cash flow increased slightly and accounts for 12 % of sales, as last year. It largely covers capital expenditure which has started to decrease after the considerable efforts in recent years (over FF 25 billion since 1986).

Financial investments have been particularly high this year (FF 13 467 million). This is due to the major strategic acquisitions which took place during the year, notably those of Norton in the United States and Solaglas in the United Kingdom. As a consequence, net indebtedness increased by FF 9 507 million and represents 59 % of shareholders' equity, thus showing an improvement over the estimates published last January.

Employees at December 31 1990 include those of Norton and Solaglas who newly joined the Group.

The Board of Directors has also approved the statutory accounts of Compagnie de Saint-Gobain, the parent company (holding) of the Group. These accounts show a profit of FF 2 260 million, against FF 950 million in 1989.

Accordingly, it will be proposed to the Annual General Meeting of Shareholders of Compagnie de Saint-Gobain, which will be convened for June 14, 1991, dividends of FF 946 million, against FF 900 million last year. The dividend per share is therefore FF 14.5 the same as the dividend paid in 1990. A tax credit of FF 7.25 per share should be added, giving a gross dividend of FF 21.75 per share. The dividend should be payable in the first two weeks of July 1991. As last year, it will be proposed to offer shareholders the possibility of opting for the payment of the dividend by way of shares.

COMPAGNIE DE SAINT-GOBAIN
INVESTOR RELATIONS DEPARTMENT
Tel. : (33) (1) 47.62.33.33.

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GARANTI BANK

For further information and a copy of our Annual Report (with audited financials) together with the 1990 third quarter report, please contact:
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Mr. İlhan Nebioğlu (London Representative Office) 141-142 Finchchurch St. London EC3M 6BL Tel: (44-71) 626 3803 Tlx: 8815102 galo g Fax: (44-71) 629 55 82

UK COMPANY NEWS

Wiggins Teape falls 9% to £158m in hectic year

By John Thornhill

WIGGINS TEAPE Appleton, the paper group, yesterday reported its first set of annual results as an independent public company after a hectic year which saw it demerge from B&W Industries and later merge with Arjomari-Prioux, the leading French paper maker.

Against a backdrop of tough trading conditions which have left many rival North American and Scandinavian paper companies struggling, WTA recorded a 9 per cent fall in taxable profits from £178.5m to £158.2m in 1990. Sales were virtually static at £1.51bn.

Earnings per share slid to 20.5p (21.5p), but the company announced a final dividend of 5.05p giving a total pay-out of 8.35p, as forecast when the company was floated last June.

WTA said depressed pulp prices and cost pressures on paper products affected its profitability on both sides of the Atlantic, with poor results from the forestry, pulp and commodity paper sectors.

Appleton Papers, WTA's North American arm, introduced a range of higher value-added papers during the year - including a recycled carbonless paper - and increased its production capacity by 35,000 tonnes.

North American operating profits rose in dollar terms, but fell to \$91m (\$88.1m) after an adverse currency factor of \$7.6m was taken into account.

WTA's paper manufacturing activities produced the vast bulk of operating profits and their contribution rose from £136.1m to £142.6m. Paper merchandising profits increased from £12.5m to £13.5m.

But these gains were dragged back by a sharp deterioration in WTA's forestry and pulp businesses and by a drastic fall in the contribution from the Portuguese Sopocor mill. Together these businesses saw profits drop from £46.8m to £12.3m.

Although its attempts to sell the Sopocor stake to Stora, the Swedish paper company, were blocked by the Portuguese government, WTA was still confident that it could dispose of the holding.

WTA's merger with Arjomari was only concluded on December 24 and the French company's figures were not included in this set of results.

But WTA provided a proforma profit and loss account for the combined company showing pre-tax profits rising slightly from £259.6m to £262.6m on sales of £2.6bn (£2.42bn). Earnings per share would have worked out at 21.5p (21.3p).

Mr Cob Stenham, chairman, said: "The merger is beginning to work and we are ahead of schedule in implementing the synergies and other benefits that the whole merger was predicated on."

Although trading conditions remain difficult, we remain decidedly confident," he added.

See Lex



Cob Stenham: the merger is beginning to work

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Although trading conditions remain difficult, we remain decidedly confident," he added.

See Lex

Redoute says £49m for Empire is generous

By Maggie Urry

REDOUTE CATALOGUE, the French mail order group, said yesterday that its £49m bid for Empire Stores of the UK, was "generous" compared with the price paid last month by Otto Versand, the German group, for Gratian, a larger competitor to Empire.

The offer is part of the shake-up taking place in the mail order industry which has included Otto's £165m final offer for Gratian last month and the expected sale of the Littlewoods mail order business. Redoute Catalogue is part of La Redoute, in turn 54 per cent owned by An Franchises, the French retail group.

The assertion came in Redoute's offer document published yesterday. Redoute said Empire shareholders were being offered a higher multiple of assets than Next, the high street retailer, received for Gratian, after adjusting for the level of debt in each company.

The document also said that the offer for Empire was at "a higher multiple of operating profit and broadly the same multiple of turnover, despite Empire having a weaker market position than Gratian".

Otherwise the document was a low-key one, repeating much that Redoute had said when it launched its 125p cash per share offer.

The bid was triggered last month when Redoute bought a 12 per cent stake in Empire, taking its holding to 37.5 per cent. Observers said that they had not expected the offer document to start a "sizzling match" since Redoute had been a shareholder in Empire since 1989, had seats on the Empire board and had been working cordially with the Empire management for some time.

However, there have also been suggestions that the bid is not being pursued vigorously. Redoute has ruled out any increase in its offer and the Empire share price has stubbornly remained a few pence above the offer price since Empire rejected the bid. Yesterday Empire's shares were unchanged at 131p.

Wilson (Connolly) slides 42% to £31m

By David Owen

POORER PROPERTY results and a sizeable provision against both residential land holdings and property development have eaten into annual profits at Wilson (Connolly) Holdings, the Northampton-based housebuilder.

Pre-tax profits for the year to December 31 slipped 43 per cent from £54.24m to £31.07m. The result breaks a 16-year sequence of uninterrupted profit growth at the company.

"We are not immune to the economic fortunes of the country and have found it necessary to cut costs whilst strengthening the fabric of the company for future growth," the group said.

The shares edged up by 2p to 199p.

The £12m exceptional provision was made up of £6.5m against the group's residential land holdings and £5.5m against its property development programme.

"We do not capitalise interest so we are not facing some of the horror stories that could exist, and we have said in addition that a little bit here and a little bit there needs to come off," said Mr Ian Black, managing director.

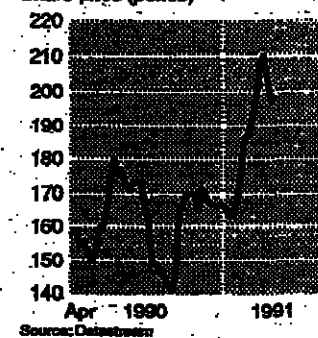
During the year, the group cut its debt - including off-balance-sheet finance - to £28.5m, compared with shareholders' funds of £180m. The interest bill weighed in at £4.1m, against £6.4m in 1989.

By division, housing generated the lion's share of profit before exceptional items, contributing £38.08m on turnover of £144.77m, against £35.51m on turnover of £125.78m a year earlier.

Profits from construction doubled to £4.48m (£2.08m), while those from property slid to £5.58m (£16.7m). Overall, turnover advanced to £196.81m (£192.64m).

Wilson (Connolly)

Share price (pence)



The Wilson Homes unit sold 2,350 homes during the year - its second-highest total ever - with the average selling price dropping to £59,500 from £64,500.

Excluding land sales and provisions, housing profits came to £31.7m (£31.5m), giving

a net profit margin of 23 per cent. The group is looking to add to its land bank, which currently has a book value of £18m, having consumed 1,800 more plots than it bought during 1990.

Wilson Construction achieved record profits on static turnover, in spite of pressure on margins as a result of the deteriorating property sector. Enquiries will have to be turned into firm orders if the unit is to sustain progress, the company said.

Wilson Connolly Properties formed the going "tough". Profits were taken on the sale of office buildings in Hampshire, the last phase of a distribution park at Brackmills and two industrial units in Northampton.

Earnings per share tumbled to 11.3p (19.6p). A final dividend of 2.53p (2.3p) is recommended, making a total of 3.74p (3.45p).

Pension boost for Ash & Lacy

By Michio Nakamoto

ASH & LACY, the West Midlands-based galvanizing and steel products group, increased pre-tax profits for the year to December 28 to £5.05m from a previous £4.92m.

The rise came in spite of lower turnover of £56.34m (£61.5m), due to the disposal of its building products division in July 1990.

Operating profit fell to £4.8m (£5.18m). The results were helped by a pension credit of £114,000 (charge of £130,000). Rent income rose to £164,000 (£141,000).

Mr Howard Marshall, group managing director, said the rise in profits reflected

both the "pension freebie" of over £200,000 and a "useful contribution" from two acquisitions in the fourth quarter.

These were Social Navigation de Galvanisation, a steel galvanizing company, and Eden Material Services, a distributor of stainless steel hollow bar and special tube, which were acquired for a total of £2m.

Last year, the non-ferrous metals stockholding and distribution division suffered a sharp decline in margins from about 20 per cent to between 3 and 4 per cent due to the fall in copper prices. However, it did manage to stay in profit.

The downturn in that divi-

sion was offset by a significant increase in steel galvanizing. The contribution from its perforated metal activity was level.

Earnings per share rose to 13.63p (13.25p). The final dividend is maintained at 2.5p for an unchanged total of 6.4p.

With its strong balance sheet - net debt is £1m and gearing 5 per cent - the group said it was well placed to take advantage of opportunities for expansion. However, while margins are holding up, sales were down and the outlook was too uncertain to make any forecasts for the year, Mr Marshall said.

Wiltshire unveils loss and £1.44m rights

By Philip Rawstorne

The Wiltshire Brewery yesterday announced a £1.44m rights issue to fund pub acquisitions and also reported a pre-tax loss of £393,000 for the year to September 30.

Mr Graham Axford, chairman of the USM-owned brewer and pub retailer, said the 4-for-6 rights issue at 22p per share - fully underwritten by Guidehouse Securities - would enable the company to take maximum advantage of opportunities to buy pubs.

Wiltshire is buying 12 pubs from Bass for £2.1m, funded in part by a £1.5m fixed interest loan from Bass; and acquiring the Bunker Beverage Company, which owns two pubs, for £100,000 through the issue of 222,000 new shares.

The year-end results, which bring the Wiltshire estate to 40 pubs, are expected to make an immediate profits contribution.

Wiltshire, whose beer sales suffered during peak months last year because it did not have a head brewer, saw operating profit fall to £66,000 (£257,000). Turnover, however, was 67 per cent up at £1.35m.

Exceptional items included £214,000 of bad debts and compensation, and investment write-offs of £84,000. Interest charges rose to £181,000.

Mansfield buys 29 Courage pubs

By Philip Rawstorne

Mansfield Brewery has agreed to buy 29 pubs from Courage, Fosters' Brewing UK subsidiary, for £11.6m. The east Midlands-based brewer currently leases the pubs from Courage.

The deal will increase Mansfield's total estate to 349 pubs and extend it into areas of Yorkshire.

Mr Ron Kirk, managing director, said that the pubs had been selling Courage beer but, apart from Fosters' lager, would now sell Mansfield's own products.

After start-up costs, the effect of the acquisition on earnings is expected to be neutral in the 1992 year.

Boxmore Intl shows advance to £2.7m

Despite increasing pressures in its area of the packaging industry, Boxmore International raised taxable profit by 18 per cent, from £2.31m to £2.74m, in 1990.

Turnover at the USM-quoted company rose 14 per cent to £18.52m (£16.2m). Operating profit came to £1.98m (£1.64m).

A final dividend of 4.4p is recommended, lifting the total to 6.4p (5.55p). Earnings per share worked through at 20.2p, up from 18.4p last time.

Lovell sells Marlow estate for £15.6m

YJ Lovell (Holdings) has sold its Thames Industrial Estate at Marlow, Bucks, for £15.6m cash. The buyer is TSB Group Pension Trust.

The property was held in three separate elements. One, sold for an initial £6.84m, comprises two recently built unit office buildings. Additional consideration depends on future rental levels.

The second and third elements were sold for £2.01m to £1.8m in the year to September 30 1990, after being affected by a full year's cost of new services.

Advertising revenue rose by 8 per cent despite the difficult trading conditions, and turnover reached £7.55m (£6.77m).

Earnings per share were 3.5p (4.83p) and the dividend is 1p (1.25p).

Southern Radio down to £1.8m

Southern Radio, the independent radio operator in the Brighton, Eastbourne and Hastings areas, saw pre-tax profits fall from £2.01m to £1.8m in the year to September 30 1990, after being affected by a full year's cost of new services.

Advertising revenue rose by 8 per cent despite the difficult trading conditions, and turnover reached £7.55m (£6.77m).

Earnings per share were 3.5p (4.83p) and the dividend is 1p (1.25p).

National & Provincial Building Society

£200,000,000 Floating Rate Notes 1996 Notice is hereby given that the rate of interest has been fixed at 12.75% p.a. and that the interest payable on the relevant interest payment date 27 June, 1991 against coupon 21 will be £159.11 per £100,000 Note and £3,182.15 per £100,000 Note.

Agent Bank: Lloyds Bank Plc

Weekly net asset value

Tokyo Pacific Holdings (Seaboard) NV, as at 25/3 was US\$ 165.33. Listed on the Amsterdam Stock Exchange. Information: PricewaterhouseCoopers NV, Rokin 55, 1012EK Amsterdam. Tel. +31-20-52111888

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March 1991



محكمة الامم المتحدة

ASH & LACY plc

1990 RESULTS

YEAR TO DECEMBER	1990	1989
Profit before tax	£3.1m	£2.9m
Earnings per share	13.63p	13.25p
Dividend	2.53p	2.30p

"A solid year despite difficult conditions"

The company has achieved a significant improvement in the economy

David Fletcher
Chairman

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Potential hazards litter the road ahead, warns Patrick Harverson

AMERICA

Senior markets slumber as second-liners advance

Wall Street

ALTHOUGH second-liners maintained their upward momentum yesterday morning, the main markets slumbered as investors stopped to catch their breath after Tuesday's big gains, writes Patrick Harrington in New York.

By 12.30 pm the Dow Jones Industrial Average was up just 3.71 at 2,948.76 and by midday the Standard & Poor's was up 1.49 at 380.99. The Nasdaq composite of over-the-counter stocks, however, was up 4.07 at 496.21 at another all-time high.

Turnover on the Big Board was heavy at 107m shares, and with advancing shares outpacing declining shares by almost two to one, the overall tone of the market remained firm.

Analysts had expected some consolidation after the 63-point rise in the Dow on Tuesday, but demand for second-liners, especially companies with proven earnings records, had been expected to remain strong. As for the Dow, a breakthrough above the 3,000 mark is confidently expected, probably within the next week.

Trading in Chemical Bank was delayed at the start after a long queue of buyers created an order imbalance. The demand was stimulated by an upgrade from Kidder Peabody, which changed its rating on the stock from a sell to a buy.

citing good earnings momentum, better credit quality and a lower risk profile at Chemical. By midday the shares had climbed 1% to \$19 in active trading.

Other banks, helped in recent days by hopes of lower interest rates, firmed alongside Chemical. Citicorp rose 3/4% to \$15 on turnover of 1.4m shares. Chase Manhattan added 3/4% to \$16. J.P. Morgan advanced 1/4% to \$48 and Manufacturers Hanover climbed 3/4% to \$56.

Silicon Graphics slipped 3/4% to \$39 on turnover just short of 1m shares after the company warned that fiscal third quarter earnings would not match the 49 cents a share achieved in the second quarter.

Elsewhere in the \$113.3, shrugged off the news that Duff & Phelps, the credit rating agency, had downgraded some of the group's debt because of pressures on profitability, especially in mainframes.

Elsewhere in the computer sector Digital Equipment put on 3/4% to \$64. Compaq rose 3/4% to \$65.5 after it agreed to buy a 13 per cent stake in Silicon Graphics, and Hewlett Packard rose 3/4% to \$61.

Dillard Department Stores firmed 3/4% to \$106 after the 3m shares owned by Vandemere, a Dutch group, were sold successfully into the market at \$99 a share. Cabletron rose 3/4% to \$39 following reports that the

company is comfortable with analysts' estimates of fourth quarter earnings of 30 cents to 40 cents a share.

On the over-the-counter market, Imatron jumped 3/4% to \$24 on turnover of 1.6m shares as buyers continued to pick up the stock on the news that the company had a \$4m licensing fee from Siemens, the German computer group.

ADT recovered from Tuesday's declines, rising 3/4% to \$15 in busy trading. The shares had been weaker in reaction to lawsuit from Laidlaw, which will attempt to overturn a standstill pact preventing Laidlaw from acquiring a larger stake in ADT.

Price Co climbed 3/4% to \$48 after the company reported second quarter earnings of 56 cents a share, up from 51 cents a share at the same stage a year earlier, and revenues of \$1.4bn, up from \$1.1bn.

Canada

FOLLOW-THROUGH buying after Tuesday's rise in New York lifted Toronto stocks across the board in early trading. The composite index gained 15.7 to 3,532.0. Advances led declines by 146 to 88 on volume of 6.8m shares.

Laidlaw B shares rose slightly after a positive newspaper article. The stock gained 3/4% to \$315 on volume of 179,000 shares.

EUROPE

Frankfurt in the lead as bourses advance

THE 2.3 per cent rise overnight on Wall Street sparked off an advance by most bourses yesterday. Currency plays also continued to feature, writes Our Markets Staff.

FRANKFURT surprised analysts with its strength for the second time this week. Following a 3.97 rise to 688.97 in the FAZ index at mid-session, the DAX closed at 688.99, or 2.5 per cent higher at 1,871.50. Volume climbed from DM5.3bn to DM7.8bn.

Over the past three days, the market has risen by 4.6 per cent; yet a week ago, said Ms Barbara Altmann of B Metzler in Frankfurt, most observers were expecting a further decline. The recovery, she said, reflects recoveries in the bond market and the D-Mark.

This week, a fall in average bond yields from 8.62 to 8.57 reflects the authorities' decision to raise the government bond issues. Over the past week, the D-Mark has recovered against the dollar, from around DM1.72 to DM1.67. Financials, chemicals, engineering and steel led yesterday's gains. Hoechst, the steel-

maker which has moved into high-tech engineering, jumped to third in the most active stocks list, trading in DM696m as its shares rose DM25.50 to DM287 on a large buy order. Metallgesellschaft rose DM21.50 at DM513, still excited by Daimler's decision to take a 10 per cent stake.

AMSTERDAM gained 1.9 per cent on institutional buying. The CBS Tendency index rose 1.8 to a year's high of 98.2 in turnover estimated at F160m to F170m. Among the winners, Philips jumped F1.70 or 6.1 per cent to F29.70, mostly on foreign demand, and Pirelli Tyre rose F1.40 or 6.4 per cent to F129.40 in spite of its sombre 1991 forecast on Tuesday.

Aegon, the insurer, added F1.20 to F183.70 after announcing results in line with expectations and raising its dividend. These results were the company's first results produced on less conservative accounting principles, and were therefore of significance for the future performance of other insurers, said one analyst. Amers rose F1.10 to F153.60 and Internationale Nederland-

FT-SE Eurotrack 100 - Apr 3

Hourly changes						
Open	10 am	11 am	Noon	1 pm	2 pm	3 pm
1110.78	1111.63	1113.67	1114.34	1115.73	1115.82	1116.15

Day's High 1117.27			
Day's Low 1110.75			
Apr 2	Mar 28	Mar 27	Mar 25
1100.81E	1093.14	1090.17	1076.41

Base value 1000 (20/10/80) 5-Correlated

The FT-SE Eurotrack 100 index for April 2 was overstated throughout the day by +12.95 because of an error in the peseta/dollar exchange rate, said the International Stock Exchange. For the same reason the Eurotrack 200 index was overstated by +7.74. The table shows the corrected closing figure for April 2.

den added F1.70 to F152.50. Falck rose F1.30 to F119.70; the transport and storage company is due to report figures today.

PARIS advanced in fairly busy trading, with the CAC 40 index up 24.79 or 1.4 per cent at 1,851.89. Turnover rose to about FF2.7bn from FF2.5bn. Alcatel Alsthom, the electrical engineering group, added FF8 to FF121 on volume of 337,930 shares. As the bourse closed, the company released its 1990 results and announced an offer to buy out minority

shareholders in three subsidiaries through a share swap. The three units, Générale Occidentale, Saft and Locatel, were suspended on Tuesday.

Alcatel's profits rise was as good as expected, said one salesman. He added that the current trend towards buying in minorities was technically positive for the market, as it reduced the free float and so helped to push prices higher. Pernod gained FF4 or 5.5 per cent to FF121 with 45,450 shares exchanged. The drinks group said that it had not ruled

out selling its stake of about 2.5 per cent in Suès, which added FF3.30 to FF34.30.

MILAN's Comit index closed 6.96, or 1.3 per cent, higher at 592.02, led up by Generali, Cir and Olivetti. The insurer enjoyed US interest and rose L750 to L35.800.

Mr Carlo De Benedetti's key holding company, Cir, rose L80 or 3.4 per cent, to L2,840, and Olivetti by L22 to L4,040 in late trading. Meanwhile the Fiat group retailer, Rinascente, put on L60, or 4.3 per cent, to L6,280 following Tuesday's higher profits for 1990.

ZURICH rose 1 per cent, the Credit Suisse index closing 5.9 higher at 556.9. Foreign buying centred on chemicals, where Ciba-Geigy registered rose SFR80 to SFR2,640. Banks climbed on interest rate hopes. Union Bank registered closing SFR27 higher at SFR771.

STOCKHOLM saw foreign interest in its big consumer durables companies. Electrolux rising SEK7 to SEK237 and Volvo SEK11 to SEK230. The Aktievarlden General index closed 18.90, or 1.7 per cent, higher at 1,112.20.

Austral decision inspires Argentina

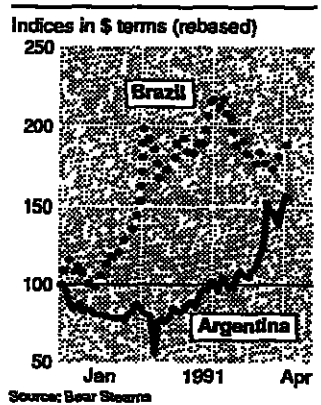
John Barham explains the recent surge in Buenos Aires while, below, Victoria Griffith talks to the São Paulo exchange president

THE NARROW streets of the Buenos Aires financial district swarmed with people a couple of weeks ago. Anxious crowds watched in silence as monitors in the windows of brokerages relayed the action at the city's stock market. Far from being a witness to disaster, as so often in the past, the Buenos Aires Stock Exchange had been spectacularly resilient.

Turnover hit a record \$30.5m on March 21; the exchange's Merval index climbed 28 per cent on the same day, while the dollar-adjusted index gained 23 per cent, raising market capitalisation to \$5.31bn.

Since then, the market has stabilised after three days of profit-taking which pulled it back down 8.8 per cent. It has even extended its gains, says Mr Marc Wenhammar of Latin American Securities in London, pointing out that Tuesday, the dollar-adjusted index had risen a net 2.5 per cent since March 21. Volume has also remained high, at \$18m on Tuesday, compared with \$3m a day six months ago.

On March 30, the day before the surge, Mr Domingo Cav-



allo, economy minister, announced that the austral, Argentina's currency, would be made fully convertible on April 1 and the exchange rate would not be allowed to fall below 10,000 australs to the dollar. Mr Domingo Cavallero, president of the São Paulo Stock Exchange, has reasons to be optimistic. Trading volumes have doubled since their low point last year, and the prospect of more foreign money coming into the market has given stock prices an added lift.

The government's new rules for equities, announced two months ago, will allow direct foreign investment in Brazil and reduce the amount of time foreigners have to hold on to stock. Mr Vidigal believes the rules could go into effect within the next 60 days and is predicting a rally leading up to the event.

Things have improved so much on the trading floor that Mr Vidigal has decided that the São Paulo exchange (Bovespa) no longer needs a b. He backed out of a scheduled merger with the Rio de Janeiro Stock Exchange a couple of weeks ago, claiming that Mr Fernando Nabuco, Bovespa's former president, had given too much away in making the deal. "Bovespa, which has the lion's share of the market in Brazil, must also have most of the power," says Mr Vidigal. The exchanges' presidents were said to have fallen out over Rio de Janeiro's status as the "political seat" of the combined exchanges.

Notwithstanding all the good news, there are some clouds on the horizon for

ASIA PACIFIC

Strong yen and US gains spur Nikkei

Tokyo

HOPES OF monetary easing, triggered by the stronger yen, together with the overnight surge on Wall Street, brought in broadly based buying yesterday, writes Emilio Terazono in Tokyo.

The Nikkei average gained 528.06 or 2 per cent to 26,780.06. It opened at the day's low of 26,322.71 and reached a high of 26,803.43 near the close.

Volume expanded to 650m shares from 400m; domestic institutions were spurred into action by heavy foreign buying. Rises led falls by 806 to 194, with 129 issues unchanged. The Topix index of all first section stocks climbed 30.86 to 2,007.56, and in London trading the ISE/Nikkei 50 index advanced 27.06 to 1,529.29.

The yen's strength caused a sharp turnaround in sentiment. A Jardine Fleming trader said the Nikkei supported above the 13-week moving average was also a positive sign.

Interest rate-sensitive issues were sought on expectations of a discount rate cut. Tokyo Electric Power put on Y90 to Y4,000 and Nippon Steel added Y7 to Y498.

Mitsubishi Electric, the most active issue, rose Y30 to Y817 on foreign buying. Investors were attracted because the group is gaining a strong foothold in the Middle East.

Drug manufacturers were strong on profits expectations and in anticipation of drug developments. The sector gained 3.42 per cent. Tanabe Sanyaku rose Y300 to Y1,260 and Fujisawa Pharmaceutical Y30 to Y1,980.

Railway-related shares rose on rumours that East Japan Railway plans to list later this year. Keisei Electric Railway added Y40 to Y1,790 and Tokai Y60 to Y1,590. East Japan Railway's suppliers also advanced. Omron, which has received orders for automatic ticket checking machines, appreciated Y30 to Y2,240.

Machine tool makers were strong, reflecting increased orders because of the labour shortage. Toshiba Tungaloy climbed Y60 to Y890 and Hitachi Construction Machinery Y30 to Y1,580.

In Osaka, the OSE average advanced 461.02 to 29,823.70 on volume of 58m shares, up from 33m. Sumitomo Forestry added Y50 to Y1,830; the company, which is setting up several branches, has a large order backlog in spite of sluggish housing starts.

Nihon Spindle rose by its daily limit of Y100 to close at Y1,030. Investors were attracted by brisk sales of its device to remove the chemical dioxin from water.

Roundup

ONLY THREE countries in the Pacific Basin region responded in strength to Wall Street and Tokyo. Otherwise gains were modest, and Manila declined.

HONG KONG approached the all-time high of 8,560 on the Hang Seng index, advancing

79.71 or 2.1 per cent to 3,869.70. Turnover swelled from HK\$1.24bn to HK\$2.22bn.

Properties led the rally. Traders noted that apart from the Wall Street rise, the recent recovery in the US dollar, to which the Hong Kong dollar is linked, made Hong Kong investments more attractive.

AUSTRALIA noted some south-east Asian buying as volume climbed from AF\$12m to AF\$16m and the All Ordinaries index put on 22.3 to 1,657.0.

News Corp, cutting its third newspaper title in six months, rose 30 cents to A\$9. Adelaide Steamship continued to suffer in the wake of last week's reported first-half loss, falling 3 cents to 11 cents with a heavy 4.8m shares traded, following a drop of 18 cents on Tuesday.

TAIWAN advanced by 3.1 per cent, the weighted index closing 159.54 higher at 5,344.84, but volume eased from T\$88.4bn to T\$88.3bn. Buying was targeted at mutual funds, automotive stocks and small-sized financial issues.

Brazilian strength scuppers merger plans

WITH THE Brazilian stock market registering gains of more than 100 per cent in dollar terms since the beginning of the year, Mr Alvaro Augusto Vidigal, president of the São Paulo Stock Exchange, has reasons to be optimistic. Trading volumes have doubled since their low point last year, and the prospect of more foreign money coming into the market has given stock prices an added lift.

The government's new rules for equities, announced two months ago, will allow direct foreign investment in Brazil and reduce the amount of time foreigners have to hold on to stock. Mr Vidigal believes the rules could go into effect within the next 60 days and is predicting

Things have improved so much on the trading floor that Mr Vidigal has decided that the São Paulo exchange (Bovespa) no longer needs a b. He backed out of a scheduled merger with the Rio de Janeiro Stock Exchange a couple of weeks ago, claiming that Mr Fernando Nabuco, Bovespa's former president, had given too much away in making the deal. "Bovespa, which has the lion's share of the market in Brazil, must also have most of the power," says Mr Vidigal. The exchanges' presidents were said to have fallen out over Rio de Janeiro's status as the "political seat" of the combined exchanges.

Notwithstanding all the good news, there are some clouds on the horizon for

Bovespa. The Brazilian economy is still off-course, and the latest insider trading scandal, concerning the coffee markets, has taken its toll on international credibility.

The success of privatisation, which Bovespa had been counting on to increase its market size, is also in question. "Without an international accord on debt, privatisation will not be nearly as successful as everyone had hoped," says Mr Vidigal.

In spite of Brazil's economic troubles, Mr Vidigal insists that an 18 per cent setback in the index during the first three weeks in March was just profit-taking. "Brazil's stock prices are still cheap on fundamentals," says the president. "I believe there are good days ahead."

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY APRIL 2 1991									MONDAY APRIL 1 1991									DOLLAR INDEX		
	US Index	Day's Change	Pound Starting Index	Yen Starting Index	DM Starting Index	Local Currency Index	% Local Change	Gross Div. Yield	US Index	Pound Starting Index	Yen Starting Index	DM Starting Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)					
Figures in parentheses show number of lots of stock																					
Australia (74)	134.04	+0.6	112.40	117.35	117.11	115.00	-0.8	5.90	134.83	113.92	119.58	118.18	115.88	125.25	112.74	134.22					
Austria (19)	196.59	+0.5	164.85	172.11	171.76	172.67	+0.0	1.52	195.85	165.30	173.50	171.46	172.72	222.37	167.00	280.85					
Belgium (80)	140.04	+0.8	117.43	122.59	122.35	118.84	+0.0	4.91	139.96	117.41	123.22	121.78	119.88	151.20	121.73	146.46					
Canada (116)	138.09	+1.1	115.80	120.89	120.84	115.58	+1.0	3.42	136.53	115.35	121.06	118.64	114.45	141.10	126.15	188.09					
Denmark (31)	142.09	+1.7	121.15	121.51	121.51	121.51	+0.4	4.41	140.97	120.91	121.06	118.75	118.75	122.74	121.06	188.09					
Finland (21)	117.35	-0.5	98.41	102.75	102.53	98.18	-0.5	2.47	117.91	98.82	104.56	103.33	98.67	115.15	90.81	136.70					
France (113)	140.31	+1.1	117.66	122.83	122.57	125.29	+0.7	3.38	138.86	117.31	123.12	121.67	124.43	152.25	121.85	145.88					
Germany (88)	163.78	+1.7	91.22	95.25	95.04	95.04	+1.2	2.36	165.91	90.33	94.82	93.89	93.89	102.35	94.43	156.67					
Hong Kong (48)	153.77	+1.2	128.54	134.62	134.35	133.84	+1.2	4.38	151.99	128.41	134.77	133.20	132.05	153.77	124.55	241.59					
Ireland (16)	165.30	+1.5	138.61	144.72	144.42	146.53	+0.3	3.12	162.82	137.57	144.38	142.69	146.04	182.48	132.88	185.36					
Italy (91)	79.68	+0.4	66.81	69.75	69.61	74.53	+0.3	3.42	79.39	67.08	70.40	68.67	74.29	88.23	72.05	97.37					
Japan (459)	158.73	+4.1	116.38	121.50	121.27	121.50	+1.1	0.71	155.62	114.50	120.18	118.78	120.18	146.37	118.37	202.07					
Malaysia (33)	236.73	+0.5	198.51	207.24	206.82	206.95	+0.3	3.04	235.61	199.07	206.93	206.48	201.59	247.78	192.83	241.59					
Mexico (12)	79.43	+0.5	66.53	69.55	69.53	69.53	+0.3	0.26	78.94	66.72	70.48	69.28	69.28	79.43	69.43	98.27					
Netherlands (40)	159.52	+0.2	117.00	122.15	121.90	120.52	-0.1	4.26	159.23	117.83	123.46	122.02	120.67	145.73	125.70	139.15					
New Zealand (14)	45.78	+1.1	35.39	40.25	40.00	41.24	+0.7	0.26	45.27	35.27	39.24	40.14	39.87	40.96	52.31	41.18					
Norway (30)	198.62	+1.5	165.36	173.89	173.54	176.85	+0.2	1.77	195.75	165.38	173.58	171.55	176.55	223.24	182.24	242.42					
Singapore (25)	183.12	+0.1	161.95	169.08	168.73	159.22	-0.1	2.36	180.00	163.07	171.15	169.14	172.38	200.81	155.55	188.09					
South Africa (60)	198.80	+0.3	166.54	173.87	173.51	141.64	+0.2	4.03	198.02	167.31	175.59	173.53	141.92	204.54	173.00	183.18					
Spain (41)	162.83	+1.2	136.62	142.84	142.85	128.80	-0.3	4.41	161.97	136.01	142.75	141.87	129.15	171.12	131.51	134.35					
Sweden (27)	188.90	+1.1	158.41	165.36	165.04	170.30	-0.2	2.55	185.93	157.33	165.76	163.82	170.80	204.12	146.80	175.25					
Switzerland (65)	94.73	+1.0	70.44	82.94	82.78	83.81	+0.1	2.47	93.82	70.27	83.20	82.23	83.71	100.67	82.17	100.67					
United Kingdom (255)	177.12	+1.9	148.53	155.05	154.73	148.59	+1.1	4.77	173.87	146.91	154.17	152.55	146.91	187.44	158.27	148.82					
USA (255)	150.83	+2.2	129.00	124.68	124.68	124.68	+2.2	3.19	150.82	124.67	124.71	124.68	124.68	150.83	124.68	136.94					
Europe (109)	141.55	+1.4	116.70	126.82	126.57	121.45	+0.8	3.88	139.56	117.02	123.76	122.31	120.51	151.62	125.50	136.94					
Nordic (109)	183.21	+1.3	153.63	160.38	160.07	156.87	+0.1	2.08	180.84	152.75	160.36	158.49	156.73	200.81	155.55	186.92					
Pacific Basin (847)	138.89	+2.2	116.30	121.43	121.18	121.89	+1.0	1.04	135.67	114.63	120.31	118.90	120.68	145.92	117.86	126.09					
Euro-Pacific (154)	140.21	+1.9	117.57	122.74	122.49	122.57	+0.9	2.22	137.81	116.28	122.02	120.59	121.45	147.88	121.28	133.01					
North America (54)	152.78	+1.1	126.11	132.77	132.52	131.08	+0.9	2.36	151.99	126.11	132.77	132.52	131.08	152.78	126.11	132.77					
Europe Ex. UK (642)	120.06	+1.1	100.68	105.15	102.82	105.64	+0.5	3.18	118.79	100.39	105.35	104.12	105.07	128.80	106.85	127.31					
Pacific Ex. Japan (124)	139.77	+0.2	114.69	119.78	119.50	122.34	+0.1	5.01	136.48	115.32	121.05	119.63	122.26	137.10	114.00	127.71					
World Ex. US (1779)	141.10	+1.8	118.32	123.94	123.28	123.15	+0.8	2.26	139.55	117.08	122.87	121.42	122.01	148.16	122.32	134.02					
World Ex. Japan (124)	140.21	+1.9	117.57	122.74	122.49	122.57	+0.9	2.22	137.81	116.28	122.02	120.59	121.45	147.88	121.28	133.01					
World Ex. So. Af. (237)	144.00	+2.0	120.75	126.08	125.82	126.75	+1.4	2.59	141.20	120.39	125.22	123.75	130.83	147.10	122.92	134.38					
World Ex. Japan (124)	148.64	+1.8	124.64	130.34	129.88	136.77	+1.5	3.63	146.05	123.41	129.54	128.62	136.71	151.69	128.89	136.46					
The World Index (289)	144.33	+2.0	121.03	126.16	126.11	129.81	+1.4	2.61	144.54	119.59	125.52	124.05	131.01	147.20	122.36	134.44					

UK COMPANY NEWS

Caparo rises to £15.7m but expects slip this year

By Andrew Bolger

CAPARO INDUSTRIES, the steel-based engineering group, increased pre-tax profits by 11 per cent to £15.7m last year, but warned that it expected profits for 1991 to be lower.

Turnover rose by 4 per cent to £228.7m and fully diluted earnings per share improved 20 per cent to 3.25p (7.71p). A proposed final dividend of 2.3p gives a total for the year of 5.5p (13.4p).

Mr Swraj Paul, chairman, said: "These are very satisfactory figures achieved in increasingly difficult conditions." But he added: "The slowdown in sales seen in the last months of 1990 has continued in the first quarter of 1991, and while we may see some improvement in demand in the second half, this will affect profits for the current year."

Caparo said operating profits from North America had increased to £7.5m (£4.14m), reflecting the £23m acquisition of Bock Industries, which was added to the US steel tubing operation in March last year.

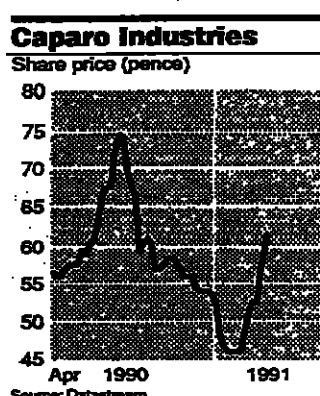
However, UK operating profits fell to £12.25m (£12.62m) as a result of the slowdown in sales and tougher market conditions in the last five months of 1990 as the UK recession began to take effect.

For the second half of 1990, total group sales declined by about 15 per cent over the first half.

Mr Paul said: "The declining sales trend has unfortunately continued in the first quarter of 1991, and has also begun to affect our sales in Europe. This, obviously has a significant effect on our profits, particularly since the lower sales figure is also having to be achieved with lower margins in the fiercely competitive conditions now affecting all our markets - the UK, Europe and North America."

Earnings of 88 per cent, although most of the debt is in dollars and without recourse to the UK group. Net interest payable increased to £4.04m (£3.55m). Mr Paul said interest Caparo acquired in 1984 but later closed, describing its accounts as grossly misleading.

Mr Paul said Caparo was pursuing a new action against the auditors and seeking damages from certain former Fidelity directors. "Although it may take some time before these actions are resolved, shareholders may take some comfort that the now famous judgment has made users of accounts and other bodies look afresh at the expectations of auditors which will have to be rectified in due course."



Laidlaw, laid low, seeks recourse to Lady Law

Richard Gourlay on the case facing Michael Ashcroft and the tightly controlled ADT

LAST NOVEMBER Mr Michael Ashcroft, the chairman of ADT, used inside information to sell a 5 per cent personal stake in BAA, the former British Airports Authority, announcing the move only hours before ADT told the markets it had sold a similar stake, according to allegations made in a New York court.

Laidlaw, the Canadian waste management and school bus operator which owns 28.4 per cent of ADT, made the allegation as part of a complaint aimed at forcing greater disclosure from the Bermuda-based security and auctions group.

"On the morning of November 29 1990, defendant Ashcroft announced he had sold his personal shares to institutional investors. Several hours later, ADT announced it had sold a 5 per cent block. The price of BAA stock fell 15p to 332p on the news of ADT's sale," the complaint alleged.

Laidlaw said that the concealment of actions, including Mr Ashcroft's dealings in BAA shares, called into question the integrity of ADT's management and had deprived its shareholders of important information for investment decisions.

The case, which names Mr Ashcroft and fellow directors, Mr David Hammond, the deputy chairman, and Mr David

Bates, alleges they defrauded buyers and sellers of ADT securities through the dissemination of false information.

Laidlaw is seeking to force ADT to make the necessary disclosures to comply with stock exchange regulations in the US, where its shares have their primary listing via American Depositary Receipts (ADRs). Further, it has also asked for an agreement that is currently denying Laidlaw any representation on ADT's board to be declared void.

ADT remained silent this week, apart from saying that it plans to fight the case vigorously and that the claims were without merit.

The Stock Exchange in London, where ADT has its secondary listing after Nasdaq, requires ADT to make all information available to the market that will prevent a false market arising. The exchange is understood to have been aware of the allegations of insider trading in November but never comments on whether an investigation has taken place.

At the centre of Laidlaw's case lie allegations of a complex share price manipulation scheme involving the sale by ADT of assets over at least five years to affiliate companies - which were in practice ADT-controlled. It made use of UK accounting practice that allows gains on asset sales and asset

revaluations that would not "normally be recognised in parent-subsidary dealings", the case claimed.

The scheme involved the sale of ADT assets to a US affiliate, Sechura, which had been set up to build a portfolio of investments approved by Hawley (which evolved into ADT in 1988).

Most of the portfolio was acquired from Hawley/ADT and included what Laidlaw calls "underperforming businesses", including Pineapple Dance Studios and Miss World Group.

In 1987 Sechura also received 28 per cent of Attwoods, the waste management group, and ADT's 21 per cent stake in Nu-Swift, the fire-fighting equipment and office-cleaning group, for which ADT received a £322 loan note.

Laidlaw alleges Sechura repaid almost 30 per cent of this note by "reselling" many of the same assets to ADT within months of acquiring them.

When Sechura returned the Attwoods shares, ADT forgave \$63m of debt, compared to the \$27m it had paid in 1986. When it returned the Nu-Swift shares, ADT forgave \$48m of debt in a deal that implied the value of the shares had more than doubled.

Laidlaw claims that ADT had inflated the price which

Sechura paid for the Attwoods and Nu-Swift stakes and that ADT did not disclose the material write-downs of the loan note to Sechura in 1988 and 1989.

Laidlaw said it was impossible to know how much ADT shareholders had suffered but that the court had to prevent further illegal actions.

In its complaint, Laidlaw also alleged that Mr Ashcroft never intended ADT's operations to be transparent and that when it invested in ADT from 1989 it had done so relying on false disclosures.

In a fax to Laidlaw this March 29, Mr Ashcroft offered to invite a Laidlaw representative to the ADT board and said his company was in an "advanced stage of discussion" regarding a full listing on the New York market which would require changes in reporting procedures.

Laidlaw dismissed these as "vague assertions". They did not help shareholders decide whether to approve important proposals concerning the share capital and dividend policy at a special board meeting that was adjourned at Laidlaw's request last Monday until June 3.

The New York court proceedings will focus the struggle for control at the top of Mr Ashcroft's tightly controlled group that has consistently failed to gain the confidence of



Michael Ashcroft: accused of concealing his actions

more establishment institutions in the City.

Nor is Laidlaw likely to drop its case lightly. Since only last August, analysts say Laidlaw has recorded a paper loss of about \$400m on its ADT investment, or nearly half the \$822m book value at that time.

Norman Hay halved and gives warning on 1991

NORMAN HAY, the metals processing, coating and finishing group, finished 1990 with profits more than halved to \$9.9m and is cutting the dividend.

Shareholders are warned that the planned reorganisation in engineering finishes will involve considerable costs and could affect profits.

In the absence of any significant improvement in the UK economy, group results will materially worsen this year and this will almost certainly continue into 1992, said Mr Anthony Hay, chairman.

His warning accompanied the preliminary statement, which showed turnover 23 per cent lower at £13.25m (£17.07m), and pre-tax profit down to \$9.9m (£1.97m).

Earnings per share dropped to 4.04p (8.05p). To maintain the cover of recent years, the final dividend is cut to 0.64p for a total of 1.14p (2.26p).

Mr Hay said the decline in UK manufacturing affected both the decorative finishing market and the higher margin engineering finishes. During the last four months and the first quarter of 1991, the latter, particularly for defence, had dropped in volume.

reorganisation against Touche Ross, the accountants which audited the accounts of Fidelity, an electronics company which Caparo acquired in 1984 but later closed, describing its accounts as grossly misleading.

Mr Paul said Caparo was pursuing a new action against the auditors and seeking damages from certain former Fidelity directors. "Although it may take some time before these actions are resolved, shareholders may take some comfort that the now famous judgment has made users of accounts and other bodies look afresh at the expectations of auditors which will have to be rectified in due course."

US offer for Herrburger Brooks

Herrburger Brooks has agreed an offer from Kimball International, its US parent which controls 71 per cent of the equity, to acquire the rest of the capital at 220p cash per share.

The offer values the maker of piano actions, keyboards and hammers at about £2.9m. The shares yesterday added 15p to 210p.

Herrburger reported pre-tax profits of £104,231 (£28,558 loss) in the first half to November 30, but this was added by foreign exchange gains and interest payments. The company has since made 97 employees redundant, with associated costs of about £200,000, which were not provided for at November 30.

Kimball, based in Indiana, makes a variety of consumer durable goods, including office and healthcare furniture and pianos.

The offer is subject to shareholder approval at a High Court meeting and an extraordinary general meeting.

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OUR RESULTS ON PAPER

1990 PRELIMINARY RESULTS

	THE GROUP WITHOUT ARJOMARI (pro forma figures)		THE GROUP WITH ARJOMARI (pro forma figures)	
	1990	1989	1990	1989
Turnover (£m)	1,506.4	1,511.6	2,598.6	2,423.8
Operating Profit before exceptional items (£m)	171.4	174.0	282.2	273.0
Profit before Taxation (£m)	158.2	173.5	259.6	262.6
Profit after Taxation (£m)	103.2	108.9	174.1	173.7
Earnings per Share (p)	20.8	21.9	21.5	21.3
Dividends per Share (p)	8.35	—	—	—
Dividend Cover (times)	2.5	—	—	—
Interest Cover (times)	14.4	7.7	12.7	8.3
Net Debt to Equity Ratio (percentage)	19.7	25.1	14.6	30.2

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- Owner of the largest network of paper merchants and distributors in Europe with market leadership in many key markets.

The Chairman, Cob Strenham, today said "We have entered the year with great enthusiasm derived from the product, market and human strengths of the newly combined Group, together with the opportunities for substantial synergistic benefits.

Despite difficult trading conditions, we remain confident about our performance in 1991."

WIGGINS
TEAPE
APPLETON

MAKING PAPER WORK

Salomon Inc

Notice

to the Holders of Hong Kong Dollar Warrants Issued by Salomon Inc to purchase shares of HSBC Holdings plc (formerly to purchase shares of The Hongkong and Shanghai Banking Corporation Limited) (the "Warrants")

NOTICE IS HEREBY GIVEN to the holders of the Warrants of adjustments to the terms of the Warrants required as a result of a scheme of arrangement under section 168 of the Companies Ordinance (Cap. 32) of Hong Kong concerning The Hongkong and Shanghai Banking Corporation Limited ("HSBC") (the "Scheme").

Pursuant to the Scheme, which became unconditional on 2 April 1991, HSBC has become a wholly-owned subsidiary of HSBC Holdings plc ("HSBC Holdings") through the acquisition by HSBC Holdings of the entire issued share capital of HSBC for a consideration of one new share of HK\$10 in HSBC Holdings (a "New Share") for every four existing shares of HK\$2.50 each of HSBC. It has been publicly announced that details of the Scheme and the New Shares are contained in Listing Particulars prepared by HSBC Holdings and relating to HSBC Holdings and the listing of the New Shares on the London Stock Exchange and that these are available for public collection and are included in the companies fiche service available from the London Stock Exchange. Similar information is available in Hong Kong from the Library of the Hong Kong Stock Exchange.

In accordance with the provisions of a warrant agreement and dated 28 October 1989 between Salomon Inc and Morgan Guaranty Trust Company of New York (the "Warrant Agreement") Salomon Inc has determined, in exercise of its discretion in a manner which it considers to be fair and reasonable to Warrant holders generally, to make certain adjustments to the terms of the Warrants to reflect the consequences of the Scheme.

THE ADJUSTMENTS to the Warrants, which will take effect upon the Scheme becoming unconditional in all respects and the New Shares being listed on the Hong Kong and London Stock Exchanges, are as follows:

(i) on issue, each Warrant entitled the holder thereof to purchase one share of HK\$2.50 in HSBC (a "Share") at an exercise price of HK\$8.40 (subject to adjustment). The exercise rights will be adjusted so that every four Warrants shall entitle the holder thereof to purchase one New Share of HSBC in HSBC Holdings at an aggregate exercise price of HK\$25.60;

(ii) the provisions relating to Board Lots (as defined in the Warrant Agreement) shall continue to apply in respect of the New Shares on the same basis as for the Shares, so that Warrants must be exercised in amounts which will result in the purchase of a number of New Shares equal to an integral multiple of a Board Lot. From 9 July 1991, Board Lots in respect of the New Shares will be 400; this will require Warrants to be exercised in integral multiples of 1,600. Trading in the New Shares from 8 April 1991 until 8 July 1991 may take place in Board Lots of both 400 and 100 New Shares and Warrants may be traded in Board Lots of 400 and are exercisable in integral multiples of 400; and

(iii) all other provisions of the Warrant Agreement shall apply to the Warrants (as adjusted) and the New Shares (including the provisions relating to Exercise Price adjustments) and a supplement to the Warrant Agreement will be executed to confirm the adjustments summarised in this notice, and to make all consequential amendments.

It is expected that trading in the Warrants will resume in Hong Kong and London at the commencement of business on 8 April 1991 and that the Warrants will become exercisable on the adjusted terms at that time.

4 April 1991

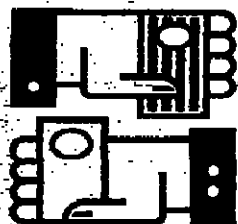
FINANCIAL TIMES SURVEY

FACTORING

Thursday April 4 1991

Why Michael and David can spend more time playing squash: Page 4

The contrasting fortunes of factors in Italy, US and Germany: Page 5



In many countries, factoring is growing in popularity as businesses seek to ensure the fastest

possible cash flow. But it is highly sensitive to local economic trends and factoring firms in the UK have felt the full force of recession, writes Charles Batchelor

Big and still growing

THE factoring industry has taken the full force of the UK recession as the small and medium-sized companies which make up the bulk of its clients attempt to weather the storm. The rapid expansion of the second half of the 1980s has slowed - but not stopped - as some of the newer entrants to the industry pause to reassess their prospects.

But for all the problems which confront factoring in the UK, on the world stage the industry has been growing at a rapid pace. Worldwide, factoring companies did \$244bn worth of business in 1990, a 29 per cent leap on 1989, according to Factors Chain International, a network of factors in 35 countries. Mature factoring markets such as Italy, Sweden and Germany continued to expand at a rapid rate.

"Factoring is not a peripheral business any more," says Mr David Storey, managing director of Barclays Commercial Services. "It is big money. It is starting to cover all the rungs of the corporate ladder and is no longer just for the smaller company."

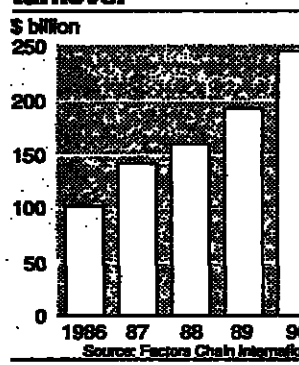
In the UK, though, the pace has slowed. Industry statistics compiled by the Association of British Factors and Discount-

ers (ABFD), representing 19 of the largest companies in the business, showed a 15 per cent rise in the turnover of companies serviced by its members to £13.8bn last year. In 1989, turnover rose 24 per cent.

The much smaller companies which make up the Association of Invoice Factors (AIF) fared better. The 10 members of the AIF reported a 47 per cent rise in their business volume to £230m last year but this had little impact on the overall level of activity in the industry.

Most telling, though, was the rise in bad debts which ABFD

Worldwide factoring turnover



members absorbed on behalf of their clients. This figure rose to \$11.1m compared with just \$4.95m in 1989, denting factoring profits. The number of bad debts which had to be absorbed rose 77 per cent to 5,750.

The outlook for the immediate future is subdued, according to a number of leading factors, though they are optimistic in the medium term. "It will be difficult for the next six months but by the end of the year I have hopes of an upturn," says Mr Leslie Bland, chairman of the ABFD and managing director of Century Factors.

"As base rates come down companies will start looking for money to expand. The banks' recent loan experience is likely to make them reluctant to push money out so companies will turn to the factors. Our money is available automatically as a company's sales rise."

Factoring's attraction to businesses is that it gets round the problem they frequently face when trying to raise more bank finance. Once a bank manager has lent up to what he considers is a prudent level, against the assets which the businessman can provide as security, he can usually go no further. Even if the businessman has firm orders he needs to finance the bank is unlikely to be able to help.

Factoring squares the circle by using the company's unpaid invoices as its security and providing cash against the invoices. Most factors will pay up to 90 per cent of the value of invoices immediately, with the remainder, minus their fee and interest charges, following when their client's customer settles or an agreed period of time has elapsed.

Full service factoring involves the factor taking over the administration of his client's sales ledger, making sure that customers pay on time and chasing up slow payers. The factor can also assess the credit risk of dealing with a particular customer and insure his client against bad debts. It is because the factor is so closely involved in every aspect of his client's sales ledger that he can afford to make such a large cash advance against invoices.

But the economic downturn



has meant the factors have had to be more cautious in vetting new clients. "We are becoming more careful in assessing people," comments Mr Phillip Black, managing director of De Lage Landen, a UK subsidiary of the Dutch Rabobank.

"Our rejection rate is higher," explains Century's Mr Bland. "A lot of people come to us too late. If they had come three months earlier we might have been able to help." The factors are anxious that they do not once again gain a repu-

tation for helping businesses which are on the verge of failing.

In the early days of factoring in the UK the industry backed too many unsound businesses and got a name for being "a lender of last resort". This has meant that many businessmen are unwilling to consider using a factor for fear of sending the wrong signals to their customers. The factors complain that this image is outdated but even the presence of many large bank-owned factoring compa-

nies has not completely dispelled this negative perception. The persistence of this view of the factoring industry is one reason for the rapid growth of confidential invoice discounting over the past two to three years. Invoice discounting dispenses with the service side of factoring - the sales ledger management and credit assessment - and concentrates solely on providing cash against invoices. Since the client continues to handle his own sales ledger his customers

are not aware that a factor or invoice discounter is involved at all.

Confidential invoice discounting, however, holds extra dangers for the factor. Since he is not in day-to-day charge of his client's sales ledger there is a greater risk of maladministration or even of fraud. Some factors have been switching invoice discounting clients over to full service factoring in recent months so that the factor has a closer view of what is going on.

"The problems have occurred mainly with confidential invoice discounting," says Barclays' Mr Storey. "But those lessons have been learned and people are now more keen to write full factoring business."

Many factors report a growing incidence of fraud as their clients' cash flow comes under pressure. Some businesses are tempted to send invoices to their factor before the goods involved have been shipped; some create completely bogus or "fresh air" invoices to generate more cash while others hang on to payments from customers which rightly should be passed on to the factor.

In the view of a number of the more established factors some of the recent industry entrants which specialised in invoice discounting have been reducing the scale of their activities because of these problems and because of lower than expected profits. "Some companies which came in two or three years ago are looking to see if they should continue," says Mr Storey. "They drove down margins, ran up high overheads and picked up losses on the way through. There is a bit of a shake-out going on."

Ironically, however, a number of important changes in the industry have been brought about not by problems with factoring but by upheavals in the parent companies of some of the factors.

Security Pacific Business Finance, the UK factoring arm of the US banking group, is expected to change hands shortly as a result of the parent bank's decision to concentrate on its core US banking market. Negotiations with a potential buyer are far advanced, according to Mr Jeff Longhurst, sales and market-

IN THIS SURVEY

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Illustration: David Bromley

Cartoons: Roger Beale

ing director. Meanwhile, Berisford Factors has been acquired by Bibby Factors after Berisford International, the food and commodities group, decided to reduce its involvement in financial services.

Despite the present difficulties the factoring sector seems set to remain attractive to new entrants, provided they keep tight control of costs and avoid the frauds.

The continuing public debate on the subject of late debt payments, and their impact on the health of British industry, has focused attention on the need for a service of the sort provided by the factors.

The untapped potential is huge. A recent Confederation of British Industry survey of the late payment issue revealed that just 2 per cent of respondents had made use of a factor. The marketing and the image of the factoring industry have improved markedly in recent years but there is still a long way to go.

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FACTORING 3

Computers are used widely — but with considerable caution

Double-edged electronics

THE factoring industry is ideally suited to the use of computerised systems. The factors handle hundreds or thousands of their clients' invoices daily and need to match transactions done against the credit limits they have set.

Computers are in widespread use, for in-house purposes, for liaising with clients and for handling clients' international transactions. However, the potential for fraud and uncertainty in the minds of some factors about the legal status of electronic transactions prompted some in the industry to act with caution.

Lombard NatWest Commercial Services appears to be the furthest advanced with Factor-net, an electronic data interchange (EDI) system introduced in January 1990. Most of the other factors keep in touch with their clients through the Viewdata system. The advantage of EDI is that it speeds up the transmission of information and cuts the cost of communications because data is stored in the client's own computer as well as by the factor.

But Lombard NatWest's older FacFlow system, introduced in 1985, and other non-EDI systems such as International Factor's Facel already allow the inputting of invoices and other documents. The cost

and time savings provided by EDI are not inconsiderable but at present the factoring industry appears to regard EDI as an entry ticket to the electronic networks which are expected to develop between larger companies and their suppliers rather than a major advance in purely factoring terms.

If large corporations start demanding that their suppliers provide invoices in electronic form then the factors need to be able to plug into these networks if they are to continue a high-quality service.

But existing communication systems already provide quite sophisticated services. International Factor's Facel allows clients to interrogate as many as 40 different screens. They can establish that cheques have been paid into their account by customers, the 10 largest invoices which have been disputed by customers and which customers, if any, are approaching the limits of bad debt protection provided by the factor.

Another screen allows clients to see which customers are buying less than they did three months previously. This information may suggest where to redirect his marketing effort.

International Factors receives 25,000 screen requests in a typical week, says Mr David Richardson, marketing manager. The most frequently requested page category in one recent week was the one detailing the state of individual customer accounts (2,300 requests) followed by pages showing the availability of funds to the client (724 requests).

One advantage of good communications links between factor and client is that they remove or at least reduce the client's fear that he has lost control over his own sales ledger. Because of the cost of providing this service, though, factors tend to make it available only to their larger clients. Many of the smaller ones may prefer to deal directly with the factor's staff by telephone

rather than a computer screen. Improved communications is of particular value when handling international transactions. Factors Chain International, one of the large international factoring networks, uses a communications system based on a mainframe computer and satellites operated by General Electric Information Services Company (GEISCO). This system, known as FACT, allows factors to transmit standard documents such as invoices, credit notes and payment advices electronically and provides an automatic update of individual factors' accounting records and client accounts.

One feature of the FACT system is what is called a "netting facility" which allows participants to set receipts and payments due against each other in a single currency. By reducing the amounts of money which have to be transferred the system reduces bank transfer charges and interest costs. The large bank-owned factors

in the UK have their own in-house teams of software writers and programmers and have designed their own customised factoring systems. But many of the smaller companies use software designed by Hill Price Davison, a small software company in Putney, west London.

Price Davison supplied its first accounts receivable system to a factor in the early 1980s and subsequently went on to write a factoring package which is in use with 10 UK factors and another 10 overseas. Factoring packages now account for more than half the company's £2m turnover.

One important development in the factoring software field is an increase in demand for on-line services, says Mr Tony Davison, managing director. Some factors at present require their clients to wait overnight for a response to queries, which means that a telephone call remains the quickest way to get an answer.

Even those factors which



allow their clients to input invoices and credit notes through a computer remain cautious of the dangers of fast-moving electronic systems. All insist that paper invoices are sent to back up the electronic

back up the electronic invoice.

But the exact status of an electronic invoice is unclear. The Article Number Association (UK), which provides advice on bar coding and related issues, says there is no difficulty in providing unique code numbers to invoices which would indicate who they come from and to whom they have been assigned. The factors seem less convinced.

Moving on to the next stage, the use of an EDI system to allow the factor to make payments to his clients still seems some way off. "Before we can allow the dispatch of invoices and credit notes to lead to the automatic transfer of funds to our clients our audit controls have to be very robust," says one technology manager.

The prospect of accepting fraudulent invoices and making an electronic payment all on the same day is our nightmare scenario.

If these legal and technical issues can be solved there is undoubtedly scope for further considerable cost savings and improvements in the quality of service offered by the factoring industry. "At present we are only scratching the surface," says Mr Davison.

Charles Batchelor

How Alice Griffiths' team keeps the cash flowing to Richmond

The polite persuaders

ALICE GRIFFITHS, senior controller at Hill Samuel Commercial Finance, calculates that it will take her another three weeks to resolve the worst of the disputes between her client and his customers.

This is on top of the two weeks she has already spent trying to sort out the problems which have led to customers delaying payments and to the cash flow difficulties of her client. Disputes can arise when customers reject a delivery which does not meet their specification or disagree over prices, discounts or terms.

"You can see companies completely turned round when the disputes have been sorted out," she says. "When a company is in trouble you get an increase in the number of disputes and the problems tend to get left to be sorted out later." Griffiths is in charge of a three-woman team based at Hill Samuel's Richmond, Surrey headquarters. The collections department has the job of making sure that clients' bills are paid on time and that slow payers are chased politely but firmly until they do settle.

Details of Hill Samuel's clients' financial affairs are contained on database and called

up on screen. The different screen pages show levels of clients' sales, the amounts of money drawn down from the factor, the average number of

Factors swap lists of companies involved in litigation

days it takes to get paid and numbers of invoices and credit notes which have been issued.

Most of Hill Samuel Commercial Finance's clients take its invoice discounting service — they draw down cash against their invoices but retain control of their own sales ledgers — so they have no need of the talents of Griffiths and her team. But 15 of the company's 160 clients do take its full factoring service whereby Hill Samuel takes over the management of their

sales ledgers. Some of these factoring clients will graduate to the company's invoice discounting service when they are larger and better established, explains Ted Bittersbank, managing director. But a small number have been transferred to factoring from invoice discounting because they have run into difficulties managing their own invoices.

The company to which Griffiths is now devoting most of her time is in the latter category. It has had problems with its sales ledger.

Griffiths is working her way through a list of 260 unpaid invoices. Not all of them are disputed but for one reason or another the client has not been paid on time.

One payment of more than £2,400 is 95 days overdue — that is, 95 days over the 30-day term agreed. Griffiths calls up the details of the invoice on her video terminal and puts

through a call to the bought ledger department of her client's slow-paying customer. Griffiths' records list the two owners as Mike and Dave. They are both out "on site" at the moment so she says she will call again at 3pm.

Her next call is to a company which seems unable to track down the person with the authority to sign a cheque. Two previous calls have failed to find the elusive director.

"Dawn, this is Alice from Hill Samuel. Did you get the cheque agreed?" she asks. No, the cheque has not yet been signed. Griffiths asks for the name of the director who can sign. If Dawn does not call back by 3pm to say that the cheque has been sent Griffiths will call the director herself.

Griffiths is sure that the company has cash problems and is stalling deliberately. The factors exchange lists of companies with which they are

involved in litigation over unpaid bills and this company has appeared on the list of another factoring company.

Griffiths has been doing this job for five years. Sometimes it can be difficult. The wife of one businessman broke down in tears on the phone while her two-day old baby screamed in the background. But you do toughen up and can see through the patently untrue tales which some customers tell to avoid making payment, she says.

The style adopted by the largely female teams of collectors at Hill Samuel and at the other factoring companies is one of polite persistence. The collectors assume a first name familiarity with the more junior staff with whom they talk on the phone.

If only the boss would pay up on time the switchboard girls and the secretaries would not be bothered at all, is the



Alice Griffiths: diplomatic

unspoken message. "You have got to be firm without getting cross," Griffiths explains. "You have to say clearly what you are looking for and why you are calling. But you have to remember that the people you are talking to are your client's customers."

If this does not work tougher measures may be called for. Griffiths has been through the list of unpaid invoices with the

client's company secretary and they have decided which customers will be sent a solicitor's letter if they have not paid by that afternoon.

"Some of these companies are just taking our client for a ride," says Griffiths. "We get a 75 per cent success rate from solicitor's letters and they cost only £5 each. The solicitor has a London address and that seems to be more effective than a Richmond one."

Although this particular client has got into difficulties, in the main companies have become far more aware over the past 18 months of the need to check the credit references of new customers. "We get a lot of calls from people checking references for sales as small as £500," says Griffiths.

For invoice discounting clients, who are running their own sales ledger, Hill Samuel has to adopt a different method of checking that all is well. Since an invoice discounter does not see its clients' invoices on a daily basis there is a greater danger that controls will become lax or even that fraud may be committed.

It is one of the tasks of John Jenkins, audit manager, and his four-person team, to stage

regular six-monthly visits to invoice discounting clients to check that their sales ledger systems are operating properly. "We give people a week to 10 days' notice. We don't give them too much time though."

Jenkins wants to see that invoices relate to genuine transactions; that customers do actually exist and that the client's debtor days — the average time it takes to collect its money — are not increasing.

Many managers are realising that targets will not be met

Many managers are for the first time facing the prospect that sales and profits targets will not be met and that lines on graphs will not continue their upward course. "We ask them what they will do if they don't make their sales target," says Jenkins. "Could they cut spending on company cars, electricity bills or make people redundant? Some managers have difficulty accepting this message."

Charles Batchelor

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FACTORING 4

Elisabeth Tacey visits a Midlands building components company with a soft spot for factors

A helping hand over the financial fence

COMP hell or high water, the staff of Alpha Rail in Kirby-in-Ashfield, Nottingham, know that between 4pm and 5pm every Wednesday afternoon they will not be able to get any work out of their two directors, Michael Page and David Moores. The bosses will be doing another sort of work — on the squash court.

The two men have set aside that hour to free themselves of the stresses of running their own company, having built their turnover to about £2.5m since the metal fence maker was set up in 1985.

They have had their fair share — or perhaps more — of stress. Mr Page describes how the company was formed on a £30,000 bank overdraft by three directors made redundant from another Midlands engineering company, who had to put up their houses as security. "We had nothing when we started up," he says, and the overdraft had to fund all their expenses

— the rent on the small premises they leased from the council, purchase of the machines and steel to make the fences, salaries, everything.

In their first year, they made a £14,000 loss on turnover of £500,000, and the bank wanted to reduce the overdraft when they wanted to extend it. The third director left, "the council wanted us out of the factory because of the noise, the property market was booming and the only way we could get any, where else was by buying a company from the receivers," says Mr Page. The figures of the company they bought "were not as good as we'd thought," he says. But the purchase got them some of the machinery they use now, the factory and their current Portakabin offices.

It was a difficult first year, says Mr Moores. Their main customers were local authorities, and it was "never easy" to make appointments — just the

ringing up could lead to lots of transfers of the call and not finding the person dealing with the fencing for a site, he says.

Then, he says, "we got an appetite to get more into the decorative fencing side of life, and grasped the importance of landscape architects. They were such a willing audience — we've never yet been turned down for a visit." With more environmental concern leading to the design of a whole site, refurbishment of blocks of flats and new developments, it was a growing profession and "a hell of a growth market," he says — "we've never looked back."

But the overdraft problem was difficult. The company needed more turnover and its clients — typically local authorities — were "blue chip customers," says Mr Page. But the directors' request for an overdraft increase to £50,000 was met with a demand from the bank that it be cut to about £20,000. Mr Page says that was "hopeless — you couldn't run a chip shop on that."

Alpha Rail's accountant suggested that they try H&H Factors — now Trade Indemnity-Heller Commercial Finance, TIF — to borrow from the factor against the company's outstanding invoices. Mr Page and Mr Moores were sceptical. "There was a stigma about factoring in those days — you were in trouble if you were factoring," says Mr Page. But they had little choice.

They were surprised by the ease of factoring. "It's uncommonly straightforward," says Mr Page. "It was almost a full-time occupation applying banks with figures — they wanted two-monthly accounts,



David Moores (left) and Michael Page of Alpha Rail: still playing squash, but nowadays the game is more relaxed

which for a small company is a big job." With the factor, Alpha sends a copy of every invoice issued and 75 per cent of the invoice's value becomes available for borrowing, up to a limit in the "pot" of £150,000. The other 25 per cent is paid when the debt is paid. When Alpha requests some of the pot's contents, the factor sends a cheque to Alpha's account and the company can draw on it by writing cheques the same day.

The factor wants a statement copy every month, and runs an age analysis on the invoices; when a debt becomes more than 90 days overdue it is invalid for a loan from the factor. Alpha chases the debts, on the premise that the relationship with the client could be soured if the client received an impersonal letter from the factor demanding payment.

Mr Page reckons that "they point you in the direction that

makes you get the cash in. And they don't like you to be working over 25 per cent with one company. That's solid business sense."

Alpha pays 1 percentage point less than the bank's interest rate on the loan, and ½ per cent of each debt as a factoring charge. Though the cost works out at a little more than having the overdraft from the bank, Mr Page reckons it is worth it for the reduction of hassle and worry, particularly in not having to risk losing his house. Mr Moores agrees: "For the first year you have your houses on the line and worry like hell."

Now the company makes decorative metal fencing and gates to "felt-tip" designs sent by landscape architects, as well as other "steel street furniture" such as seats, bollards and pedestrian guard rails. It typically supplies children's playgrounds, ball-playing areas, supermarkets and flat refurbishments.

The company agonised over taking a £480,000 order from Olympia & York for Canary Wharf in London, a service which had been a "respectful withdrawal" on the grounds that it would have been too dependent on one client. "You're only one bad debt away from going bust," says Mr Moores, who nevertheless classed the O&Y job as a blue-chip debt. Usually a

£250,000 order, which is made every six months or so, is a "break out the bottles order", he says.

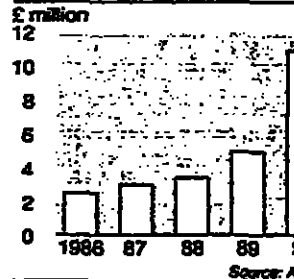
Alpha has just set up a 50:50 joint venture with Onogril, an Italian decorative rail maker, to market Onogril's brightly coloured railings in the south-east. The venture is called Alphagril, and both men are enthusiastic about its potential: "We saw it as a string to our bow but I think it'll be another bow," says Mr Moores.

As Alpha deals more with builders or civil engineering contractors, it is looking into providing a wider service by installing its fencing as well as supplying. "A building or civil engineering contractor does not generally want a supply only situation," he says.

A lot of the company's work has been in London, which was a disadvantage: "There is a lot of resource spent in going up and down the motorway," says Mr Moores. But now Alpha is doing more work north of Watford, for instance on the Sheffield Meadowhall shopping complex and in the Hull docklands. "We recognised that the money would have to work north," he says.

Mr Page says that because a factor would not lend to a doubtful company, using a factor is "almost a recommendation." "I have been good friends," he says, "and he is unequivocal in his antipathy towards banks: 'We have got no time for them. Now we're not frightened of the rug being pulled away from us.' And with less steam to let off, the squash game doesn't need to be quite so fierce."

Bad debts absorbed by ABFD members



Slow payers are Europe's bugbear, writes Charles Batchelor

Businesses yearn for the old days of discipline

GETTING paid — and getting paid on time — is an issue which furrows the brow of businessmen and women throughout Europe. Even the Germans and the Swedes, who settle their bills promptly by international standards, require their suppliers to wait 48 days for payment — 18 days longer than the 30-day terms usually quoted.

The British, by contrast, make their suppliers wait 78 days, according to a survey by Intrum Justitia, a credit management group, though their usual contract terms are also 30 days.

In many other countries payment terms tend to be longer to start with. The Italians frequently quote 120 days while the French, the Portuguese and the Danes quote up to 90 days, the European Commission reported in a recent study.

Businesses adapt to the payment conditions in which they have to operate and delay paying their own suppliers in turn. But smaller companies, which tend to be at the end of the queue, suffer most, particularly in a recession when cash flow management is crucial to survival. Smaller concerns are more dependent on borrowing than their larger counterparts as they come under particular pressure if they have to borrow to finance working capital at a time of high interest rates.

Small companies are also least able to exert pressure on large customers to get paid on time. A south London company providing security guards and electronic security systems puts a clause in its contracts which allows it to charge 2 per cent interest a month on bills which are not settled on time. But since customers sign 24 or 36-month contracts the managing director has never dared impose the charge for fear of losing his customers.

The depth of the recession and the high rate of business failures has brought a new urgency to the late payment question in the UK. A survey out by the Confederation of British Industry revealed that nearly one in five small and medium-sized businesses regarded the late payment of bills as serious enough to threaten their survival.

The CBI was so shocked by this finding, which showed that payments discipline had worsened markedly since its previous survey five years earlier, that it has set up a working party to study the issue. The UK Department of

Employment, meanwhile, has announced a scheme to monitor the payments behaviour of the big-spending ministries. The report appears to be working, though, as the latest CBI survey shows. There is little doubt that many businesses would benefit by improving their procedures for assessing credit risk; by making clear to their customers their terms and conditions of trade; and by chasing up debts when they

published booklets providing advice to smaller businesses on how to tighten up on their credit controls. This approach appears to be working, though, as the latest CBI survey shows. There is little doubt that many businesses would benefit by improving their procedures for assessing credit risk; by making clear to their customers their terms and conditions of trade; and by chasing up debts when they

lected their money. Even if a claimant obtains a judgment he may be forced to make repeated visits to the court to obtain payment.

Legal reforms which are being introduced to extend the jurisdiction of county courts should make it easier and cheaper to obtain redress. But the NFSE believes that court reform should go even further. It wants court judgments to be followed by automatic enforcement hearings.

It also wants 30 days to be considered the normal payment term unless specified in a contract and lists of defaulters who have not paid their debts to be made public. The complexity of the issue is illustrated by the European Commission's search for a solution. Just over a year ago it proposed setting a 45-day term for the settlement of bills and it asked business groups for their views. It received such diverse opinions from a total of 23 organisations that officials admit it has been difficult to reach a consensus. The commission hopes to come find an answer later this year. None of the proposals made to date seems to provide the complete answer. A solution may lie in a combination of legal change, improved credit management training for small businesses and modifications to court procedures. Some action to solve a serious problem for industry seems necessary.

Action has become necessary to solve what is now a serious problem for industry

charge interest on overdue payments. But the government has refused to introduce legislation on the grounds that it would be difficult to frame with precision and would increase the burden of red tape on business.

The factoring industry provides a commercial solution to the problem, ministers argue. The factors themselves tend to take the view that the practical problems of drawing up effective legislation and of enforcing it mean that a change in the law is not the answer. One or two argue, though, that companies could offset some of the cost of the factoring service if the factor collected the interest charged on the late payment.

The government has urged big companies to pay on time

become due. Many companies take on new customers without asking the most basic question and they tend to assume that once a sale has been made the money is in their bank account.

But organisations such as the National Federation of Self Employed and Small Businesses (NFSE) believe that neither an automatic right to interest nor improved procedures on the part of small businesses would be enough.

The NFSE thinks the answer lies in making court enforcement procedures more effective. Defendants in debt collection actions can delay proceedings so long that small claimants have to give up because they cannot bear the expense or are forced into liquidation before they have col-

lected their money. Even if a claimant obtains a judgment he may be forced to make repeated visits to the court to obtain payment.

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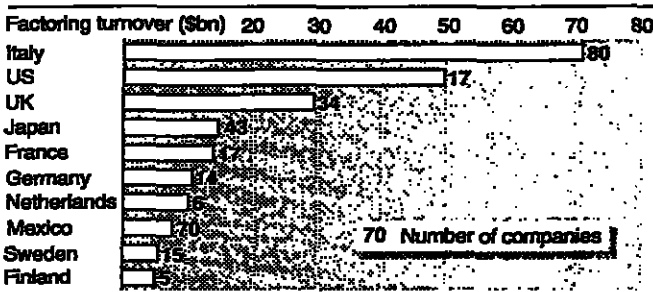
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FACTORIZING 5

David Lane charts Italy's unrivalled growth

After the explosion

THE Italian factoring market continues to display the buoyancy that has taken it to the top of the world table. Turnover was 32 per cent higher than in 1989, reaching an estimated £80,000m. However, the 16 per cent growth rate was slower than in previous years.

"Business enjoyed explosive growth during the mid and late 1980s, with factoring volumes rising between 30 and 40 per cent annually," notes Colin Vincent, managing director of the Barclays Bank Italian factoring subsidiary. "Though it is still healthier than in 1989, last year's output suggests that Italy's factoring boom is coming to an end and that the market is reaching maturity."

Conditions are now significantly different from those in which factoring started in Italy and which gave initial impetus to the business. Compared with other countries, where the management and guarantee of receivables provided factoring's foundations, in Italy it owed its success essentially to financial factors. "Credit ceilings limiting banks' lending helped factoring to take root," explains an executive at BNL Holding, Banca Nazionale del Lavoro's financial services subsidiary.

But Italian factoring has changed since BNL Holding's entry into the business, started operations in 1983. This is evident from the fact that the removal of the last credit ceilings in March 1988 was not reflected in a decline in factoring.

A feature of the Italian market is the role of captive factors, the in-house factoring operations of large industrial corporations, which hold about 35 per cent of the Italian market. The country's large industrial groups have been aggressive in safeguarding factoring business among their subsidiaries and setting business from their suppliers. "With an almost exponential growth, captive companies made an enormous contribution to the growth of the Italian market in the past," says the BNL Holding executive.

However, over the past two years, the rate of growth in the captive market has slowed substantially. Against a 26 per cent rise in conventional business, captive turnover grew by only 14 per cent in 1989.

Keeping a foot in both camps, BNL Holding not only heads the Italian league with its Italia and Sudfactoring subsidiaries, which together won about £13,000m of business last year, but also has an important place in the captive sector.

In spite of their muscle, however, the big names cannot claim to have won the battle for the Italian market. Life is not easy for BNL Holding's two subsidiaries and captive interests, or for other leaders such as the Mediobanca joint venture between Milan savings bank Cariplo and Banco di Sicilia and banking factoring companies CBI Factor, Centro Factoring and Factorit.

The BNL Holding executive draws attention to the large number of competitors operating in Italy. With a total of about 80 factoring companies, generally the subsidiaries of banks or captives controlled by industrial groups, the supply side of the factoring market is fragmented.

"The domestic market is over-crowded," says Barclay's Mr Vincent. He notes that the pursuit of volume is leading to higher risk and lower profitability. "Though we offer a full range of factoring services, we

are concentrating on international business. This accounts for about 17 per cent of our turnover, against the 3 per cent share that international turnover represents in the Italian market overall. We believe it is less risky." Handicapped by a small six-branch network in Italy, the British bank can exploit its global presence to win international factoring business from Italian customers.

Barclays probably feels more at home in international markets than it does in Italy's southern mezzogiorno regions, notorious for the pervasive influence of organised crime. But Barclays is not the only factoring company wary of the south. In venturing there with its Sudfactoring subsidiary, established in 1983, even BNL Holding sought alliances with local banks. Through Sudfactoring has grown strongly (its 52 per cent turnover rise last year was double Italia's growth), its volume is still less than one third of its large sister company.

The mezzogiorno market is much smaller than the north, with only 20 per cent of total national turnover being generated in the southern mainland regions and the islands of Sicily and Sardinia. For southern businesses, factoring is usually a last resort, an alternative source of finance than a broad service for managing receivables.

Southern business benefits less from the sharp competition in Italian factoring, where the fight for volume has resulted in a reduction in the average conditions. "Interest rates are aligned with bank rates and average commissions are less than 1 per cent," says the BNL Holding executive.

He notes that there is inevitably a wide range for rates and commissions that reflect the volume of business, risk, duration, insurance cover and other features. "The main factoring companies tend to offer conditions that are similar, depending on type of customer and the service provided," he says. "We cannot afford to be out of line with the market."

Our interest spread between cost of funding and rates to customers is between 2.5 and 3 points, and our commissions generally range from 0.1 to 1.5 per cent," says Mr Vincent. What are the prospects for the future? Forecasts for this year point to turnover growth of between 12 and 15 per cent, offering limited opportunities to companies seeking volume and accustomed to high growth. BNL Holding notes that factoring companies are facing a significant increase in operating costs, due particularly to higher salary bills and the large investment needed in information systems. "In addition, investment in distribution channels and managing commercial efficiency is certainly rising," says the BNL Holding executive.

One reason often cited for the relative backwardness of this form of financing is an ancient clause in German law known as the *Abtretungsverbot* or the ban on the right to assign. Companies can choose to introduce this clause which prevents their suppliers selling on claims against them.

On the whole, it is the large and powerful customers who exert such pressure on their intermediate suppliers from the ranks of medium-sized and small business. Opinions differ markedly as to how much business the factoring industry is robbed of by this legal provision.

Mr Ost says that without the restriction 1990 turnover might have been some 10-15 per cent higher and that by no means all industries where the *Abtretungsverbot* is compulsory - such as the automobile sector - would be natural candidates for factoring in the first place.

Others would put the loss higher. But all are lobbying hard in Bonn for a change in the law. In the face of opposition from the big industry associations, and, curiously, without much support from the banking lobby either.

At the same time, ignorance and misconceptions of the nature of the business turn out to be a considerably more powerful obstacle to wider acceptance of the factor. Among those relatively few companies who actually know what a factor does, a high proportion assume that the decision to employ one is a clear signal that the concern is threatened with bankruptcy.

Meanwhile, factoring plays an important role, predominantly for intermediate suppliers in sectors such as textiles. Another high growth industry for which the extra source of financing is often needed is computer hardware. Clients are also to be found in the meat trade, transport companies and employment agencies.

Businesses where claims might be easy to dispute by contrast - computer software, for instance, constitute risks that factors cannot afford to assume.

Factoring in Germany is largely, though not wholly, conducted through the subsidiaries of banks. Unlike Britain, however, where the big clearers dominate the largest factoring operations, the activities of only one of Germany's three biggest private banks - Deutsche Bank - would number among the top five factoring groups.

While Deutsche owns 100 per cent of GEFA in Wuppertal, Commerzbank does not have its own operation (though it does co-operate closely with Heller Factorbank, a subsidiary of the US consumer finance giant ultimately owned by Fuji Bank of Japan and one of the top five factors in Germany). Dresdner, meanwhile, has a 45 per cent stake in the still relatively small Disko Factorbank, in which the credit guarantee agency Hermes also has 45 per cent.

Meanwhile, Germany's largest factor, DG Diskontbank, is wholly owned by the Deutsche Genossenschaftsbank, the lead institution of the country's extensive co-operative banking sector. Also among the leading five companies in Proceedo Gesellschaft für Exportfactoring, 50 per cent owned by private individuals and the rest

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CAUTION remains the watchword of US factors who have learned a bitter lesson after two years of watching many big, highly-leveraged retailers file for bankruptcy protection.

In the US, unlike Europe, factoring is almost exclusively the domain of the clothing and textile industries, with about 80 per cent of annual turnover coming from apparel-related business. As a result, US factors were among the first to feel the blow when highly-leveraged retailers, such as Campen's Bloomingdale's department stores, started to become unstuck in the late 1980s.

Factors in the US provide a three-pronged service including checking credit, guaranteeing that credit and providing advances against accounts receivables. Clients can use any or all of these services, and each one comes with a separate bill.

Most of the American companies that evolved into factors started out in the 18th century as selling agents with links to European textile mills. They sold and warehoused merchandise and knew which local companies could be trusted. A 1965 ruling by the Comptroller of the Currency allowed commercial banks to move into factoring, but by then the link between factoring and the clothing trade was almost immutable.

One reason for this strong bond is that both the textiles and clothing industries are extremely volatile, and subject to periods of very rapid growth and contraction. This made it difficult for companies to get standard bank loans, but lent itself particularly well to factoring.

According to some factors, the industry has not diversified because it is based on individualised service, and factors already have a very close eye on the stores and delving more deeply into their financial health where once they were happy to rely on annual financial statements.

But the lack of diversification has left US factors particularly vulnerable to big retailing failures. As a result, 1991 has started in the same way that 1990 ended, with a spate of retail bankruptcies.

Barter Hawley Hale and Hills Department Stores are among the biggest department store chains to have filed for protection from creditors under Chapter 11 of the Federal Bankruptcy code this year. And a question mark still hangs over J.R. Macys, which was taken into private hands in a management-led \$3.6bn leveraged buyout in 1985 and has been struggling under its hefty debt burden in the soft retail environment.

While factors are taking some steps to protect themselves, such as keeping a very close eye on the stores and delving more deeply into their financial health where once they were happy to rely on annual financial statements,

the harsh truth is that factors cannot survive without shipping to big retailers, even when the retailer's financial footing is shaky.

According to Mr Sidney Rutberg, an editor at *Daily News Record* and an expert on factoring, "business is rough because of the big retail bankruptcies". However, none of the major factors has failed as a result of the recent series of retailing bankruptcies.

Consolidation remains one of the most notable trends in the industry. According to Mr Rutberg, there are now about 17 factors from about 30 a few years ago. In the last year, BNY Financial acquired BT factors, which helped lift its total volume by 24 per cent to \$2.3bn and in December 1989 Citizens & Southern Commercial acquired Security Pacific Factors, which contributed to its 26.1 per cent increase in volume to \$5.5bn.

At the same time, overall volume in the industry grew by just 2.1 per cent to \$49.01bn. Indeed, the rate of expansion in US factoring has slowed considerably in recent years after a prolonged period of sustained growth which started with the second world war. In 1940, total factoring volume in the US was \$790m. By 1946 it had surged to \$2.41bn and by 1956 it had nearly doubled to \$4.30bn, climbing to \$7.39bn in 1966. But since 1967, volume has stabilised at around \$45bn.

One of the hazards of the concentration is the increased exposure to bad debt - when there were more factors, a company could have seven factors, now it is unlikely to have more than three.

According to Mr Rutberg, factors have started sharing the risk with clients. In addition, companies such as Macy's, which has been plagued by rumours of impending bankruptcy for many months, now have special credit committees that work with the factors to review the company's financial position.

Retailers also recognise the importance of working with factors - if a factor refuses to guarantee credit shipments will probably be halted and retailers cannot survive for very long without merchandise.

The large number of retail bankruptcies has not been entirely bad for the factoring industry since it has prompted more manufacturers to seek the credit protection offered by factors.

Although there is little consensus about when consumer confidence will return to the US economy, and with it a retailing revival, the worst may be over for bankruptcies of large retailers. Simply put, there are very few highly leveraged department store groups left.

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At the same time, overall volume in the industry grew by just 2.1 per cent to \$49.01bn. Indeed, the rate of expansion in US factoring has slowed considerably in recent years after a prolonged period of sustained growth which started with the second world war. In 1940, total factoring volume in the US was \$790m. By 1946 it had surged to \$2.41bn and by 1956 it had nearly doubled to \$4.30bn, climbing to \$7.39bn in 1966. But since 1967, volume has stabilised at around \$45bn.

One of the hazards of the concentration is the increased exposure to bad debt - when there were more factors, a company could have seven factors, now it is unlikely to have more than three.

According to Mr Rutberg, factors have started sharing the risk with clients. In addition, companies such as Macy's, which has been plagued by rumours of impending bankruptcy for many months, now have special credit committees that work with the factors to review the company's financial position.

Retailers also recognise the importance of working with factors - if a factor refuses to guarantee credit shipments will probably be halted and retailers cannot survive for very long without merchandise.

Anxieties persist in US, writes Karen Zagor

Fragile customers

COMPANY	US FACTORING VOLUME				
	1989	1988	% change	1987	1986
Ambassador Factors	760	720	-5.6	555	495
Barclays/American Commercial BNY Financial	3,843	3,332	+15.3	2,909	2,900
BNY Financial	8,200	5,000	+24.0	4,500	3,800
Sanctus Financial	3,444	3,882	-8.5	3,989	2,986
Capital Factors	422	256	+60.5	207	n.a.
Century Business Credit	801	852	+5.8	705	683
Citizens & Southern Com.	5,800	4,800	+20.8	4,370	3,593
Congress Telecom Factors	4,110	4,100	+0.2	3,750	3,182
Heller Financial (Fuji Bank)	6,501	5,600	+16.1	4,550	3,760
ST/Group Factoring	8,751	7,400	+18.2	7,476	6,040
Merchants Factors	129	82	+56.3	74	51
Midland Factors	643	904	-29.7	739	604
Midberg Factors	880	820	+7.3	780	720
Republic Factors	4,200	4,100	+2.4	3,350	2,300
Rosemount & Rosenthal	1,181	1,120	+5.3	986	826
Standard Factors (Sterling Nat.)	151	144	+4.9	142	138
Trust Co Bank (Trust Co, Georgia)	2,506	2,768	-9.5	2,452	1,853
TOTAL	\$49,012	\$48,024	+2.1	\$46,808	\$45,227

200,000 omitted. Prior years include volume of firms no longer in business. * Includes volume of BT Factors, acquired by BNY in 1989. ** Includes full-year volume of Security Pacific Factors acquired by C&S in December, 1989. Source: Daily News Record

tion has left US factors particularly vulnerable to big retailing failures. As a result, 1991 has started in the same way that 1990 ended, with a spate of retail bankruptcies.

Barter Hawley Hale and Hills Department Stores are among the biggest department store chains to have filed for protection from creditors under Chapter 11 of the Federal Bankruptcy code this year. And a question mark still hangs over J.R. Macys, which was taken into private hands in a management-led \$3.6bn leveraged buyout in 1985 and has been struggling under its hefty debt burden in the soft retail environment.

While factors are taking some steps to protect themselves, such as keeping a very close eye on the stores and delving more deeply into their financial health where once they were happy to rely on annual financial statements,

the harsh truth is that factors cannot survive without shipping to big retailers, even when the retailer's financial footing is shaky.

According to Mr Sidney Rutberg, an editor at *Daily News Record* and an expert on factoring, "business is rough because of the big retail bankruptcies". However, none of the major factors has failed as a result of the recent series of retailing bankruptcies.

Consolidation remains one of the most notable trends in the industry. According to Mr Rutberg, there are now about 17 factors from about 30 a few years ago. In the last year, BNY Financial acquired BT factors, which helped lift its total volume by 24 per cent to \$2.3bn and in December 1989 Citizens & Southern Commercial acquired Security Pacific Factors, which contributed to its 26.1 per cent increase in volume to \$5.5bn.

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COMMODITIES AND AGRICULTURE

Analysts play down Soviet gold sales fears

By Kenneth Gooding, Mining Correspondent

FEARS THAT economic chaos in the Soviet Union will result in vast quantities of gold bullion being sold in the west are unfounded, according to two leading analysts. However, they suggest the Soviet Union, the world's second-biggest gold producer, will this year boost sales of the precious metal, perhaps by nearly one-third.

But, as an astute trader, the Soviet Union will take care not to damage the gold price, although its activity might help to put a "cap" on any price rise.

The Soviet Union aims to earn between US\$4.5bn and \$5bn of foreign currency a year from gold sales, according to Mr Timothy Green, an independent analyst and author of several books on the metal. To do so it has sold an annual 6m to 8m troy ounces.

Mr Green says that annual sales of up to 10m ounces can now be anticipated. "That would earn the Soviet Union an extra \$1bn or more each year," he says in a special paper published in the annual report of Edna Bay Mines, the US gold producer.

Mr Jeffrey Nichols, managing director of the American Precious Metals Advisors consultancy organisation, refers to current gold market concern that the Soviet Union's deteriorating creditworthiness might force western banks to sell Soviet gold held as collateral.

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PNG urges ownership change for closed mine

By Kevin Brown in Sydney

SIR MICHAEL Somare, Papua New Guinea's foreign minister, yesterday stepped up pressure on CRA, the Australian mining group, to sell its 53.6 per cent stake in the closed Panguna copper mine on Bougainville Island.

Sir Michael said he had received "a very attractive offer" for the mine from Mr Jay Pritzker, the Chicago-based investor whose company owns the Koroitua hotel chain.

CRA executives have met Mr Pritzker twice at Sir Michael's request to discuss the future of the mine, which was closed in 1989 following attacks by the secessionist rebel group, the Bougainville Revolutionary Army.

Sir Michael said CRA's continued ownership of a majority holding in the mine was "unsustainable". He did not give details of Mr Pritzker's offer but claimed it would form the basis of a new partnership between the PNG government and the people of Bougainville.

Sir Michael also said two other groups had approached the government with potential offers for the mine.

However, CRA officials said the talks with Mr Pritzker did not lead to an acceptable offer. The group, which is 49 per cent owned by ITZ of the UK, has told the PNG government it is willing to sell to help the stalled peace process on Bougainville, but will only accept a "reasonable" offer.

The PNG Government has re-established communications with Bougainville following talks in Honiara, capital of the Solomon Islands, but the rebels have subsequently refused to lay down their arms.

A tentative peace agreement between the two sides also excluded consideration of the future political status of Bougainville, which CRA says must be resolved before the Panguna mine can reopen.

Albras, the Brazilian aluminium giant, announced March production of 13,400 tonnes of aluminium, less than half its normal monthly output of 27,000 tonnes. Some 7,000 tonnes of March's production was produced before a power cut caused serious damage at the group's Belem plant a few weeks ago when molten metal in furnaces cooled and hardened.

Of the group's 564 furnaces, 534 are now functioning. However, most of them are producing aluminium at purity levels well below that demanded by the market.

An official said the average purity level is now between 99.4 and 99.5 per cent. The company is negotiating with buyers to sell the impure aluminium.

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Portugal's plastic-covered farm project

Patrick Blum describes an ambitious plan to supply market garden produce

AT A time when Portugal's farmers face with increasing apprehension the prospect of falling trade barriers and subsidies, an ambitious new venture to produce high quality out-of-season produce is setting out to prove that Portuguese agriculture can compete and prosper.

The challenge comes from Mr Thierry Roussel, a French entrepreneur, whose Plein Sud group is planning to invest \$100m to establish what he claims will be Europe's leading supplier of market garden produce. Since the project was first conceived in 1980, about \$25m has been invested in two farms totalling 800 hectares, which are being gradually brought into production. Both farms rely on modern production techniques, managed by a team of specialists drawn from Israel, North Africa and Europe.

A fleet of lorries has been assembled through a joint venture with a local partner to carry produce specially and reliably to the main European markets. By the end of the year, the group will launch its own distinctive Cap Verde label for its higher quality products, to be followed later with the launch of a range of "eco-products" aimed at the growing market for natural foods produced in an environmentally safe way.

For Portugal this is a radical departure. Portuguese agriculture suffers from chronic inefficiency. Division of land into tiny, variable plots, the same price fluctuations apply to other produce: tomatoes are scarce and most expensive in the months of March and April, melons between February and May.

The commercial lesson drawn from these findings was to take advantage of demand and price movements for off-season produce by supplying the desired products, of a good quality, at acceptable prices and at a moment of optimum returns from a source that is within easy reach of targeted markets. Portugal was chosen as the ideal site because it could fulfil all those conditions.

Earlier, the government authorised the export of 225,000 tonnes of sugar, out of which the State Trading Corporation had settled sales contracts for 150,000 tonnes. Henceforward, the industry, through its own Indian Sugar and General Import Corporation, will be handling exports without the involvement of the STC.

The government agrees with the industry that its trading organisation is well equipped to handle export independently, according to Mr Om Dhanuka, spokesman for Indian Sugar Mills Association. The export import corporation is considering the option of direct selling instead of inviting tenders for the remaining 275,000 tonnes earmarked for export. A decision on the organisation of future exports will be taken at a board meeting of the corporation on April 11.

The industry will strive to ship as much sugar as possible by May as the Bombay port does not lend itself to handling of sugar during the monsoon. The other Indian ports which may be used for sugar exports are Tuticorin, Kandla, Madras and Vizag.

As the exports are to be made from the portion of the production that the industry is allowed to sell in the open market, a liberal export release is not going to affect the interest of domestic consumers, who get sugar at fixed rates from fair price shops. Industrial consumers account for as much as 75 per cent of free-sale sugar.

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Plastic covers help to reduce attacks by insects, diminishing the need for chemical pesticides

Production will be aimed at the Iberian market during the summer months, when demand for fresh fruit and vegetables is heightened by the large inflow of tourists. Plein Sud says Spanish production of market garden produce is made more difficult in the summer because of the high temperatures there - unlike the western coast of Portugal where the climate is more temperate because of the Atlantic Ocean.

Portugal's climate allows open air and greenhouse production all year round, while production costs can be kept low. According to an official Portuguese study published in 1988, average hourly labour costs - wages plus social security charges - were more than five times lower in Portugal than in northern Europe, about a third of those in neighbouring Spain and almost half those of Greece. Portugal's membership of the European Community also ensures free access to community markets, which can be reached quickly by road, thereby reducing transport costs and wastage.

To fulfil this strategy, Plein Sud chose two main locations. The largest, and the key to Plein Sud's ambitions, is at Brejão, on the southern Alentejo coast. It consists of 500 hectares almost half of which already are under cultivation. The farm set on what used to be sandy marsh lands beaten by violent winds and winter torrential rains is expected to produce about 8,500 tonnes of fruit and vegetables including strawberries, melons, tomatoes and lettuce in the 1990-1991 season, and about 21,000 tonnes in the 1991-92 season.

Despite the warm, oceanic climate and one of the highest counts of sunlight hours in Europe, to make cultivation possible 5 km (3 miles) of wind cutters had to be erected, and 2,300 kilometres of drainage pipes were sunk into the ground to soak up excess moisture, and it is planned, to rechannel it for irrigation. Computerised drip feed watering systems developed by the Institut National de Recherches Agronomiques de France are installed, backed up by four artificial lakes to collect rain water, supplementing water from a nearby dam at Santa Clara. Water management, for which a specialist neerer is responsible, is crucially important.

The land itself is regularly treated and prepared for each new cultivation. "The soil here is simply an instrument of production. It is so poor and neutral that we use it only as support for cultivation. We feed it, irrigate it, drain it and wash it every time we switch what we grow," says Mr Mourad Khalil, a Moroccan farmer now director of the Brejão farm. Flexibility to meet changing demand is crucial to the venture's success, he says.

Before each new cultivation the soil is sterilised to kill bacteria. It is regularly tested and, whenever necessary, fed with organic materials to improve its quality. Greenhouse cultivation and the use of special plastic covers, which form seemingly endless lines of small tunnels, help to reduce attacks by insects, thereby diminishing the need to resort to chemical pesticides.

The second location, a farm of 300 hectares, of which 30 hectares have been planted so far, is at Mira, 90 km (56 miles) south of Oporto. It produces plants, ornamental trees and flowers. It is expected to produce 3m plants this year, 5m in 1993 and 10m in 1995. Set on the remains of burnt forest, the land has needed extensive preparation, and 18 km of wind cutters have been erected. The guiding philosophy is the same as at Brejão with the same emphasis on modern production methods. Germany, France and Britain.

About 100 workers and specialists of various nationalities work at Mira and another 500 at Brejão. "We have a lower of Babel here with people from 14 different nationalities speaking five different languages," says Mr Khalil. Many of the qualified engineers are young Portuguese women who have found in Brejão the possibility to do a job they like in an area of activity where normally women have only the most menial jobs. That is also a revolution for Portuguese agriculture.

India releases 200,000 tonnes more sugar for export

By Kunal Bose in Calcutta

THE INDIAN government sanctioned a further 200,000 tonnes of sugar exports for the 1990-91 season (October to September).

The move is partly a response to pressure from the sugar industry, which is unable to realise economic prices in the domestic market because of bumper production in two consecutive years, and partly a reflection of the country's desperate foreign

exchange situation. Earlier, the government authorised the export of 225,000 tonnes of sugar, out of which the State Trading Corporation had settled sales contracts for 150,000 tonnes. Henceforward, the industry, through its own Indian Sugar and General Import Corporation, will be handling exports without the involvement of the STC.

The government agrees with the industry that its trading organisation is well equipped to handle export independently, according to Mr Om Dhanuka, spokesman for Indian Sugar Mills Association. The export import corporation is considering the option of direct selling instead of inviting tenders for the remaining 275,000 tonnes earmarked for export. A decision on the organisation of future exports will be taken at a board meeting of the corporation on April 11.

The industry will strive to ship as much sugar as possible by May as the Bombay port does not lend itself to handling of sugar during the monsoon. The other Indian ports which may be used for sugar exports are Tuticorin, Kandla, Madras and Vizag.

As the exports are to be made from the portion of the production that the industry is allowed to sell in the open market, a liberal export release is not going to affect the interest of domestic consumers, who get sugar at fixed rates from fair price shops. Industrial consumers account for as much as 75 per cent of free-sale sugar.

With open market prices remaining depressed, the industry, according to Mr Dhanuka, will suffer a loss of more than Rs 5bn (\$145m) during 1990-91.

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MARKET REPORT

Silver again advanced on the London bullion market, building on further overnight gains on Comex and optimism that the industrialised economies are climbing out of recession, dealers said. Some confidence has been restored in silver by several days of firm runs on US futures but the market remains vulnerable to sudden downturns due to silver's poor fundamentals and a lack of investor interest. Platinum was also lifted by the improved price of gold. The white metals helped gold to move ahead, but the market met stiff overhead resistance, dealers said. The dollar's easing from recent highs

London Markets

SPOT MARKETS	
Credit oil (per barrel FOB)	+
Dubai	\$14.40-4.50 +0.05
Brent Blend (dated)	\$17.67-7.80 +1.10
Brent Blend (May)	\$18.10-8.15 +0.10
W.T.I. (1 pm est)	\$19.50-9.50 -0.05

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Currencies await Bundesbank

THE CURRENCY markets were calm yesterday as investors waited for the German Bundesbank council meeting today and tomorrow's release of the latest US jobs figures. After opening lower, the dollar spent the rest of the London session trapped in a narrow range, while other currencies also paused for breath.

The dollar's weakness of the last three trading days has led many analysts to believe that the US currency may now be entering a period of consolidation, following the sharp rise at the end of the Gulf war.

The US currency's decline on Monday when the European markets were closed for the Easter holiday was initially explained as a technical movement. But many foreign exchange dealers now believe it was an indication that the dollar's advance had run out of steam.

Underpinning the US unit yesterday was a dampening of expectations of a rise in German interest rates. The Bundesbank injected more liquidity into the German credit markets than had been anticipated and this caused a weakening in Frankfurt money rates and an easing in the mark.

An increase in German rates seemed to be even less likely after the Bundesbank

announced that it would not be holding a press conference after its meeting.

The mark closed at 182.31 against the dollar, up from 182.30 on Friday, and at 182.30 against the pound, up from 182.29 on Friday. The dollar's index, calculated by the Bank of England, finished at 65.0 against 65.6.

Sterling was steady as the market continued to believe that the UK government will be cautious about the timing of a further reduction in interest rates. Foreign exchange dealers do not expect a cut in UK rates until the end of this month. The mark's weakness also supported sterling, although turnover was low.

Sterling closed higher at \$1.7810 from \$1.7800, up from 182.31 from 182.30 on Friday. The dollar's index, calculated by the Bank of England, finished at 65.0 against 65.6.

The dollar closed lower at DM1.6640 compared with DM1.6640, up from 182.31 from 182.30 on Friday, and at 182.30 against the pound, up from 182.29 on Friday.

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FINANCIAL FUTURES AND OPTIONS

LIFE LONG FUTURES OPTIONS

Strike	Call	Put	Call	Put
90	1.15	0.15	1.15	0.15
91	1.15	0.15	1.15	0.15
92	1.15	0.15	1.15	0.15
93	1.15	0.15	1.15	0.15
94	1.15	0.15	1.15	0.15
95	1.15	0.15	1.15	0.15
96	1.15	0.15	1.15	0.15
97	1.15	0.15	1.15	0.15
98	1.15	0.15	1.15	0.15
99	1.15	0.15	1.15	0.15
100	1.15	0.15	1.15	0.15

Estimated volume: 1,000 contracts

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NASDAQ NATIONAL MARKET

2:15 pm prices April 3

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

AMERICA

Senior markets slumber as second-liners advance

Wall Street

ALTHOUGH second-liners maintained their upward momentum yesterday morning, the main markets slumbered as investors stopped to catch their breath after Tuesday's big gains, writes Patrick Harrington in New York.

By 12.30 pm the Dow Jones Industrial Average was up just 3.71 at 2,948.76 and by midday the Standard & Poor's was up 1.49 at 380.99. The Nasdaq composite of over-the-counter stocks, however, was up 4.07 at 496.21 at another all-time high.

Turnover on the Big Board was heavy at 107m shares, and with advancing shares outpacing declining shares by almost two to one, the overall tone of the market remained firm.

Analysts had expected some consolidation after the 63-point rise in the Dow on Tuesday, but demand for second-liners, especially companies with proven earnings records, had been expected to remain strong. As for the Dow, a breakthrough above the 3,000 mark is confidently expected, probably within the next week.

Trading in Chemical Bank was delayed at the start after a long queue of buyers created an order imbalance. The demand was stimulated by an upgrade from Kidder Peabody, which changed its rating on the stock from a sell to a buy.

citing good earnings momentum, better credit quality and a lower risk profile at Chemical. By midday the shares had climbed 1% to \$19 in active trading.

Other banks, helped in recent days by hopes of lower interest rates, firmed alongside Chemical. Citicorp rose 3/4% to \$15 on turnover of 1.4m shares. Chase Manhattan added 3/4% to \$16. J.P. Morgan advanced 1/4% to \$48 and Manufacturers Hanover climbed 3/4% to \$56.

Silicon Graphics slipped 3/4% to \$39 on turnover just short of 1m shares after the company warned that fiscal third quarter earnings would not match the 49 cents a share achieved in the second quarter.

Elsewhere in the \$113.3, shrugged off the news that Duff & Phelps, the credit rating agency, had downgraded some of the group's debt because of pressures on profitability, especially in mainframes.

Elsewhere in the computer sector Digital Equipment put on 3/4% to \$64. Compaq rose 3/4% to \$65.5 after it agreed to buy a 13 per cent stake in Silicon Graphics, and Hewlett Packard rose 3/4% to \$61.

Dillard Department Stores firmed 3/4% to \$106 after the 3m shares owned by Vandemere, a Dutch group, were sold successfully into the market at \$99 a share. Cabletron rose 3/4% to \$39 following reports that the

company is comfortable with analysts' estimates of fourth quarter earnings of 30 cents to 40 cents a share.

On the over-the-counter market, Imatron jumped 3/4% to \$24 on turnover of 1.6m shares as buyers continued to pick up the stock on the news that the company had a \$4m licensing fee from Siemens, the German computer group.

ADT recovered from Tuesday's declines, rising 3/4% to \$15 in busy trading. The shares had been weaker in reaction to lawsuit from Laidlaw, which will attempt to overturn a standstill pact preventing Laidlaw from acquiring a larger stake in ADT.

Price Co climbed 3/4% to \$48 after the company reported second quarter earnings of 56 cents a share, up from 51 cents a share at the same stage a year earlier, and revenues of \$1.4bn, up from \$1.1bn.

Canada

FOLLOW-THROUGH buying after Tuesday's rise in New York lifted Toronto stocks across the board in early trading. The composite index gained 15.7 to 3,532.0. Advances led declines by 146 to 88 on volume of 8.6m shares.

Laidlaw B shares rose slightly after a positive newspaper article. The stock gained 3/4% to \$315 on volume of 179,000 shares.

EUROPE

Frankfurt in the lead as bourses advance

THE 2.3 per cent rise overnight on Wall Street sparked off an advance by most bourses yesterday. Currency plays also continued to feature, writes Our Markets Staff.

FRANKFURT surprised analysts with its strength for the second time this week. Following a 3.97 rise to 688.97 in the FAZ index at mid-session, the DAX closed at 688.99, or 2.5 per cent higher at 1,871.50. Volume climbed from DM5.3bn to DM7.8bn.

Over the past three days, the market has risen by 4.6 per cent; yet a week ago, said Ms Barbara Altmann of B Metzler in Frankfurt, most observers were expecting a further decline. The recovery, she said, reflects recoveries in the bond market and the D-Mark.

This week, a fall in average bond yields from 8.62 to 8.57 reflects the authorities' decision to raise the government bond issues. Over the past week, the D-Mark has recovered against the dollar, from around DM1.72 to DM1.67. Financials, chemicals, engineering and steel led yesterday's gains. Hoechst, the steel-

maker which has moved into high-tech engineering, jumped to third in the most active stocks list, trading in DM66m as its shares rose DM25.50 to DM287 on a large buy order. Metallgesellschaft rose DM21.50 at DM513, still excited by Daimler's decision to take a 10 per cent stake.

AMSTERDAM gained 1.8 per cent on institutional buying. The CBS Tendency index rose 1.8 to a year's high of 98.2 in turnover estimated at F160m to F170m. Among the winners, Philips jumped F1.70 or 6.1 per cent to F29.70, mostly on foreign demand, and Pirelli tyre rose F1.40 or 6.4 per cent to F129.40 in spite of its sombre 1991 forecast on Tuesday.

Aegon, the insurer, added F1.20 to F183.70 after announcing results in line with expectations and raising its dividend. These results were the company's first results produced on less conservative accounting principles, and were therefore of significance for the future performance of other insurers, said one analyst. Amers rose F1.10 to F153.60 and Internationale Nederland-

FT-SE Eurotrack 100 - Apr 3

Hourly changes						
Open	10 am	11 am	Noon	1 pm	2 pm	3 pm
1110.78	1111.63	1113.67	1114.34	1115.73	1115.82	1116.15

Day's High 1117.27			
Day's Low 1110.75			
Apr 2	Mar 28	Mar 27	Mar 26
1100.81	1093.14	1090.17	1076.79

Base value 1000 (20/10/80) 5-Correlated

The FT-SE Eurotrack 100 index for April 2 was overstated throughout the day by +12.95 because of an error in the peso/dollar exchange rate, said the International Stock Exchange. For the same reason the Eurotrack 200 index was overstated by +7.74. The table shows the corrected closing figure for April 2.

den added F1.70 to F152.50. Falck, the insurer, added F1.30 to F197.70; the transport and storage company is due to report figures today.

PARIS advanced in fairly busy trading, with the CAC 40 index up 24.79 or 1.4 per cent at 1,851.89. Turnover rose to about FF2.7bn from FF2.5bn. Alcatel Alsthom, the electrical engineering group, added FF8 to FF631 on volume of 337,930 shares. As the bourse closed, the company released its 1990 results and announced an offer to buy out minority

shareholders in three subsidiaries through a share swap. The three units, Générale Occidentale, Saft and Locatel, were suspended on Tuesday.

Alcatel's profits rise was as good as expected, said one salesman. He added that the current trend towards buying in minorities was technically positive for the market, as it reduced the free float and so helped to push prices higher. Pernod gained FF64 or 5.5 per cent to FF1,231 with 45,450 shares exchanged. The drinks group said that it had not ruled

out selling its stake of about 2.5 per cent in Suès, which added FF73.30 to FF736.30.

MILAN's Comit index closed 6.96, or 1.3 per cent, higher at 592.02, led up by Generali, Cir and Olivetti. The insurer enjoyed US interest and rose L750 to L35,800.

Mr Carlo De Benedetti's key holding company, Cir, rose L84 or 3.4 per cent, to L2,840, and Olivetti by L82 to L4,040 in late trading. Meanwhile the Fiat group retailer, Rinascente, put on L660, or 4.3 per cent, to L6,280 following Tuesday's higher profits for 1990.

ZURICH rose 1 per cent, the Credit Suisse index closing 5.9 higher at 556.9. Foreign buying centred on chemicals, where Ciba-Geigy registered rose SFR80 to SFR2,640. Banks climbed on interest rate hopes. Union Bank registered closing SFR27 higher at SFR771.

STOCKHOLM saw foreign interest in its big consumer durables companies. Electrolux rising SEK7 to SEK237 and Volvo SEK11 to SEK230. The Afterswiden General index closed 18.90, or 1.7 per cent, higher at 1,112.20.

Austral decision inspires Argentina

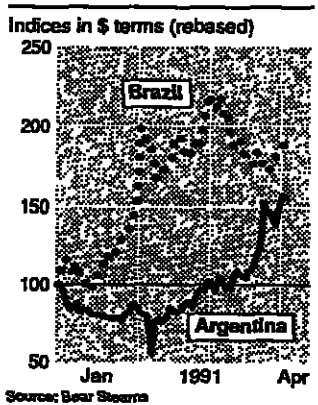
John Barham explains the recent surge in Buenos Aires while, below, Victoria Griffith talks to the São Paulo exchange president

THE NARROW streets of the Buenos Aires financial district swarmed with people a couple of weeks ago. Anxious crowds watched in silence as monitors in the windows of brokerages relayed the action at the city's stock market. Far from being a witness to disaster, as so often in the past, the Buenos Aires Stock Exchange had been spectacularly resilient.

Turnover hit a record \$30.5m on March 21; the exchange's Merval index climbed 28 per cent on the same day, while the dollar-adjusted index gained 23 per cent, raising market capitalisation to \$5.31bn.

Since then, the market has stabilised after three days of profit-taking which pulled it back down 8.8 per cent. It has even extended its gains, says Mr Marc Wenhammar of Latin American Securities in London, pointing out that Tuesday, the dollar-adjusted index had risen a net 2.5 per cent since March 21. Volume has also remained high, at \$18m on Tuesday, compared with \$3m a day six months ago.

On March 30, the day before the surge, Mr Domingo Cav-



and the exchange rate under control, investors had nowhere else to go than to equities.

Mr Hugo Grinberg, a financial commentator, says: "This is a plan to reactivate the economy. The government wants companies to make money so it can increase its tax revenues and balance the budget."

The financial market's positive reaction heightened Mr Cavallo. A member of his entourage said: "This shows that there is real confidence in Cavallo and the possibility of recovery."

All depends on his ability to control the budget and win the backing of foreign creditors. Analysts say that the Treasury cannot meet \$4.5bn in annual foreign debt service payments without fresh loans, debt relief or a moratorium.

If the government can run a budget surplus and keep interest rates low, as stock exchange officials, the outlook for Argentine equities will remain encouraging. Not only will other assets stay unattractive, but stability could improve corporate cash flows as interest rates fall and purchasing power grows.

Legalisation of loans in dollars could also encourage banks to lend money for longer periods. Loans may extend beyond 90 days. Manufacturers and consumers might then increase their borrowing to raise output or to increase consumption.

None the less, a fixed exchange rate and inflationary pressures will put pressure on companies to control costs. Mr Roberto Werner, head of capital markets at Banco Roberts, says: "The market is very selective, picking consumer white goods, home electronics and car stocks. Commercial banking is in for tough times. The benefits of rationalisation will be gradual, but the cost impact is immediate."

However, one dissenting observer says: "The million dollar question is whether to bet against Cavallo or not. Cavallo is a man who does things right until one day they make a mistake and they are gone."

History is certainly not on Mr Cavallo's side. The government has launched four major assaults on inflation in the last two years; all ended in failure.

Brazilian strength scuppers merger plans

WITH THE Brazilian stock market registering gains of more than 100 per cent in dollar terms since the beginning of the year, Mr Alvaro Augusto Vidigal, president of the São Paulo Stock Exchange, has reasons to be optimistic. Trading volumes have doubled since their low point last year, and the prospect of more foreign money coming into the market has given stock prices an added lift.

The government's new rules for equities, announced two months ago, will allow direct foreign investment in Brazil and reduce the amount of time foreigners have to hold on to stock. Mr Vidigal believes the rules could go into effect within the next 60 days and is predicting a rally leading up to the event.

Things have improved so much on the trading floor that Mr Vidigal has decided that the São Paulo exchange (Bovespa) no longer needs a takeover. He backed out of a scheduled merger with the Rio de Janeiro Stock Exchange a couple of weeks ago, claiming that Mr Fernando Nabuco, Bovespa's former president, had given too much away in making the deal.

"Bovespa, which has the lion's share of the market in Brazil, must also have most of the power," says Mr Vidigal. The exchanges' presidents were said to have fallen out over Rio de Janeiro's status as the "political seat" of the combined exchanges.

Notwithstanding all the good news, there are some clouds on the horizon for

Bovespa. The Brazilian economy is still off-course, and the latest insider trading scandal, concerning the coffee markets, has taken its toll on international credibility.

The success of privatisation, which Bovespa had been counting on to increase its market size, is also in question. "Without an international accord on debt, privatisation will not be nearly as successful as everyone had hoped," says Mr Vidigal. In spite of Brazil's economic troubles, Mr Vidigal insists that an 18 per cent setback in the index during the first three weeks in March was just profit-taking. "Brazil's stock prices are still cheap on fundamentals," says the president. "I believe there are good days ahead."

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY APRIL 2 1991								MONDAY APRIL 1 1991								DOLLAR INDEX			
	US Index	Day's Change	Pound Index	Yen Index	DM Index	Local Index	Local % chg on day	Gross Yield	US Index	Day's Change	Pound Index	Yen Index	DM Index	Local Index	Local % chg on day	1991 High	1991 Low	Year Ago (approx)		
Figures in parentheses show number of trillions of stock																				
Australia (74)	134.04	+0.6	112.40	117.35	117.11	115.00	-0.8	5.90	134.83	113.92	119.58	118.18	115.88	126.25	112.74	134.22				
Austria (19)	196.59	+0.5	164.85	172.11	171.76	172.67	+0.0	1.52	195.85	163.30	173.50	171.46	172.72	222.37	167.00	200.95				
Belgium (80)	140.04	+0.8	117.43	122.59	122.35	118.84	+0.0	4.91	139.96	117.41	123.22	121.78	119.88	151.20	121.73	148.46				
Canada (116)	138.09	+1.1	115.80	120.89	120.84	115.58	+1.0	3.42	136.53	115.35	121.06	118.64	114.45	141.10	126.15	141.58				
Denmark (31)	142.09	+1.7	121.15	121.51	121.51	121.51	+0.4	4.41	140.97	120.91	121.06	118.75	117.92	122.74	121.51	122.89				
Finland (21)	117.35	-0.5	98.41	102.75	102.53	98.18	-0.5	2.47	117.91	98.82	104.56	103.33	98.67	115.15	90.81	136.70				
France (113)	140.91	+1.1	117.66	122.83	122.57	125.29	+0.7	3.38	138.86	117.31	123.12	121.67	124.43	152.25	125.18	164.88				
Germany (88)	162.83	+1.7	91.22	95.25	95.04	95.04	+1.4	2.36	165.91	90.33	94.82	93.89	93.95	102.43	93.67	138.57				
Hong Kong (48)	153.77	+1.2	128.54	134.62	134.35	133.84	+1.2	4.38	151.99	128.41	134.77	133.20	132.05	153.77	122.89	155.28				
Ireland (16)	165.30	+1.5	138.61	144.72	144.42	146.53	+0.3	3.12	162.82	137.57	144.38	142.69	146.04	182.88	155.28	185.36				
Italy (91)	79.68	+0.4	66.81	69.75	69.61	74.53	+0.3	3.42	79.39	67.08	70.40	68.67	74.29	88.23	72.05	97.37				
Japan (459)	158.33	+4.1	116.38	121.50	121.27	121.50	+1.1	0.71	155.62	114.50	120.18	118.78	120.15	148.97	118.38	126.07				
Malaysia (33)	236.73	+0.5	198.51	207.24	206.82	206.95	+0.3	3.04	235.61	199.07	208.93	206.48	201.59	247.78	192.89	222.89				
Mexico (12)	79.43	+0.5	66.53	69.55	69.30	69.30	+0.3	0.26	78.94	66.72	70.48	69.22	69.84	79.13	53.45	38.27				
Netherlands (40)	159.52	+0.2	117.00	122.15	121.90	123.52	-0.1	4.26	158.23	117.83	123.46	122.02	120.67	145.73	125.70	139.15				
New Zealand (15)	45.78	+1.1	36.39	40.00	40.00	41.24	+0.7	8.26	45.27	39.24	40.14	39.67	40.96	52.31	41.18	60.76				
Norway (30)	198.62	+1.3	165.36	173.89	173.54	176.85	+0.2	1.77	195.75	165.39	173.58	171.55	176.55	223.24	182.24	233.42				
Singapore (25)	183.12	+0.1	161.95	169.08	168.73	159.22	+0.1	2.36	180.00	163.07	171.15	169.14	172.38	200.81	155.55	185.88				
South Africa (60)	198.80	+0.3	166.54	173.87	173.51	141.64	+0.2	4.03	198.02	167.31	175.59	173.53	141.92	204.54	173.00	183.18				
Spain (41)	162.83	+1.2	126.62	142.84	142.85	128.80	-0.3	4.41	160.97	136.01	142.75	141.87	132.15	171.12	131.51	134.35				
Sweden (27)	188.90	+1.1	158.41	165.38	165.04	170.30	-0.2	2.55	185.93	157.35	165.76	163.82	170.80	204.12	146.80	175.25				
Switzerland (65)	94.73	+1.0	70.44	82.94	82.78	83.81	+0.1	2.47	93.82	79.27	83.20	82.23	83.71	100.67	82.17	93.82				
United Kingdom (255)	177.12	+1.9	148.53	155.05	154.73	148.59	+1.1	4.77	173.87	146.91	154.17	152.55	146.91	187.44	158.27	148.82				
USA (255)	135.83	+2.2	120.00	124.68	124.68	124.68	+2.2	3.19	135.82	124.68	124.68	124.68	124.68	124.68	124.68	124.68				
Europe (109)	141.55	+1.4	116.70	129.92	129.67	121.45	+0.8	3.88	139.56	117.02	123.76	122.31	120.51	151.62	125.50	198.94				
Nordic (109)	183.21	+1.3	153.63	160.38	160.07	156.87	+0.1	2.08	180.84	152.79	160.36	158.46	156.73	200.81	155.55	186.52				
Pacific Basin (847)	138.89	+2.2	116.30	121.43	121.18	121.89	+1.0	1.04	135.67	114.63	120.31	118.90	120.68	145.92	117.86	126.09				
Euro-Pacific (154)	140.21	+1.9	117.57	122.74	122.49	122.57	+0.9	2.22	137.81	116.28	122.02	120.59	121.45	147.88	121.28	133.01				
North America (54)	152.78	+1.1	126.11	132.77	132.52	131.08	+2.1	3.20	149.57	125.37	132.55	131.10	148.10	172.78	125.91	166.09				
Europe Ex UK (54)	120.08	+1.1	100.68	105.13	104.92	105.64	+0.5	3.18	118.78	100.88	105.35	104.12	105.07	120.80	106.86	132.31				
Pacific Ex Japan (194)	136.77	+0.2	114.89	119.76	119.52	122.34	+0.1	5.01	136.49	115.32	121.05	119.63	122.26	137.10	110.41	127.71				
World Ex US (177)	141.10	+1.8	116.32	123.54	123.28	123.12	+0.9	2.28	138.55	117.08	122.87	121.42	122.01	148.16	122.32	134.02				
World Ex UK (200)	141.14	+2.0	116.35	123.57	123.32	131.08	+1.4	2.54	138.55	117.08	122.87	121.42	122.01	148.16	122.32	134.02				
World Ex So Am (2237)	144.00	+2.0	120.75	126.08	125.82	132.75	+1.4	2.59	141.20	119.30	125.22	123.75	130.28	147.10	122.92	134.38				
World Ex Japan (1844)	148.64	+1.8	124.64	130.14	129.88	136.77	+1.5	3.53	146.06	123.41	129.54	128.03	136.71	151.69	128.89	138.46				
The World Index (2297)	144.33	+2.0	121.03	126.36	126.11	132.81	+1.4	2.61	144.54	119.59	125.52	124.05	131.01	147.10	122.36	134.34				